

Chirac trips but does not fall, Page 3

Algeria	Sch 20	Indonesia	Rp 3100	Philippines	Ps 70
Bahamas	Dm 9 950	Israel	NS 3 50	Portugal	Esc 100
Bahrain	Bh 45	Italy	L 1 500	S. Arabia	Ri 6 00
Canada	C\$1 00	Japan	¥500	Singapore	S\$ 4 10
Denmark	Dkr 8 00	Korea	₩500	Taiwan	Nt 120
Egypt	E£1 00	Lebanon	L 2 00	Thailand	Sh 20 00
Finland	Fmk 8 00	Luxembourg	Lfr 45	West Germany	DM 2 20
France	Fr 1 50	Netherlands	ƒ 2 75	Yemen	Y 1 00
Germany	DM 2 20	Mexico	Ps 200	Zimbabwe	Z\$ 1 375
Greece	Dr 80	Morocco	Dh 6 00	Yugoslavia	D 1 30
Hong Kong	Hk\$ 1 00	Norway	Nkr 1 00	U.A.E.	Dh 8 50
India	Rs 15	Spain	Ptas 160	U.S.A.	\$ 1 00

## Nicaragua New chief sets free American gunrunner appointed to IMF board

Convicted US gun-runner Eugene Hasenfus left Nicaragua for home, a free man, after the Nicaraguan Government pardoned him as a Christmas gesture to the American people.

The White House welcomed his release but said Nicaragua's left wing leaders needed to do more if they wanted better relations with Washington. Page 6

### New Hanoi leader

Vietnam named Nguyen Van Linh, a leading advocate of economic reform, to head the ruling Communist Party after the retirement of three veteran leaders and the dismissal of three members of the Politburo. Page 20

### US arms for Chad

The US is rushing up to \$15m worth of military equipment to Chad to help the government of President Hissene Habre to meet an attack by Libyan forces. Page 6

### S Africa mine battle

Eleven black mineworkers were killed and 70 injured in renewed factional fighting at the President Steyn goldmine in the Orange Free State, in South Africa, bringing the death toll this week to 19.

### Bokassa III at trial

Former Emperor Bokassa swayed, stumbled and showed signs of extreme fatigue as his murder and treason trial in Bangui, Central African Republic, heard details of his 14-year reign of terror. His French lawyer said he is suffering from high blood pressure but the trial continued.

### Judge warns UK

Judge Philip Powell, angry at what he regards as British moves to prolong the Sydney legal battle to suppress the memoirs of former MI5 agent Peter Wright, said he would consider possible action against the UK Government for abusing his court. Page 4

### Rhine pollution bill

France says it will present a bill for about \$38m to the Swiss chemical firm Sandoz for pollution of the Rhine. Sandoz announced cuts in the production and quantities of pesticides stored in Basle.

### EEC fishing deal

European Community fisheries ministers agreed on considerable cuts in fishing quotas, particularly in the North Sea, after almost 24 hours of tortuous negotiations in Brussels.

### Sino-Soviet protocol

The Soviet Union and China signed a protocol on the use of river water along their disputed border, Tass reported from Peking. It includes projects intended to boost both economies.

### Bogota crackdown

President Virgilio Barco of Colombia and his Cabinet decreed tough new laws against drug trafficking after the murder of Guillermo Cano, 61, editor of the Bogota daily, El Espectador, a determined opponent of the drug bosses.

### AFF chief quits

Henri Pigeat resigned as president of Agence France-Presse under growing pressure from an eight-day strike by journalists opposing his plans to restructure the deficit-ridden French news agency. About 300 jobs would go.

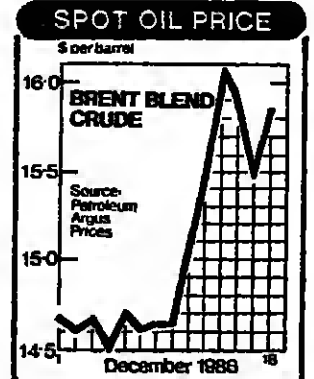
Antonio Beltrao Martinez, vice-president of Brazil's Bradesco bank, has been released by kidnappers after payment of a \$4m ransom. He had been held for more than a month.

MR MICHAEL Camdessus was yesterday unanimously appointed the new managing director of the International Monetary Fund (IMF) at a meeting of the 22 strong executive board in Washington. Page 20

KLM, Royal Dutch Airlines has offered \$975m for the Hilton International hotel chain of Transworld, the US food services and hotel group, in a move aimed at strengthening KLM's growing hotel business. Page 21

FRENCH Government has stepped up its privatisation programme with the announcement that three state-owned banks would be put on sale in the second quarter of next year. Page 20

ROLLS-ROYCE will be privatised in April or May next year, Trade and Industry Secretary Mr Paul Channon said, and special provisions will be made to ensure the company remains substantially in UK hands. Page 6



OIL market trading was volatile on confused news from the Opec meeting. By the close, North Sea Brent crude for January delivery was at \$15.85, against \$15.50 on Wednesday. Page 33

WALL STREET: The Dow Jones industrial average closed down 5.49 at 1,912.82. Page 46

LONDON: Stocks edged lower with the FT-SE 100 index dropping 5.7 to 1,630.6 and the FT Ordinary index showing a 5.5 decline to 1,701.6. Gilts firmed on foreign buying. Page 46

TOKYO: A wave of small selling sent share prices lower. The Nikkei market average finished at 18,723.73, down 124.05. Page 46

GOLD rose \$1 to \$383.00 on the London bullion market. In Zurich it fell to \$381.75 (\$382.45). The Comex February settlement was \$387.80. Page 38

DOLLAR closed in New York at DM 2.0090; SF 1.6835; FF 6.5675 and Y162.925. It fell in London to DM 2.0090 (DM 2.0100); it also fell to Y162.95 (Y163.00); SF 1.6875 (SF 1.7010); FF 6.5875 (FF 6.60). On Bank of England figures the dollar's exchange rate index fell to 110.9 from 111.1. Page 39

STERLING closed in New York at \$1.43775. It closed in London at \$1.4310 (\$1.4300); but fell to DM 2.8750 (DM 2.8825); to Y233.25 (Y234.0); to SF 2.4150 (SF 2.4325); to FF 9.4275 (FF 9.4375). The pound's exchange rate index remained unchanged at 68.6. Page 39

CITROEN, private French car concern owned by Peugeot, expects to report a profit of about FF 300m (\$45.5m) this year after six consecutive years of losses. Page 21

BEFAAT EL-SAYED, former majority owner and chief executive of Fermenta, troubled Swedish biotechnology group, admitted he borrowed SEK 50m (\$7.2m) at a foreign bank to boost the group's 1985 profits. Page 21

KVAERNER, Norwegian engineering, energy and shipping group, has fought off the first round of a takeover bid by Elkem electro-chemicals and metals group, at an extraordinary shareholders' meeting. Page 24

## Moscow sacking sparks regional riots

BY PATRICK COCKBURN IN MOSCOW

SERIOUS RIOTING broke out in the capital of the Soviet central Asian republic of Kazakhstan in protest against the dismissal of the Republic's Communist Party leader last Tuesday.

The announcement of the riots at the end of the Soviet television news last night is the first time the official media has reported active opposition to changes introduced by Mr Mikhail Gorbachev, the Soviet leader.

The riots were centred in Alma Ata, the capital of Kazakhstan, when news spread that Mr Dinmukhamed Kunayev, Communist Party leader of the Republic since 1986, had been replaced by a Russian.

The Soviet news agency Tass said the riots were "incited by nationalist elements" who had taken to the streets. It added that "hooligans, parasites, and other anti-social elements" were involved.

The rioters set fire to a food store and private cars. Tass did not say if the unrest was still continuing.

Local groups and Communist Party members were reported to have called for measures against the rioters and the television claimed that this demand was supported by working people.

THE Soviet Union said yesterday it would resume nuclear testing as soon as the US detaches its first explosion in 1987, ending Moscow's unilateral moratorium which has been in effect since last year. Page 20

The announcement of riots by the official media in the Soviet Union is wholly unprecedented but it is unclear whether last night's news is the result of Mr Gorbachev's new policy of openness or because of the seriousness of the unrest.

The majority of the population of Alma Ata is Russian who are also the largest ethnic group in Kazakhstan but the city contains a significant Kazakh minority. Although there have been no official reports of nationalist unrest in the past, observers were surprised that Mr Kunayev was replaced last Tuesday by Mr Gennady Kolbin, a Russian.

Resistance to the radical purge of senior party officials in the five Soviet Central Asian republics, which has been going on since 1982, is likely to have a major shock effect in Moscow.

Conservative elements within the Communist Party and state leadership have warned that the radical changes in personnel and policy introduced by Mr Gorbachev would destabilise the regime and they may take the riots in Alma Ata as confirmation that their fears were justified.

The sacking followed an extensive purge of senior provincial party bosses appointed by him in the wake of allegations of corruption and falsification of economic statistics. Several were subsequently arrested on corruption charges.

Continued on Page 20

## British insider dealing investigation spreads to government department

BY CHARLES BATCHELOR AND CLAY HARRIS IN LONDON

THE SCALE of insider dealing scandals which have rocked the City of London over the past month widened dramatically yesterday with a British Government announcement that it had begun an investigation into alleged wrongdoing at the Department of Trade and Industry (DTI) itself.

Mr Paul Channon, UK Trade Secretary, announced yesterday that he had appointed inspectors to investigate whether officials had contravened the Company Securities (Insider Dealing) Act of 1985 in their handling of information relating to the Fair Trading Act of 1973.

The inspectors will look at the DTI and at two of its sections: the Office of Fair Trading, which recommends whether or not a takeover bid should be subject to a monopoly review, and the Monopolies and Mergers Commission, which carries out the review.

The appointment of the inspectors follows allegations that public servants may have misused information.

The DTI declined to comment on the precise subject of the investigation. However, it comes a week after press speculation that leaks from the DTI might have prompted dealings in the shares of ICI Gas around the time the DTI announced the Monopolies Commission would review the £750m takeover bid from Gulf Resources, a company controlled by the Barclay twins, David and Frederick.

Mr Channon named the inspectors as Mr John Lindsay, QC, and Mr Peter Crozier, a former head of the Inland Revenue inquiry branch.

They have been appointed under a section of the Financial Services Act implemented last month in response to the insider dealing scandal at Morgan Grenfell, the merchant bank. The Act as a whole will not be implemented until next month.

The inspectors will have far-reaching powers to require people to produce documents, attend hearings and give evidence under oath. News of the DTI investigation came just hours after Guinness, the subject of a probe by DTI inspectors, disclosed that Guinness America, a fully-owned subsidiary, had invested \$100m in a fund formed by Mr Ivan Boesky, the disgraced New York stock dealer recently fined \$100m for insider dealing. The two developments are not believed to be linked.

The diversified drinks group invested in the partnership on May 28 with the intention of subsequently using the proceeds for a US acquisition, according to Mr David Wynne-Morgan, the chairman of Hill and Knowlton, public relations consultants appointed special adviser to Guinness during the investigation of the company's affairs by the DTI.

"They saw this as a safe and profitable haven for their funds," Mr Wynne-Morgan said. "Guinness wanted Boesky to be a part of whatever they did in the US. They saw him as a trusted adviser."

Guinness insisted that the investment had no connection with its successful bid for Distillers, which was concluded about a month before. The DTI is studying, among other things, share dealings by Mr Boesky and others during that takeover battle.

Guinness said yesterday that its board had been in regular contact with Mr Boesky, a large shareholder in Distillers, throughout the bid. Guinness said that it had cleared the investment with the Inland Revenue but had not disclosed it to shareholders because it was "almost like putting money in the bank."

When Mr Boesky's insider trading was revealed in November, Guinness once again decided against disclosure because it thought the partnership could be wound up satisfactorily without the glare of publicity.

Disclosure was further delayed by the appointment of DTI inspectors on December 1. The company's directors would "make exactly the same decision under the same circumstances," Mr Wynne-Morgan said.

Continued on Page 20

## OECD urges co-operation on foreign exchange policy

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

INDUSTRIALISED countries could lose patience there could be risks to the continued recovery.

The Outlook projects that growth in the main industrial economies will continue at a rate of 2% to 3% per cent over the next 18 months, with inflation remaining subdued. It stresses little chance, however, of any reduction in unemployment, suggesting that more than 50m people will still be without jobs in its 24 member countries by the first half of 1988.

Mr Henderson said that the priority for US policy makers should be further reductions in their budget deficit. Japan and West Germany could contribute to a more balanced recovery by taking additional measures to stimulate demand in their economies.

The organisation forecast a sharp deterioration in Britain's trade position and a modest but steady rise in its inflation rate.

In an unusually candid assessment of Britain's prospects it said that there had been a shift towards expansion in the Treasury's fiscal policy. It warned that the Government's declared aim of reducing taxes might not be consistent with meeting its targets for public borrowing.

Over the short-term, the OECD says that there are improved chances for faster growth in Britain, buoyed by strong consumer spending and an expected upturn in exports. It endorses the Govern-

ment's decision to downgrade monetary targets because of the distortions arising from changes in financial markets.

The report adds, however, that optimism over the immediate outlook should be tempered by the risk of an acceleration in inflation.

OECD economists predict that Britain will have a current account deficit of \$4.75bn (\$3.2bn) next year, more than double the figure forecast by the Government. The gap is then expected to widen further in 1988, with a deficit of \$4.25bn forecast for the first six months of 1988.

It is understood that the OECD's projections for the deficit were initially slightly higher than those published yesterday. They were reduced after the organisation's economists accepted arguments put forward by Treasury officials that they had underestimated the likely surplus of invisible trade.

The forecast of a growing current account deficit and the perceived danger of further overshoots in public spending are thought to be behind the OECD's thinly veiled warnings on the stance of fiscal policy.

It suggests that the Government will not be able to rely indefinitely on the current buoyancy of tax revenues and says that despite the increase in official spending targets last month, further overruns in the total cannot be excluded.

Details, Page 2

## AT&T writes off \$3.2bn and plans 27,000 job cuts

BY ANATOLE KALETSKY IN WASHINGTON

AMERICAN Telephone & Telegraph (AT&T) yesterday announced a charge of \$3.2bn - probably the largest write-off in corporate history - against its 1986 earnings.

The giant telecommunications company said the charges related to planned "restructuring and resizing" of operations across its whole range of activities, in line with the strategy of refocusing on the group's core business.

The write-offs, which would amount to \$1.7bn or \$1.63 per share after tax, would push AT&T into loss in the fourth quarter and would reduce the year's total profits to a "small" figure. The positive effects of the restructuring would probably not appear in the corporation's results until 1988, the company said.

Details of the planned cutbacks were not disclosed and the company said that it so far had only identified the general scale of the restructurings required and the losses involved.

It did say, however, that the workforce would be reduced by a further 27,000 on top of the large reductions already announced in the past two years.

By the end of 1987, after the planned redundancies are completed, AT&T will employ just over 260,000 people, some 60,000 fewer than it employed in January 1984 immediately after the breakup on anti-trust grounds of the old AT&T telephone network.

The labour force reduction would account for \$1bn of the charges announced, the company said. Consolidations and streamlining of the company's physical facilities, including factories, offices and warehouses would account for a further \$1.2bn of the \$3.2bn total. The additional \$1bn was being charged for

International Business Machines (IBM), the world's largest computer manufacturer, said that more than 10,000 of its US employees would be taking early retirement under the retirement incentive scheme launched earlier this year as part of a wide-ranging response to weak computer sales and adverse business conditions. The company noted that it sees no signs of improvement in the general business climate as 1987 approaches and intends to continue with cost reduction actions throughout its operations.

reductions in the value of assets and write-downs in inventory valuations. One element in these write-downs was due to the price discounting on AT&T's personal computers, executives said.

Mr James Olsen, AT&T's chairman, said that the strategy embodied in the announcement consisted of three elements.

The company would seek to sustain and enhance its core business of long-distance telecommunications by maintaining its leadership in technology and costs. It would also develop its data networking activities, including the marketing and manufacture and computer work stations, mini-computers and networking products such as private branch exchanges. And it would become a leader in the international marketplace, competing "aggressively" in the provision of international telecommunication services and in the sales of public switching equipment throughout the world.

Mr Olsen insisted that the company had no intention of leaving the computer manufacturing business.

Background, Page 6

## UK to buy Boeing on 'unanimous scientific advice'

By David Buchan and Lynton McLain

BRITAIN is to buy six Boeing Avac radar aircraft for £860m (\$1.2bn) with an option to buy two more, and scrap nine years of development of the British airborne early warning system by General Electric Company.

Mr George Younger, Defence Secretary, told parliament that the ending of the ill-starred Nimrod programme, which has cost £330m at current prices, was "a sad decision to have to take, but I have no doubt that it is the right one."

The clear and unanimous advice of his scientific and service advisers was that even with three more years of development Nimrod might not match the RAF's requirements. "The risk was too great to take."

The controversial move to go for the technically superior, but more expensive US system may presage a defence spending crisis next year. Mr Younger said that the initial Avac purchase would be contained within the defence spending limits already laid out in the government budget plans.

However, Mr Younger and Air Chief Marshal Sir David Craig, chief of the air staff, admitted that six Avacs would be insufficient to properly patrol UK airspace and the surrounding sea - eight of the aircraft would be needed.

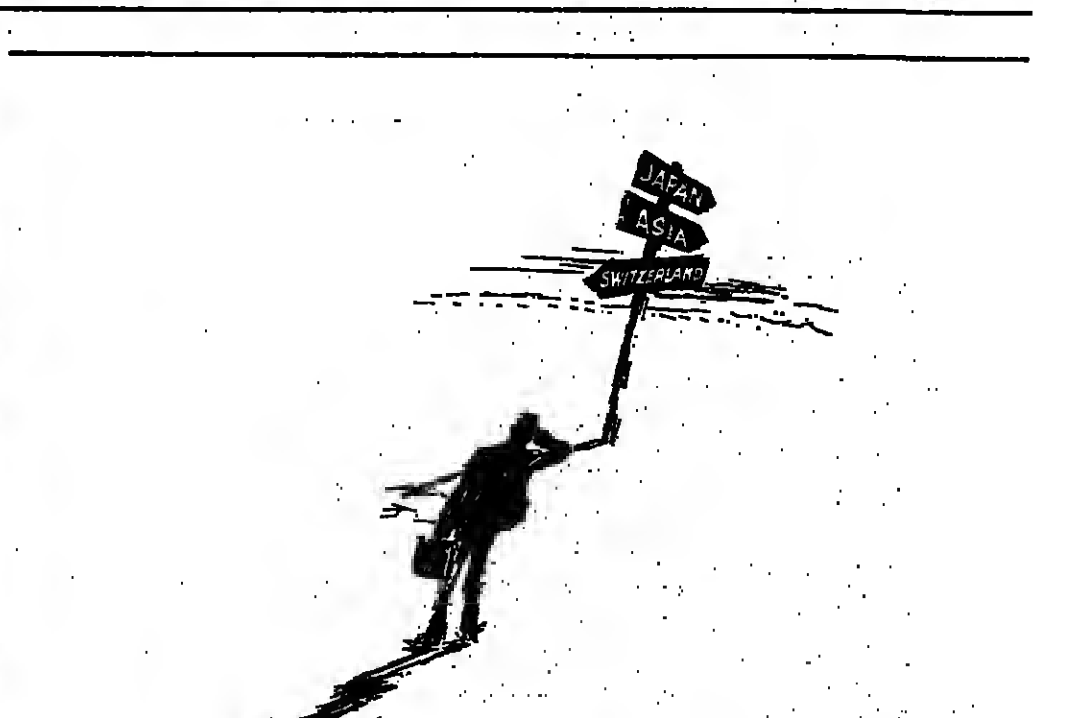
Mr Younger said that he would be looking for adjustments in future defence spending to allow purchase of the full complement of eight Avacs at £1.65bn. He said an extra £380m was needed on top of the £330m already spent to complete Nimrod.

Boeing will start delivering Avacs to Britain in 1991, at a rate of three a year. Mr Younger said that he would be happy to lease some Avacs before then, but since those in service with the US and other Nato countries were fully utilised this would probably not be possible. Boeing had not made any offer to lease Avacs to Britain.

So, until the early 1990s, Britain would have to make do with its ageing Shackletons and their Second World War radar to give it airborne warning cover.

As for the 11 Nimrod airframes that had been set aside to take the CEC radar system, Mr Younger said seven might be used for spares for other Nimrod maritime reconnaissance aircraft. The fate of the rest was uncertain.

France will very probably follow Britain in buying Avacs, said Mr Younger, after speaking to Mr André Giraud, his French counterpart.



## FINANCIAL EXPERTS IN JAPAN AND THE OTHER COUNTRIES OF ASIA.

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### Consumer only partly benefits from oil price cut

By Janet Bush  
SEVERAL countries have been slow to react to unprecedented declines in oil and other commodity prices and the benefits have been only partly passed on to consumers, the OECD says.

#### Sharp declines

There were sharp declines in consumer energy prices in West Germany (15 per cent), France (14.5 per cent) and the Netherlands (15 per cent). The OECD says this reflected in part the higher starting level related to the earlier strength of the US dollar.

#### Domestic costs

In addition, energy taxes have been raised in a number of countries. In general, final sales prices have failed to reflect fully not only the sharp declines in import costs but also a moderation in domestic costs, implying substantial improvements in profit margins.

## Current account imbalances threaten growth

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

INDUSTRIAL countries can expect an annual growth rate in their economies of 2½ to 3 per cent over the next 18 months, but international current account imbalances pose a serious risk, the Organisation for Economic Co-operation and Development says.

In its latest Economic Outlook the OECD says lower oil prices and interest rates and changes in exchange rate patterns have enhanced the prospects for sustained, though moderate, growth at low rates of inflation.

The main priority of policy-makers should be the unwinding of international trade imbalances while maintaining low inflation and strengthening the momentum of output and employment growth.

In a review preoccupied with the dangers to the world economy posed by the huge US current account deficit, and parallel surpluses in Japan, and to a lesser extent West Germany, the OECD calls for greater international co-operation.

"There is a danger that impatience with the reduction of large surpluses and deficits could provoke disorderly exchange-market conditions or lead to intensified protectionist pressures."

"Either of these could impair the strength of world growth," the OECD says. "It will be important to convince exchange markets not only that imbalances are starting to shrink in the short-term but also that this process will be sustained by the medium-term setting of policy."

The pattern of demand and output growth in the major economies — with domestic

demand rising less fast than output in the US and the opposite occurring in Japan and West Germany — has moved in the right direction.

The sharp depreciation in the dollar's value has also begun to be reflected in movements in trade volumes between surplus and deficit countries, although that has been limited by the tendency of exporters to the US to reduce their profits rather than to accept a lower market share.

A reduction of nominal current account imbalances is, however, likely to be a slow process, partly because US exports must grow much more rapidly than imports simply to maintain an unchanged deficit. The reverse is true for countries with large surpluses.

The US deficit is thus unlikely to fall below \$100bn over the next two years, while Japan's surplus is projected to remain above \$70bn. West Germany's surplus is expected to show a steady decline, though it will still be running at an annual rate of \$20bn in the first half of 1988.

The OECD concludes: "Major current account imbalances remain a key macroeconomic problem facing OECD countries. Failure to correct them in a smooth manner could jeopardise growth, high employment and price stability."

Referring to the dollar's sharp depreciation the organisation says that there is a good case for a pause in exchange rate movements for the time being, a factor which the major economies should take into account in their monetary policy.

It gives a strong hint, however, that a further dollar

SUMMARY OF PROJECTIONS					
Seasonally adjusted at annual rates					
	1984	1985	1986	1987	1988 (First half)
Real GNP (per cent change)					
US	4.4	2.7	2.1	2.3	2.3
Japan	5.1	4.5	4.2	2.4	2.4
Germany	4.0	2.5	2.3	2.3	2.2
Total OECD	4.7	3.0	2.7	2.4	2.4
Real total domestic demand					
US	8.3	3.4	3.1	2.8	2.8
Japan	3.8	2.4	2.3	2.1	2.1
Germany	1.9	1.5	1.4	1.4	1.4
Total OECD	5.0	3.1	2.9	2.6	2.6
Inflation (private consumption deflator)					
US	2.8	3.5	3.5	3.3	3.1
Japan	2.1	2.2	2.2	2.0	2.0
Germany	2.5	2.1	2.1	2.0	1.9
Total OECD	2.6	2.6	2.6	2.4	2.3
Current balances (\$bn)					
US	-104.5	-117.7	-128	-136	-133
Japan	35.6	49.2	62	77	72
Germany	7.0	13.2	22	26	21
Total OECD	-61.9	-55.3	-44	-34	-42
OECD	-9.6	-4.7	-5.1	-6.2	-5.9
Non-OECD developing countries	-22.2	-20.4	-7	-4	-6
Unemployment (per cent)					
US	7.5	7.2	7	6.7	6.4
Japan	2.7	2.4	2.3	2.1	2.1
Germany	3.2	3.3	3.1	2.9	2.8
OECD Europe	10.7	10.9	11	11	11
Total OECD	6.4	6.3	6.1	5.9	5.6
World trade (% change)	8.8	3.7	3.1	3.1	4.1

Assumptions underlying the projection include:  
—no change in actual and announced policies;  
—unchanged exchange rates from November 4 1986; in particular \$1 = yen 163.4, DM 2.36;  
—Dollar prices (OECD job reports) for internationally traded oil of \$15 per barrel.

### Jobless set to remain at 31m

BY PHILIP STEPHENS

PROSPECTIVE growth rates in the industrialised economies and a small increase in the number of people in jobs will not be enough to dent the massive unemployment total over the next 18 months, the OECD says.

It predicts that more than 31m people will remain without work in its 24-member countries into the first half of 1988, and expresses concern that in some nations the trend may have become self-perpetuating.

Across industrialised countries, the US is expected to continue to outperform Europe in

### Sale of state assets may reduce government wealth

BY JANET BUSH

THE TREATMENT of privatisation proceeds as deficit reducing or even as negative spending may lead to the incorrect impression that a government's budget position has improved when all that has happened is that its financing has become easier, according to the OECD.

In a study of privatisation in member countries, it said the sale of state assets often improved efficiency and that, under certain circumstances, a government's budgetary flexibility was enhanced.

For instance, the proceeds could be used to reduce government debt and future debt servicing costs and therefore the required level of taxes could be lower. This would in principle permit a future reduction in tax distortions which, in turn, would improve economic performance, the OECD says.

Each sale of a public asset, however, provided a government with only a once-and-for-all source of revenue and the continual disposal of assets inevitably reduced a government's wealth, making it necessary to find alternative financing.

"The danger of bringing revenues from asset sales on-

priority for the US Administration. Although the deficit is projected to fall substantially in 1987, further reductions beyond that will require another round of cuts in federal spending or the implementation of tax increases.

For Japan, the OECD says, the need is to maintain a growth rate of domestic demand in excess of the growth rate of productive potential. In particular, the Tokyo Government should take further measures to pass on the benefits of its recent terms of trade gains to consumers.

In Europe, the priority should be to maintain the momentum of the recent acceleration in domestic demand. In a thinly-veiled reference to West Germany, the OECD says: "Should domestic demand weaken over the next year, the few countries that have regained some room for manoeuvre in their budgetary policies should be prepared to use it."

More broadly, the OECD says that governments should press ahead with measures to reduce rigidities in their economies.

Priority should be given to making labour markets more flexible, phasing out industrial subsidies and tax incentives, and to the further liberalisation of world trade. Government's should also begin to tackle the major distortions caused by the massive build-up of agricultural subsidies in recent years.

OECD Economic Outlook No 40, December 1986, Available from OECD sales agents or from 2 rue Andre Pascal, 75775 Paris Cedex 16, France.

### Michelin supplies radials for US Air Force fighter

BY PAUL BETTS IN PARIS

MICHELIN, THE French tyre group, has supplied the US Air Force for the first time with radial tyres. The tyres are for the McDonnell Douglas F-15E fighter aircraft, officially unveiled yesterday.

The deal is regarded as a breakthrough for the French tyre maker, which has eight plants in the US and Canada. Since 1958, Michelin has supplied about 10,000 of its Air X radial tyres to the aerospace industry, but the F-15E order is the first in which a US fighter aircraft is originally equipped with radial tyres.

Michelin said yesterday the US Air Force and McDonnell Douglas had chosen the radial tyre because it provided about 20 per cent weight savings compared with conventional tyres and had a longer life expectancy than conventional bias ply tyres.

The tyre, introduced two years ago by Michelin, is much lighter and tougher than conventional tyres. It allows airlines to increase payload while reducing the risk of tyre failure. Michelin declined to say how many Air X tyres it was supplying.

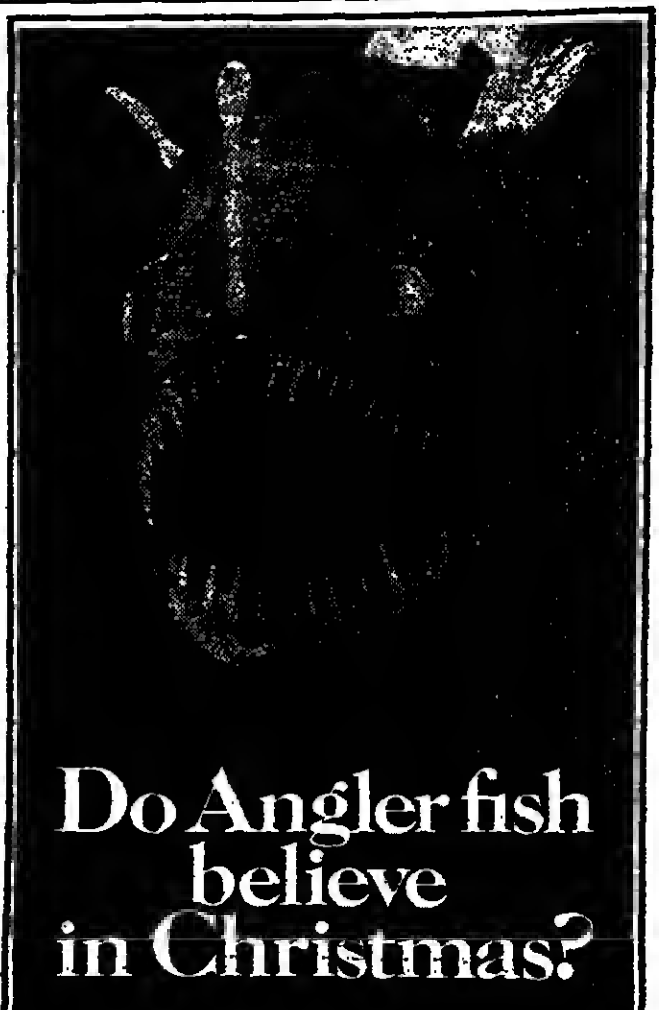
ing nor disclose the value of the deal. However, the significance of the order is probably far greater for Michelin's image in North America where after investing more than \$1bn its operations are now profitable.

Japan is stepping up its control on exports of fork lift trucks in the wake of complaints by European producers about a surge of Japanese imports. Ian Rodger reports from Tokyo.

It is hoped the tighter restraints will reduce exports by about 20 per cent next year.

Only new trucks are covered under the current voluntary restraint system, managed by the Japan Industrial Vehicle Association. The surge has been of so-called "grey" trucks by independent, factoring companies. Grey trucks are those shipped after having been used briefly in the hope that they will pass customs as used goods.

In the first eight months of 1986, 1,839 used trucks were shipped from Japan to EEC countries, 50.4 per cent more than in the same period of 1985.



## Do Angler fish believe in Christmas?

One mile beneath the sea tiny lights are twinkling. They belong to the Angler fish who once a year settles down to a gigantic meal. How does he manage to eat things many times his own size and generate his own lights? Read The Economist's 112-page Christmas double issue. Out now. £2.

**1970: Why it's time for a new kind of advertising.** Saatchi & Saatchi, Sunday Times.

**1986: Why it's time for a new kind of advertising agency.** EMT, Financial Times.

Sixteen years ago, Saatchi & Saatchi heralded its arrival with a Sunday Times advertisement.

In a nutshell, the ad claimed that much advertising spending was wasted and offered "hard-selling ads that would seize the public mind" as an alternative to the big agencies whose problems were pointed to by the flowering of the creative consultancies.

Now, of course, the famous brothers represent the "mega" agency. They are no longer throwing the little wooden balls, but are themselves the coconut shy.

But I do not set out to knock Saatchi & Saatchi, where I myself was a founder member. I paraphrase their headline only to draw a comparison between the environment that agency grew up in and the atmosphere now.

Then, as Jeremy Sinclair rightly said, the problem was one of waste. The large agencies had grown up in an era when budgets were huge and advertisers comparatively few. They worked on the principle that given enough taps with the hammer, the nail would eventually be driven home.

During the 70's, the new creative agencies began to rain more imaginative, wittier and harder hitting blows upon the consumer. These agencies grew, merged with, and even took over some of the lumbering giants. So that now, clients who want visible, intrusive advertising have a fair number of options open to them. So why it is once again time for a new kind of agency?

First and foremost are the new conditions under which today's marketers are operating. Increasing competition, market segmentation and retailer power have resulted in a diminishing lifecycle for some products—no one can feel his brand share is safe.

The difficulties of predicting market conditions and the effects of government policy have never been greater. Perhaps most dangerous of all, investors and managers who take too short term a view can make entire businesses vulnerable.

In this climate, some advertisers are (and more should be) making new demands on agencies. More than ever they need an agency team that becomes part of the company team. Does the senior management of your agency spend enough time getting to know your business? Or do they promote themselves as much as their clients?

The modern client also needs greater continuity. And yet the never ending stream of takeovers and buyouts coupled with the scramble to cash in on the USM (which we are as suspicious of as most clients) mean that the advertising industry has never been more unstable or profit conscious at a time when clients need reliability, consistency and value for money more than ever before.

They want a group of people who are prepared to put the brand's fame and fortune before their own. With an ability to question and contribute without being superior. Who are willing to get involved in the practical problems and who understand that a delisting from a major multiple can shatter profitability.

Most important of all, they want access to senior creative people, not the false mystique and creative pique which has hitherto been common place.

None of this represents a magic formula or brilliant new innovation. It's simply a shift in attitude.

One that Edwards Martin Thornton took from the day it started. The three partners (management, creative and media) had already worked together for ten years, a lifetime by agency standards, and from this solid foundation were able to build an agency specifically designed to meet the new demands of today.

An agency 100% owned by the partners which will certainly jealously guard its independence so it can control the pace of its growth. (Ours has been impressive, but properly digested. Starting with no business 18 months ago, we now have twelve clients which bill £8m and include B&S, Singapore Airlines, Securitor, CBI, Jordans Cereals, Olivetti and Ryatt.)

An agency where media will always be regarded as part of the creative solution.

An agency which rejects the creative xenophobia of those agencies who turn their noses up at advertising which crosses borders. Uniquely for a start-up, we have created a network of affiliates in seven European markets which has rapidly become a young resourceful alternative for the international client.

An agency which is ruthlessly straight in financial matters. Because if a clear, fair agreement is reached up front, there shouldn't be a need to look for extras.

An agency which is completely open in relationships inside and outside the company and which will never forget that its success depends upon the success of its clients.

Our intention is to build long term associations only with clients who will value our commitment and ideals. We won't appeal to everyone, but if you like the sound of us, call Bob Edwards, 01-631 0394.

If not, Saatchi's number is 01-636 5061.

**EDWARDS MARTIN THORNTON**  
EDWARDS MARTIN THORNTON LIMITED LONDON HOUSE 34 MARGARET STREET LONDON W1P 1PL

# Quality

How does a counseling firm, whose product is based on professional judgment maintain the quality of its output?

The easy answer is: by hiring the best people. But what really counts is performance and attention to detail.

Standards and checks are needed to assure the consistent quality of detail. As for the quality of substance, more is accomplished by inspiring people than by policing them.

Staffing a problem-solving team with counselors from different national and cultural backgrounds, for example, stirs the intellectual pot and brings out the best—for clients as well as individuals.

Where human potential is the chief resource, quality is better stimulated by removing barriers than by erecting rules.

## HILL AND KNOWLTON

Our 60th year...

Public relations and public affairs counsel worldwide



Bundesbank sets wider monetary target

THE BUNDESBANK yesterday set a wider target range for next year's money supply...

Paris to compensate dairy farmers

THE FRENCH conservative government is to grant FFR 250 (€210M) aid to French farmers to compensate the 5.9 per cent loss in French farm incomes...

Boussac awaits ruling on state aid repayment

BOUSSAC Saint-Freres, the leading French textile group, will find out in the next three months whether it will be compelled to repay up to FFR 1bn (£105.6m) in state aid received from the Paris government.

AFP chief quits but strike continues

AGENCE FRANCE PRESSE, the embattled French national news agency, yesterday lost its chairman but failed to resolve its week-old strike.

David Housego assesses the French Premier's first seven months Chirac trips but does not fall

WHEN a china vase tumbles from a table there is an agonising moment of anticipation: will it escape with a chip on hitting the floor or will it break into pieces?



Jacques Chirac

He will be increasingly involved in choosing his candidate for the presidential elections and thus in keeping its distance from the RPR.



Francois Mitterrand

Only new trucks on the road will be allowed under the current system. The Japanese government has announced that it will follow a commission ruling that aid granted by the state-controlled Industrial Development Institute between 1983 and 1985 to the formerly bankrupt group to buy EEC textile quotas...

EMS founders refire the faith

THE FOUNDING fathers of the European Monetary System, Mr Valery Giscard d'Estaing of France and Mr Helmut Schmidt of West Germany, descended on Brussels yesterday to rekindle faith in the future of their ultimate ambition—European monetary union.

Journalists at the agency had felt that Mr Pigeat's departure would defuse the tension and bring AFP's wire services back to life. The board's refusal to drop the restructuring plan, however, led to a hardening of attitudes yesterday and the possibility of a vote in favour of continuing the strike.

Mr Chirac now has the full support of the centre-right RPR party. Mr Chirac is coming under more strident attack from the National Front on the extreme right. The party is increasingly lining up behind Mr Raymond Barre, the former prime minister, whose arguments that "cohabitation" could not work have been strengthened by the crisis.

Mr Chirac is clearly tempted by the idea of a cabinet reshuffle to freshen the image of his Government. But the departure of any senior minister could upset the fragile balance within his own party and the coalition.

Largest N Sea oil field said to be commercial

ONE OF the largest oil and gas fields in the North Sea, Heidrun, was yesterday said to be commercially viable by Conoco Norway, the operator of the field.

Moscow seeks to cut research red tape

TECHNICAL co-operation agreements signed this week by the Soviet Union and East Germany underscored Moscow's determination to establish direct links between their research and production facilities, to reduce interference from government ministries.

Hungarians meet over slow reform

THE HUNGARIAN Government met yesterday to discuss the ailing economy and slow implementation of an economic reform programme launched in 1968 to create market socialism.

Irish coalition faces close vote before recess

IRELAND'S Fine Gael-Labour coalition faces the last of a series of knife-edge votes in parliament today before the Dail (lower house) adjourns for Christmas.

Mixed feelings at Europe talks

THE FIRST session of the reconvened conference on security and co-operation in Europe (CSCE) ends today in Vienna with the main delegations from East and West expressing mixed feelings over what has been achieved so far.

Swedish call for research funds

MR INGVAR Carlsson, the Swedish Prime Minister, yesterday called on the country's commercial banks to contribute funds amounting to SKr 600m (€80m) over the next three years for research and development in Swedish universities.

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Angler's believe Christmas... The Economist's Christmas... Our now. £1.

NOWLTON... whose products... performance and... needed to assure... accomplished... team with... and cultural... intellectual... clients as well as... is the chief resource... by removing bar...



OVERSEAS NEWS

MI5 case: Thatcher accused of making false statement to Parliament

THE BRITISH Government suffered a dual battering in the MI5 spy memoirs case yesterday when Britain's Prime Minister, Mrs Margaret Thatcher, was freshly accused of making a false statement to Parliament, and the judge hearing the case exploded with anger at another unexplained government manoeuvre in court.

Chris Sherwell describes a double battering for the British Government

Mr Wright's documentation of these activities, says Mr Turnbull, were the real reason for the British court action.

Mr Turnbull went on to deride most of the reasons offered by the UK Government for wanting to suppress Mr Wright's memoirs. It had nothing to do with technology or molehunts.

his case against (former MI5 chief Sir Roger) Hollis? The difference is there's something else in the book and there were many prepared to own up to it.

Australia was that it had caused the public to be lulled into a false sense of security. Mr Wright had taken Mrs Thatcher's statement to pieces.

ishment's view—that if you're in the club you should not talk to anyone outside. Mr Wright says: "I was in the club and a pretty good member, and I think the club committee is mucking things up, and people should elect a new one."

that people for political purposes got it written in a form where its veracity could not be determined by the public.

When the judge at one stage put up an argument that Mr Wright had decided to blow his whistle and had "had his day," Mr Turnbull launched into a rhetorical defence of free speech.

S. Africa opposition challenge

BY ANTHONY ROBINSON IN JOHANNESBURG

SOUTH AFRICA'S white opposition Progressive Federal Party (PFP) yesterday announced its decision to challenge the latest South African emergency restrictions through the courts "at the earliest opportunity."

The move came as the Weekly Mail, one of three publications served with a police ban on publishing statements by 13 anti-apartheid organisations earlier this week, brought an urgent application in the Rand Supreme Court asking that the restriction order be set aside.

The death toll has risen to 11 in faction fights at the President Steyn mine, owned by Anglo American, in the Orange Free State, AP reports from Johannesburg.

justify its latest emergency regulations against the press and opposition groups by what it calls "an organised revolutionary onslaught by the ANC."

Nora Boustany reports from Beirut on Lebanon's unending wars Arafat plays a shrewd waiting game

AS THE Iran-US arms controversy continues to shock the world, Lebanon's unending wars have taken on a new twist.

After being shunned by Syria for contributing to the conflict, the Syrian army has now moved into Lebanon's Christian enclave, pushing out of the refugees in a shrewd waiting game.



Arafat... recast as major player

his men refused to budge. Other Palestinian factions such as the pro-Syrian PFLP-general command, have also threatened to reconsider their alignments if the siege of Beirut was not lifted.

Report assesses effects of sanctions

BY MICHAEL HOLMAN IN LONDON

SOUTH AFRICA "can no longer hope that economic expansion in the context of apartheid will resolve its difficulties," says a briefing paper published by the Overseas Development Institute (ODI) on sanctions and the South African economy.

cause a fall in the price of gold, is an independent research organisation, supported by grants and donations from the UK Government and private sources in Britain and overseas.

The merit of increased sanctions, the paper argues, "would be to remind South Africa of what it knows already: that it has no medium-term option other than to negotiate internal political reform, an essential prerequisite for achieving high and sustainable economic growth."

participation in the world economy. The merit of increased sanctions, the paper argues, "would be to remind South Africa of what it knows already: that it has no medium-term option other than to negotiate internal political reform, an essential prerequisite for achieving high and sustainable economic growth."

Where Japanese minister feels the pinch

BY IAN RODGER IN TOKYO

JAPAN'S ECONOMIC power is limited to balance-of-payments ledgers, a leading Japanese Government minister complained yesterday.

must provide more assistance to the developing countries. But I do not feel that well off," he told a businessmen's group.

demand, including deregulating financial markets. The Government is in the middle of formulating its economic forecast for the next fiscal year to March 31, 1988.

exit point for narcotics from the production triangle of Iran, Afghanistan and Pakistan, but an alternative route has opened up through India to the ports of Bombay and Calcutta.

India and Pakistan in bid to stop drug traffic

BY JOHN ELLIOTT IN NEW DELHI

ABOUT 90 per cent of 2,568 kg of heroin seized in India by narcotics agents in the first eight months of the year crossed into the country from Pakistan, mostly through the tense Indian state of Punjab, according to Indian Foreign Ministry officials.

Police said troops arrived at the Jetties and Jacob Lines suburbs of Karachi and at Bahal Colony about 15 miles from the city after clashes and cases of arson and looting.

Advertisement for Graff jewelry featuring a large diamond ring. The text includes 'Graff Urmistakably', 'With love this Christmas', and 'SAW I LOVE YOU THIS CHRISTMAS WITH A GIFT FROM GRAFF'. It also provides the address: 55 BROMPTON ROAD, KNIGHTSBRIDGE, LONDON SW3 and telephone number 01-584 8571.

Advertisement for Compagnie Electro-Financiere. It features the company logo and text: 'COMPAGNIE ÉLECTRO-FINANCIÈRE', 'Income up 55%', 'Dividend increased to FF 48.75 per share'. The ad describes the company's performance in 1985/1986, its diversified portfolio, and provides contact information for further details.

Advertisement for 'More Chinese demonstrations for democracy'. It includes the text 'More Chinese demonstrations for democracy' and 'By Robert Thomson in Peking'. The ad discusses the ongoing protests in Kunming and the Chinese government's response.

Advertisement for 'The Republic of Italy U.S. \$500,000,000 Floating Rate Notes due 2000'. It includes the text 'The Republic of Italy U.S. \$500,000,000 Floating Rate Notes due 2000' and 'In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 19 December, 1986 to 19 June, 1987 the Notes will carry an interest rate of 6.25 per annum.' It also provides contact information for Istituto Bancario San Paolo di Torino.



# BANG ON!

"To hit the 27th we had no room for second attempts - with ICL we didn't need any."

MAJOR US BANK

"We have been supplied with computers by ICL since 1968. These can now process more than 10,000,000 transactions in a day - without problems. And by the end of the decade this figure is likely to have doubled."

BACS Limited

"I would like to thank ICL for all their efforts and involvement in producing our systems for 'Big Bang.' It was first class. All our systems performed admirably."

MAJOR UK INVESTMENT BANK

As you can see, some computer systems have withstood the pressures of this year better than others.

For instance, all gilt transfers passed smoothly through ICL systems - as they have for the past 20 years.

Our ongoing record at BACS (the largest Automated Clearing House in the world) really speaks for itself.

And now, in the wake of Big Bang, over 60% of all equity transactions are settled through ICL systems.

To achieve all this, we have not only helped many of the newly formed financial groups make sense of their different types of systems, but also supplied many new arrivals with our products and services.

Furthermore, we are currently bringing to the market special compliance systems designed to provide the internal safeguards required in the new trading environment.

In short, not only do we have a

team of experts with a rather special understanding of the City's needs, but computer systems that have successfully lived up to the business challenges of our many clients in the City. Both before and after Big Bang.

And, putting our innate modesty to one side, we hope that's something you won't mind us banging on about.

# ICL

We should be talking to each other

FOR MORE INFORMATION CONTACT INFOPOINT ON FREEPHONE ICL. ICL IS A MEMBER OF THE SITC PLC GROUP

Friday December 19 1986

**Parliament**

If you're not talk Wright lub, and and I uttee is 1 people

that people for poses got it where its verac determined by When the put up an argu speak out and into a rhetorical speech.

The broken nature of free speech is the truthfulness of the person who has changed the course of ideas are tested in having a say only.

Mr Turnbull is to complete his speech. Part of this, and of response, will be to cover sensitive

son's unending waiting game

his men refused to Palestinian factor pro-Syrian PFLP demand, have also reconsider their support the siege of Beirut lifted and Palestine continued to offer Colonel Murrays encouraged Arabists in Masha'shish, symbol of renewed pride in Lebanon.

In Baghdad, what has been orchestrated to reassert Lebanese and Masha'shish, Abu Jihad conditional ceasefire, blockade was lifted, refugee camps in Lebanese factories participated in above Sidon zone, bullah as a better

Walid Jumblatt, of the Progressive Party, one of the groups to take part in the is in an unusual While he has visited Syria, who are to have assassinated Kamel Jumblatt also greatly influenced Jumblatt in the mountain war against militias and the army of Mr General blatt explains his by saying more Pales defending the now controlled Chouf zone his own Druze were

Theoretically, we be defending Amal, who still hope to be in charge of covering own land, own Lebanese business ever. Amal's men and unrelenting areas it should be made any alternative.

We may wish to discover that the dimension of the Lebanese and it alike While it has indirect help it is Amal who was rescued in the analyst said.

**Graft**  
Unmistakably

are this Christmas

Christmas with a Gift

100% CASH ON DELIVERY

01-252-550-557



Rush of orders ensures early launch of MD-11

McDonnell Douglas is expected to collect orders for at least 50 MD-11s by next spring...

John Elliott on Bangladesh's attempt to reconcile commercial interests with those of the nation's poor Dhaka in eye of storm over pharmaceutical policies

FOUR YEARS after a peace-making drug policy aimed at boosting domestic production of cheap essential medicines was introduced in Bangladesh...

"unnecessary and useless medicines" which the official drug policy document describes as "Vitamin mixtures, tonics, alkalizers, cough mixtures, digestive enzymes, palliatives, grippe water, and hundreds of other similar products."

Japanese trucks win record share in Europe

JAPAN won a record 16.3 per cent of Western Europe's commercial vehicle market in the first nine months of this year...

Officials fight to meet deadline on Gatt

WITH ONE day left before the deadline for publication of the programme for the much heralded new round of trade liberalising talks, trade officials were still struggling yesterday to clear the log-jam of unresolved issues.

EEC inquiry ordered into microwave ovens

OFFICIALS of the European Commission have ordered an anti-dumping inquiry into EEC imports of microwave ovens from Japan, Singapore and South Korea...

AMERICAN NEWS

Senate recalls Regan over Iran arms testimony

THE SENATE intelligence committee probing the Iran arms scandal yesterday recalled Mr Donald Regan, the White House Chief of Staff, to resolve discrepancies in sworn testimony about President Reagan's role in the affair.

Bogota acts on drugs in wake of murder

THE Colombian Government yesterday approved tougher anti-drug legislation in the wake of the assassination of Mr Guillermo Cano, editor of the liberal daily El Espectador.

David Owen reports from Chicago on the lingering decline of a political fiefdom Rearguard action of the Daley stalwarts

CHICAGO writer Mr Studs Terkel describes a recent encounter under Marble Arch with "an English Midlander bearing a remarkable resemblance to actor Nigel Bruce."

prisingly ousted Mr Byrne in the 1968 Democratic primary, the Machine stalwart headed by Cook County Democratic Party chairman, Mr Edward Vrdolyak, has been fighting a rearguard action...

US reacts coolly over release of Hasenfus

THE US Administration yesterday reacted coolly to the release by the Nicaraguan Government of Mr Eugene Hasenfus, the American captured in Nicaragua and condemned last month to 30 years imprisonment for gunning down the Contra rebels.

US policy in Central America condemned

THE four-nation Contadora Group, backed by the major countries of Latin America, has issued an unprecedentedly blunt condemnation of US policy in Central America.

Forecasts ease Brazilian economic jitters

A MONTH of jitters in Brazil over economic trends gave way yesterday to renewed confidence following optimistic Government predictions for 1987 and a positive response from industry to upward price adjustments.

Paulo industrialists' federation, to the newfound optimism with a report predicting record industrial growth of 13 per cent for 1986, and a further 6-7 per cent rise in 1987 as investment made this year flows through into raised capacity.



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# THANKS TO OUR INSULATION THERE'S ONLY ONE WAY GUESTS AT THE OBEROI HOTEL CALCUTTA WILL SUFFER FROM THE HEAT.

In India they don't have quite the same problem that we have at home.

With temperatures well up in the hundreds before the rains come, their major concern is to keep the heat out, not in.

But the principle is the same. Insulation.

And the best insulation in the world, they seem to agree, comes all the way from a company based in St. Helens.

A company that has successfully built itself up to become the world's leading glass company.

All the five star hotels in India, including The Oberoi, are insulated with Pilkington products.

You don't, however, have to indulge in the luxuries of the old Raj to appreciate the benefits of Pilkington's insulation materials.

The chances are that you already do, because Pilkington produces more of the insulating products used in homes in this country than all our competitors put together.

Products like Kappafloat, a most remarkable glass which, when used in double glazing, gives it the performance of triple glazing.

Like Fibreglass Supawrap special insulation for roofs. Like Crown cavity wall insulation.

Pilkington insulates powerstations in Hong Kong and military barracks in the Falklands.

They also insulate hospitals in the Middle East and oil rigs in the cold North Sea.

No other glass company produces as wide a range of products, from flat glass to safety glass



THE CHEF'S SPECIAL VINDALOO AND A BIT TOO MUCH OF THAT LIME PICKLE

for windscreens, from ophthalmic lenses to optics for missile guidance systems.

This all goes to make a worldwide turnover of around £2,000,000,000, most of which comes from abroad.

All over the world they make things safer, healthier and more comfortable for the local, not to mention the traveller.

Although there are some pickles that even Pilkington can't help him out of.



**PILKINGTON**

The world's leading glass company.



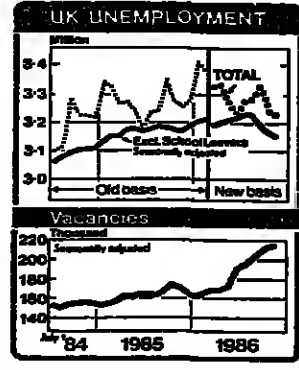
UK NEWS

Privatised Rolls-Royce 'will stay British'

THE GOVERNMENT is to press ahead with the privatisation of Rolls-Royce next April or May and make special provisions to ensure that the company remains British.

Jobless total falls for fourth consecutive month

BY JANET BUSH THE Government yesterday reported the fourth consecutive monthly fall in the official unemployment total in November and said the jobless trend was now firmly downwards.



NUMBER of people employed in manufacturing industry fell by a seasonally adjusted 14,000 in October, compared with the previous month.

C.E. Heath loses 28 staff in defection

BY NICK BUNKER C.E. HEATH, the UK's sixth-biggest quoted insurance broking group, was hit yesterday by a mass defection of 28 senior staff just four weeks after its merger with Fielding Insurance, a fellow Lloyd's broker.

Vying for Awacs spin-off

BOEING'S commitment to place with British industry contracts worth 130 per cent of the value of the Awacs radar aircraft it is selling to Britain has been hailed by many UK companies as a chance to export more to the US and the many other foreign markets in which the US company is involved.

designed to meet the criticism by proponents of the unsuccessful British Nimrod radar alternative that Boeing is only offering "financing" work to UK industry.

cancellation of Nimrod will be equalled, if not exceeded, by job gains in firms all over the country resulting from Boeing's offset proposals.

Tougher air pollution measures will meet EEC requirements

BY ANDREW TAYLOR PLANS to increase the range of companies covered by industrial air pollution standards and to give local authorities stronger powers to prevent companies polluting the atmosphere were announced yesterday by the Government.

have to satisfy emission standards to be monitored by local authorities.

scheduled process would have the right to appeal to the Environment Secretary.

Exchange proposes better quote system

BY BARRY RILEY SEVEN weeks after Big Bang deregulation of the City of London, the stock exchange is proposing improvements in the market's screen-based system for disseminating quotes, called Seag (Stock Exchange Automated Quotations).

It will be possible to display firm prices and sizes in gamma stocks. At present these quotes are only indicative and must be confirmed by telephone.

Investor protection outlined

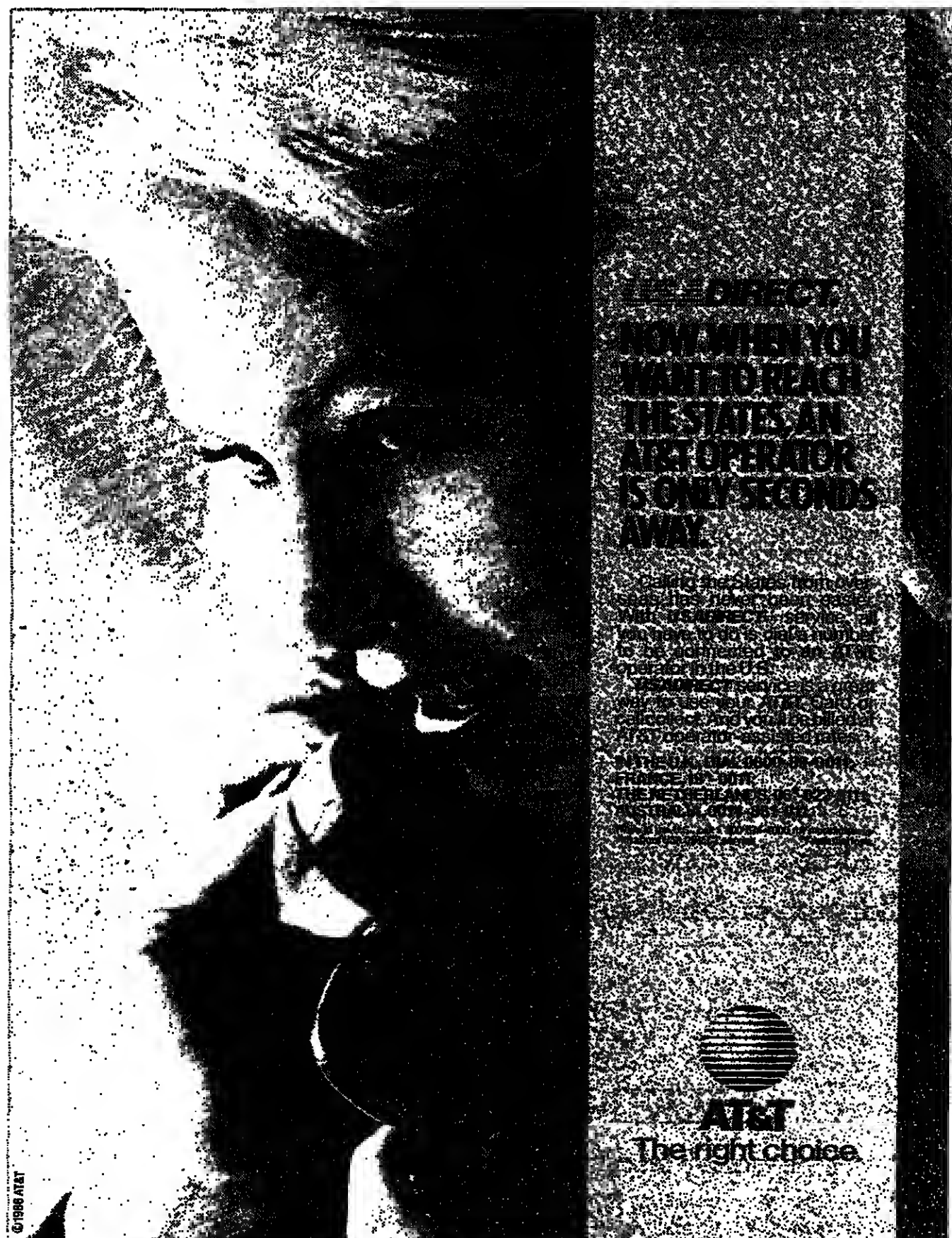
BY ERIC SHORT INVESTORS will be able to be reimbursed up to £100,000 in disputes with investment firms and receive compensation up to £48,000 in the event of the collapse of such firms under the ombudsman and compensation schemes proposed by the Securities and Investments Board (SIB), the proposed regulatory body for the financial services industries.

Trotskyite candidate defeated in re-run of union election

BY PHILIP BASSETT AND HELEN HAGUE LABOUR'S Trotskyite Militant Tendency suffered a significant setback yesterday when members of the Civil and Public Services Association decisively overturned a disputed election for the union's general secretaryship which had seen a strong Militant supporter win by the narrowest of margins.

retary, defeated Mr John Macreadie, an assistant secretary by a wide margin of 10,437 votes.

per cent in the first election to 85.1 per cent this time, which is the highest turnout in the union's history.



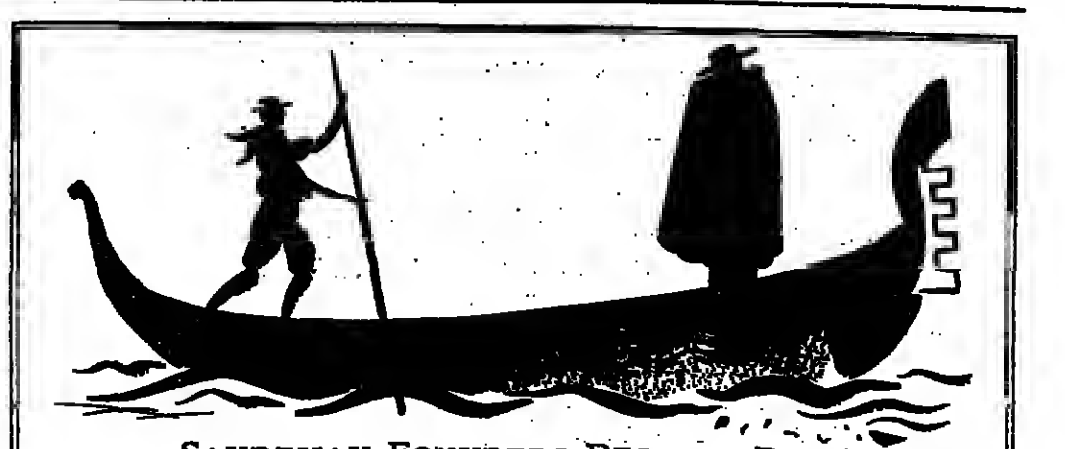
Drugs body suspends Bayer UK

BY TONY JACKSON BAYER UK, the British subsidiary of Bayer of West Germany, has been suspended from the Association of the British Pharmaceutical Industry (ABPI), the UK drug industry body, for abuses in promoting one of its drugs to doctors.

Britain set to retaliate against US unitary tax

BY CHRISTIAN TYLER THE British Government is to keep on the statute book a measure that would enable it to retaliate against the taxation by the unitary method of British companies operating in the US.

not to be assessed by the unitary method.









UK NEWS

# Growth in narrow money supply nears top of range

BY JANET BUSH

GROWTH in narrow money supply accelerated further towards the top end of the Government's target range in November, according to provisional figures released yesterday by the Bank of England.

Mr Nigel Lawson, the Chancellor of the Exchequer, cited growth in the narrow measure of money supply, M0, above the middle of its 2 per cent to 6 per cent target range as one factor behind the decision to raise base lending rates to 11 per cent in October.

Since then, M0 has continued to rise steadily. In calendar November, the Bank estimated that seasonally adjusted M0 had risen by about 1 per cent in calendar November, taking its annual rate of growth to about 5 1/2 per cent.

Growth in M0 in the early part of 1986 was almost flat, and City analysts believe there is a strong possibility that steady monthly rises at the beginning of next year could

push the measure above the top of its target range.

Despite the very low Public Sector Borrowing Requirement in November reported earlier this week, broad money sterling M3 was estimated to have risen by about 1 1/2 per cent on a seasonally adjusted basis, taking its annual growth rate to about 18 1/2 per cent.

Broad money supply growth was boosted by a very large seasonally adjusted rise of £3.9bn in bank lending last month which compared with an average of about £2.5bn a month over the previous six months.

The Bank of England said yesterday that sterling M3 was inflated to some extent at the end of the month by the oversubscribed British Gas share issue. It said that, although applications could be made up to December 3, some building-up of deposits would have occurred by the end of November.

Figures released separately yesterday by the Banking Information Service painted a slightly different picture on the trend of bank lending. While there were rises in the lending by clearing banks to the personal sector, including for house purchases, these were not particularly large. Total lending by the clearing banks rose an underlying seasonally adjusted £900m in November compared with a rise of £850m in October.

UK government bonds fell up to 1/2 point in an immediate reaction to yesterday's figures which showed growth in the monetary aggregates generally above the forecasts of independent economists. They had looked for a rise in sterling M3 of between 1/2 per cent and 1 per cent and of about 1/2 per cent for M0. The bank lending total was also higher than most forecasts which had been for about £2.5bn.

# Peugeot Talbot 'will stay in the red'

By Kenneth Gooding

PEUGEOT TALBOT, the UK subsidiary of the French car group, will remain in the red this year, Mr Geoffrey Whalen, managing director, said yesterday.

Earlier this year the company forecast it would return to profit after a £12.8m loss in 1985. But it has been blown off course by the collapse of its contract to supply car kits to Iran.

Mr Whalen said: "Our performance has not been catastrophic. It is just worse than we had hoped."

He said Peugeot Talbot was now completely viable without the Iran contract, which at its peak contributed about £100m a year or about 40 per cent of the group's annual turnover. This year it would account for only 2 per cent.

The company would probably return to profitability next year and would certainly be in the black in 1988, after the launch of two new versions of the Peugeot 309 and the new family saloon, code named D60. This will be put into production at Peugeot Talbot's Ryton factory towards the end of next year.

Mr Whalen said he had talks with representatives of the Iranian company this week and retained some hope that the contract could be revived. But this would be possible only if there were guarantees that cash for the kits was available. No employees would be recalled to work on the kits otherwise.

So far this year, Peugeot Talbot has shipped 7,800 kits to Iran and hopes to send another 5,000 in the next few weeks to reduce stocks which currently stand at 18,000.

Iran took 80,000 kits in the best year and regularly ordered 40,000 to 50,000.

Mr Whalen said Peugeot Talbot had been able to weather the difficulties caused by the fall in sales volumes associated with the Iran contract.

He predicted the Peugeot Talbot share of the UK new car market would rise to 5.5 per cent in 1987 from about 4.5 per cent this year, and that it would be running at an annual rate of 6 per cent after the introduction of the D60 at the end of next year.

He warned that car prices will rise much faster than inflation next year.

# Austin Rover and Honda sign agreement on next car venture

BY IAN RODGER IN TOKYO AND KENNETH GOODING IN LONDON

A FORMAL agreement covering the next joint venture car to be produced by Austin Rover, part of the state-owned Rover Group of the UK, and Honda of Japan was signed yesterday.

Austin Rover immediately attempted to counter fears among its European suppliers by insisting that versions of the new car to be built in Britain would have a high EEC content - "as close to 100 per cent as possible."

EEC suppliers will be invited to tender for the supply of all components at an early stage in the design and development process, "and many are already involved with the Austin Rover and Honda engineers who are working together on the project."

The companies in June 1986 signed a statement of understanding about further collaboration with a project for a medium-sized car which Austin Rover calls

the ARA and Honda has named the YY.

When the new model appears, probably in 1989, it will replace the Austin Maestro and the Rover 200-series cars, and possibly the Honda Accord, although the Japanese company said YY would be slightly smaller than the Accord.

Austin Rover will build versions of the new car in the UK for Honda as well as for its own use. Honda will reciprocate by making Austin Rover cars in Japan as well as its own.

This follows the pattern set by the recently launched, jointly developed executive car, the Rover 800/Honda Legend. Austin Rover will start building Legends at Cowley, Oxford, and Honda will produce Rover 800s at its Sygma plant, near Tokyo, from early next year.

Although top-of-the-range versions of the Rover 800 use imported Honda V6 engines and all models employ a Japanese transmission,

Austin Rover claims that the Rover has a 95 per cent European content and an 85 per cent UK content measured by ex-factory value.

The Rover 200-series cars, based on the Honda Ballade and made under license, have an 87 per cent UK content, according to Austin Rover, even though some versions use a 1.3 litre Honda engine and matching transmission.

Collaboration between the two companies dates back eight years with an agreement for Austin Rover to build in the UK the predecessor to the Ballade which was sold as the Triumph Acclaim.

The relationship was recently widened when Austin Rover began to build Ballades at Longbridge, Birmingham, alongside the Rover 200 cars. The companies hope that more than 4,000 of the cars, which qualify as British and escape the restrictions on Japanese imports widespread in Europe, will be required next year.

# Wellcome discusses marketing ulcer drug

By Tony Jackson

THE Wellcome Foundation has confirmed that it is in talks with SmithKline, the US drug company, over marketing the ulcer drug Tagamet as a non-prescription treatment in the UK and other countries.

Tagamet, first introduced by SmithKline 18 years ago, is one of the biggest-selling prescription drugs in the world, with annual sales of close on \$1bn (£700,000). Since it works by suppressing the production of stomach acid, it is seen as having big potential as a remedy for acid indigestion.

Wellcome described the agreement with SmithKline as very preliminary and confirmed the SmithKline view that the project would take several years.

The two companies will co-operate in studying ways of getting the drug over the various regulatory hurdles.

Wellcome said: "Our view is that it is not going to be an easy task getting it switched to an over-the-counter product. The best strategy will take a lot of working out."

To be accepted as an over-the-counter treatment in the UK, a drug has first to gain approval from the Committee for the Safety of Medicines. In the case of Tagamet, this may involve further clinical trials.

If then goes through a consultation period, which has been known to last for up to two years, during which any interested parties such as consumer groups or retail pharmacists can make representations. It then goes to the Department of Health for final clearance.

Wellcome said that, although collaboration at present was only for the UK market, it hoped to work together with SmithKline in other markets around the world.

# Inventors win settlement in medical patent case

BY DAVID FISHLACK

THREE British inventors will share an out-of-court settlement won by the British Technology Group in the US courts over alleged infringement of their patent for a process to make medical images.

The inventors, Dr Allen Garraway, Professor Peter Mansfield and Dr Peter Grannell, all formerly with Nottingham University, in the Midlands, obtained a patent for the nuclear magnetic resonance (NMR) method of taking images of the living body.

The patent relates to slice-selection, an electronic technique for generating a TV-type picture of a slice section of an organ in the body.

The technique is used today by most companies marketing NMR imaging, BTG said yesterday.

The technology group took action against Johnson & Johnson, the international health care corporation, for having paid no royalties, despite having been BTG's first NMR licensee.

Johnson & Johnson announced last April that it would be withdrawing from the diagnostic imag-

ing market and closing its Technicare division.

Earlier this year, BTG alleged breach of contract and claimed royalties relating to Technicare's sales of NMR imaging systems.

BTG said the out-of-court settlement involves a substantial cash payment, which it will be sharing with the three inventors, together with licensing rights to a portfolio of industrial property relating to NMR imaging, owned by Johnson & Johnson.

The group said it understood that payments would go to the inventors, not to Nottingham University.

Under the terms of the settlement, BTG cannot disclose how much cash has been paid.

But Dr Derek Schaffer, its operations director, said the group was "very satisfied both with the substantial payment we are receiving and with the favourable resolution of this legal action, which upholds the value of this pioneering invention."

The invention, known as the Galoway patent, is registered under US Patent No 4021728.

# Science 'must be prepared to trim fat'

By David Fishlock

BRITISH science should be prepared for some tough decisions, including the abandonment of some programmes, according to Mr John Fairclough, chief scientific adviser in the Cabinet office.

At a press conference in London yesterday, Mr Fairclough said the extra government funding on new projects called for by university scientists should be met by chopping less rewarding sectors of British science rather than out of the present science budget.

Mr Fairclough, an engineer second from IBM, is the Government's senior adviser on national science issues.

The post has traditionally been seen as giving the science community a high-level voice in Whitehall, however, the present Government has shown more pre-occupation with industrial science and technology than some predecessors.

He said he was not advocating a shift of academic science funds to applied science but that British universities should be made more internationally competitive.

# JMB losses amount to £41m

BY DAVID LASCELLES

THE NET losses of Johnson Matthey Bankers, the bullion bank which was the subject of a dramatic City of London rescue over two years ago, amount to £41m, according to figures released yesterday.

This sum, which is a reduction from a £63.3m estimated last year, will be borne equally by the Bank of England and a group of 23 UK banks which subscribed to a £150m indemnity package shortly after the rescue.

JMB now operates as a subsidiary of the Bank of England under the name of Minories Finance.

Most of the business has been sold off, and the company consists of the rump of JMB's loan book and two small commodity companies which are being offered for sale. The loan book amounts to £201m, against which £249m of loss provisions have been made.

The company's annual report for the year ending June 30 show that its net worth was then £75.1m, slightly more than the £75m which the Bank of England invested in it to prevent its collapse. (A further £25m investment has already been repaid.) This net value is higher than the £52.6m reported last year and is the result of profits on sales

of assets and better than expected recoveries of bad debts.

The improvement strengthens the chances of the Bank of England recovering its investment. When Minories Finance is finally wound up - possibly in several years' time - the proceeds will first go to repay the Bank's investment plus interest, and its costs. Any money remaining after that will go to the indemnitors, of which the Bank is also one.

Minories Finance's funds might be further enhanced if it wins its action for damages against Arthur Young, JMB's former auditors.

# Retailers 'optimistic after excellent year'

BY CHRISTOPHER PARKES

BRITISH RETAILERS expect record Christmas sales to round off a year of exceptional growth in all sectors, according to the Confederation of British Industry (CBI).

The latest quarterly CBI/Financial Times survey of the distributive trades also shows that increases in retailers', wholesalers' and motor distributors' selling prices have started to accelerate, following the slowdown which started in January.

Mr John Salisse, chairman of the survey panel, said that, while the results of the poll of more than 600 companies were less optimistic than Department of Trade and Industry estimates earlier this week, both pointed to record sales for December.

The DIT's provisional figures said that retail sales volumes in November were 2.35 per cent higher than in October. This, Mr Salisse warned, "may turn out to be over-optimistic."

Retailers are positive about the future. More than 80 per cent of shops selling durable household goods, such as hi-fi equipment, cookers and fridges, expect December sales to outstrip last year's. A similar proportion of clothing stores also expect a higher turnover.

However, wholesalers' sales during November were disappointing. Although volumes exceeded those

for the same period last year, the increases were less than expected, and slower growth is expected to continue into December.

To assess suppliers' expectations, the survey calculated a percentage balance by subtracting the percentage of respondents expecting reduced sales from those expecting increases.

A balance of +56 per cent of wholesalers had expected higher sales last month, but only +33 per cent reported increases. Mr Salisse suggested that disappointment at this might have tempered expectations for December. According to the survey, a balance of only +22 per cent of wholesalers are looking forward to increased sales.

The most optimistic "middlemen" were suppliers of builders' materials, household durables and electrical installation equipment.

Farm machinery dealers and industrial materials suppliers continued to report lower volume sales than a year ago.

However, all three sectors surveyed expect business to improve during the next three months.

While retailers are the most optimistic, the proportion expecting to increase investment was the lowest since August 1983. This suggests that the recent boom in shop refurbishment is subsiding.

## OUR 12<sup>th</sup> SUCCESSIVE YEAR OF PROFIT GROWTH

- Profit before tax up by 11.2% from £347.3m to £386.1m.
- Trading profit as a percentage of sales revenue up from 8.1% to 9.2%.
- Earnings per share up from 31.9p to 34.7p.
- Total dividend up by 12.75% to 10.25p.

## GRAND METROPOLITAN

.... adding value

Preliminary statement for year ended 30 September 1986 (subject to audit).

# Hong Kong bus order

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

LEYLAND BUS has won a \$3m order for 61 three-axle Olympian double-deck buses from Kowloon Motor Bus Company, Hong Kong.

The bus chassis will be built at the Leyland Farington plant in Lancashire, and the bodies will be supplied by Walter Alexander of Falkirk in kit form.

Designed for Hong Kong's heavy traffic, the Olympian buses will accommodate 118 seated passengers and 34 standing.

The latest order, won in competition with other UK producers, brings the number of Leyland buses ordered by KMB this year to 158.




### THE FIRST GEORGIAN MALT WHISKY.

The first British monarch known to drink malt whisky was George IV, said to drink "nothing else" but The Glenlivet.

Today, Scotland's first malt whisky is also first choice in London.

Scotland's first malt whisky.



### Standard Chartered PLC


(Incorporated with limited liability in England)

**£300,000,000**  
Undated Primary Capital Floating Rate Notes of which £150,000,000 comprises the Initial Tranche.

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the three months period (90 days) from 18th December, 1986 to 18th March, 1987, the Notes will carry an interest rate of 1 1/8% per cent. per annum.

The interest payment date will be 18th March, 1987. Coupon No. 7 will therefore be payable on 18th March, 1987 at £1,425.61 per coupon from Notes of £25,000 nominal and £142.56 per coupon from Notes of £5,000 nominal.

**J. Henry Schroder Wagg & Co. Limited**  
Agent Bank



## James Hardie Industries Limited

Incorporated in New South Wales

	Six months to 30 September 1986	Change from previous year
Sales	\$A772.1 million	- 0.9%
Profit after tax and minorities	\$A 30.9 million	+ 16.7%
Earnings per share	19.5 cents	+ 13.2%

The James Hardie Group - one of Australia's largest manufacturing enterprises:

- recorded lower sales following divestments in programme of rationalisation
- recorded an extraordinary profit of \$10 million earned largely on net impact of rationalisation programme
- continues to expand its operations in the U.S.A.
- signalled a second half profit in line with the first half.

For further information on the Group, please write to the Company Secretary of James Hardie Industries Limited, 65 York Street, Sydney 2000, Australia.

JH2270

سكناز الامل



# Wellcome discusses market ulcer drug

By Tony Jackson

THE Wellcome Foundation has announced that it is preparing to market the ulcer drug, cimetidine, in the UK and other countries.

The drug, first developed by Dr. J. R. Smyth, is the first of a new class of drugs to be marketed in the UK. It works by blocking the production of stomach acid, which is the main cause of ulcers.

Wellcome has a long history of research and development in the pharmaceutical field. The company's research and development department is one of the largest in the world.

The two companies are currently in the process of conducting clinical trials of the drug over the next few months.

Wellcome said that it is not going to be getting involved in the counter industry. The drug will be sold through the normal channels of the pharmaceutical industry.

To be accepted as a counter treatment, a drug has first to gain approval from the Committee for the Control of Medicines. In the case of cimetidine, this may involve further clinical trials.

It then goes through a period, which lasts for up to two years, in which any interested consumer group or pharmacist can make representations to the Committee. It then goes to the Ministry of Health for final approval.

Wellcome said that it is currently in the process of conducting clinical trials of the drug over the next few months. The UK market is being targeted first, followed by other markets around the world.

## THE FIRST GEORGIAN MALT WHISKY.

The first British malt whisky known to drink malt whisky was George IV, said to be "nothing else" but The Old Scotch Whisky.

Today, Scotland's first malt whisky is also just in London.

## Standard Chartered

Standard Chartered PLC

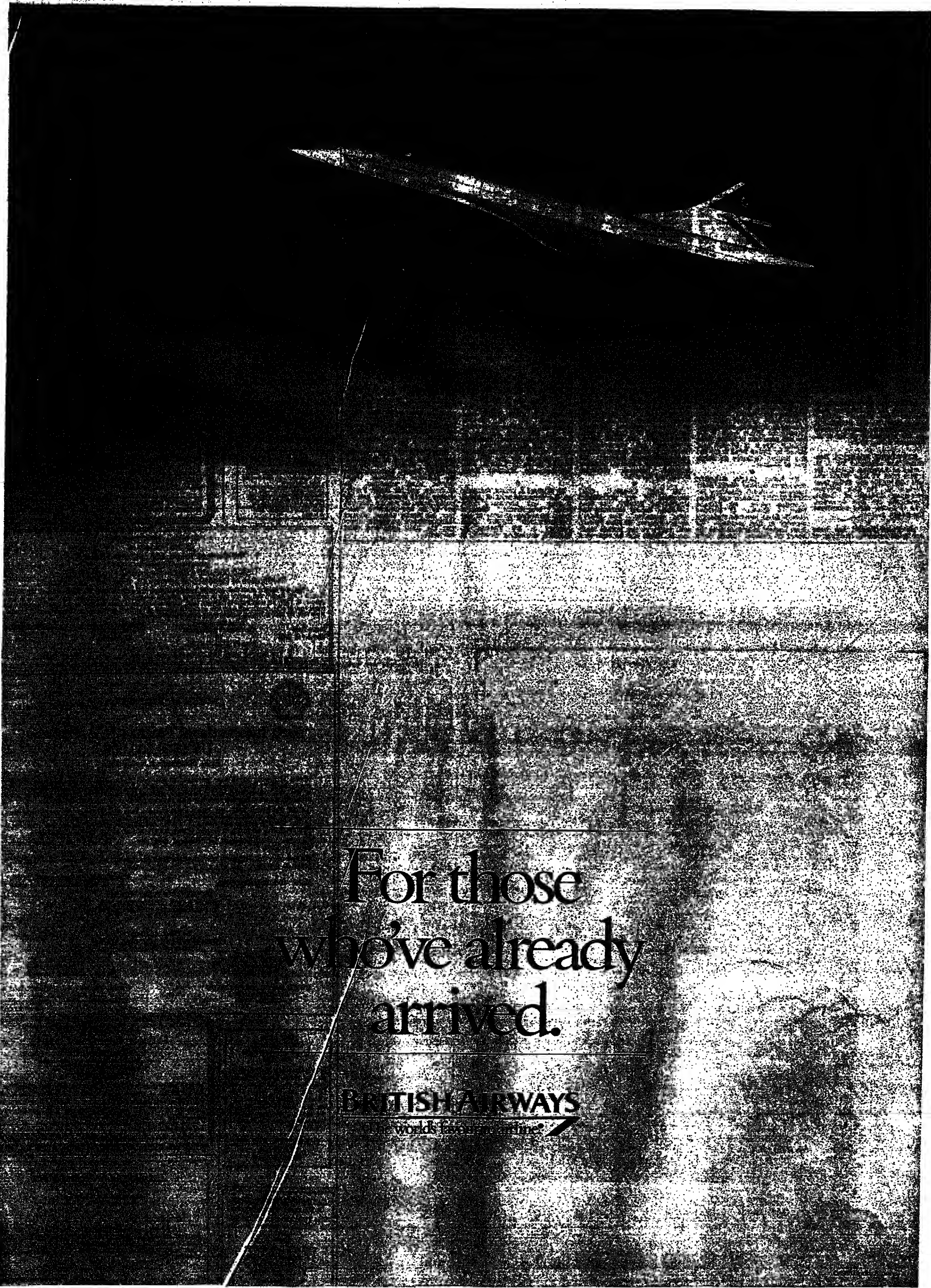
£300,000,000 Primary Capital Floating Rate Note of which £150,000,000 comprises the initial tranche.

## Schroder Wagg & Co. Ltd

## s Limited

Change from previous year
- 0.9%
+ 16.7%
+ 13.2%

Secretary



For those who've already arrived.

**BRITISH AIRWAYS**

the world's favourite airline



# APPOINTMENTS

## Reconstruction of Balfour Beatty Group board

Following the addition of the Haden Building Services companies, the Balfour Beatty GROUP board has been reconstituted. It now comprises: Mr D. A. Holland, chairman; Mr R. C. M. Rankin, chief executive; Mr N. Ashley, executive director, Balfour Beatty Construction International; Mr E. A. Biggan, corporate; Mr I. Carroll, executive director, Balfour Beatty Power; Mr D. W. Cavill, executive director, Balfour Beatty Construction; Mr F. L. Clarke, corporate; Mr G. J. Grist, finance director; Mr E. F. Morgan, corporate; Mr K. M. Odell, engineering director; and Mr J. Stevenson, non-executive.

Mr Bill Menzies-Wilson will retire as chairman and chief executive of OCEAN TRANSPORT AND TRADING at the group's annual meeting next May. He will be succeeded by Mr Peter Marshall, who will become non-executive chairman.

KEY FUND MANAGERS has appointed Mr Gordon C. Street as managing director upon the retirement of Mr Brian Perkins who remains a director.

CHEVRON PETROLEUM (UK) has appointed Mr Myron Morean as general manager, operations, based at Aberdeen. He succeeds Mr Charles Lantrip who has retired. Mr Morean was operations superintendent, eastern division, responsible for all production and engineering activities offshore Louisiana and Florida.

DEREK BRYANT GROUP has appointed Mr E. Geoffrey Macdonald as finance director (designate). He will assume full responsibility as finance director on the retirement of Mr S. K. Thomson during 1987.

HEPWORTH PLASTICS, Doncaster, has appointed Mr J. D. Carter as managing director. He moves from TI New World and will take up his new duties from January 5. He also becomes managing director of Bartol, succeeding Mr Bob Anderson, who is taking early retirement for health reasons.

Mr Peter Russell has been appointed executive chairman of

LYNN REGIS FINANCE and Mr R. G. Mabey becomes non-executive.

Mr Brian North, chairman of W. A. Holdings, has been appointed a non-executive director of ALEXON GROUP.

Mr Roger Adlington, Mr Kevin Costello and Mr David Turner have joined the board of GODSELL & CO (DEPOSITS), a subsidiary of Exco International.

Mr Frank Webster, chairman of ELECO HOLDINGS, retires on December 31. Mr Field Walton, deputy chairman, becomes non-executive chairman from January 1. He is also a director of Temple Bar Investment Trust. Mr Michael Webster is made group managing director from January 1.

COSSINS PROPERTY GROUP has appointed Mr Alasdair Mackenzie as Commercial Director. He joined the board last month after 13 years with the Argyll Group, where he was director of development for Argyll Stores. He succeeds Mr A. E. Swaisland who has resigned.

Mr Christopher Kemball has been appointed a managing director of the US investment banking company DILLON READ & CO INC and an executive managing director of its UK-based affiliate, Dillon Read Limited. He was a director of Kleinwort Benson and vice chairman of its US holding company. Mr Kemball will be based in London, where he will be responsible for jointly managing Dillon Read Limited with Mr Lorenzo D. Weisman, a managing director of Dillon Read & Co Inc and president of Dillon Read Limited, which is 50 per cent owned by Dillon Read & Co Inc and Societe Generale de Belgique of Belgium.

Mr Robert Cragle, managing director of Bellway (South East) becomes regional chairman for BELLWAY'S London and Home Counties region. Mr Richard Farr, a director of Bellway (South East) becomes managing director of that company. Mr Neal Lockart is appointed to the board of Bellway (South East)

as technical director and Mr Robert Karim a director of Bellway (South East) also joins the board of Bellway (North London).

From January 1 Mr Chris Holden has been appointed managing director of the DEUTZ MWM and MWM diesel division of KHD Great Britain. He was a director of the former MWM UK distributor, taking up a new appointment with KHD Great Britain after MWM merged with KHD.

BANKERS TRUST COMPANY has appointed Mr John E. Adgehead as director, human resources, for its Europe, Middle East and Africa region. Based in London he replaces Ms Maxine S. Katz, who is to take up a senior position in New York. Mr Adgehead joins from Bank of America.

CHEMICAL BANK has restructured its mortgage group and set up a wholly-owned subsidiary company, Chemical Bank Home Loans. The chairman is Mr James M. Frost, general manager of Chemical Bank UK, and the managing director is Mr David Cameron-Moore who recently joined Chemical Bank from American Express.

Mr Roger Miles has been appointed director and secretary of CONCENTRIC, Birmingham. He was a partner in Betinsons.

Mr Bill Bailey has been appointed to the ASDA board as non-food trading director. He was managing director of Alpine Holdings, and will replace Mr Gerry Kilmarney who is leaving to pursue personal business interests but will retain a consultancy role. Mr Geoff Street, marketing and merchandising director, is made merchandising and development director. Mr Paul Dowling, corporate planning director, becomes corporate marketing director.

Mr John Campbell, chief executive of the ECONOMIC FORESTRY GROUP, has been appointed deputy chairman and chief executive. The group's finance director, Mr John Perrett, will retire at the annual meeting in March and be succeeded

by Mr Bob Shaw who will be retaining his current post of forestry operations executive.

Mr Roger de Pilkington has been appointed sales director of PAYNE & GUNTER.

NEWS INTERNATIONAL has appointed Mr Mike Rada, advertising director of Times Newspapers, as group marketing director of The Times, The Sunday Times, The Sun and The News of the World.

BELL CANADA INTERNATIONAL has appointed Mr Donald G. Wright as deputy chairman and managing director of BCI (UK). He succeeds Mr RNeal A. Fresh, who is returning to Canada to a post in the corporate office. He was vice president of Telecom Canada.

Mr Ken Lamcraft takes over as managing director of PARFUMS CHRISTIAN DIOR at the end of January. Mr James Leaga, managing director for the last eight years, is retiring. Mr Lamcraft joins from House of Fraser where he was buying director. Parfums Christian Dior is part of the Moët Hennessy Group.

BARCLAYS BANK has appointed Mr Christopher Wheeler as head of investor relations.

WINDSOR LIFE'S appointed actuary, Mr Brian Wood, has been appointed director and actuary with a seat on the board.

The REPUBLIC NATIONAL BANK OF NEW YORK has appointed Mr W. Trevor Robinson as senior consultant for the UK from January 1. Before his retirement last September, Mr Robinson was executive vice president in charge of operations for the UK and Ireland, based in London, with Manufacturers Hanover Trust Co.

Mr Michael J. Birkin, formerly on the corporate staff of Allied Dunbar and previously with Price Waterhouse, becomes group managing director of the INTERBRAND GROUP from January 1. Mr Thomas R. Blackett, marketing director, is

appointed managing director of InterBrand (UK) and of Nova-mark International. He also becomes a group vice chairman.

Mr Charles E. ("Chuck") Bryner, president of InterBrand Corporation, New York, is appointed to the group board and also becomes a group vice chairman.

Mr F. Massard, managing director of Chile Copper, has been elected chairman of the COPPER DEVELOPMENT ASSOCIATION. Mr S. C. Lewis, Memaco Services, and Mr E. W. Uhlir, Inco Europe, have been elected vice chairman.

TOWERS PERRIN FORSTER AND CROSBY has appointed Mr Chris Smart as UK managing director from January 1 following the retirement of Mr Dave Sussler.

Mr C. Beattie, Mr S. Berleshaw, Mr J. Garrick and Mr J. Law have been appointed associate directors of LLOYD THOMPSON from January 1.

On December 31 Mr Jon W. Old retires as president and chief executive officer of GRANDMET USA INC. Mr Ian Martin, Grand Metropolitan's main board director in charge of US operations, becomes chairman and chief executive officer with direct responsibility for the operating subsidiaries of Grandmet USA Inc.

BAIN DAWES has appointed the following directors: Mr John Beville, Manchester; Mr John Brimblecombe, Risk Management Consultants; Mr Gary Gray, North American division; and Mrs Elizabeth Beake, contractors and professional liability division.

WOOLWORTH has appointed to the board of its newly acquired record distribution company, Record Merchandisers: Mr Malcolm Parkhouse, Woolworth's chief executive, as chairman, and Mr Derek Priddy, deputy chief executive, and Mr David Defty, its finance director, are to be non-executive directors. Mr Hassan Akhtar, Record Merchandisers' managing director, has been appointed chief executive.

Mr Michael J. Birkin, formerly on the corporate staff of Allied Dunbar and previously with Price Waterhouse, becomes group managing director of the INTERBRAND GROUP from January 1. Mr Thomas R. Blackett, marketing director, is

A Financial Times Survey

### REGIONAL DEVELOPMENT

The Financial Times proposes to publish a survey on the above on

MONDAY JANUARY 19 1987

For further information please contact: ANDREW WOOD on 01-246 5116 FINANCIAL TIMES Europe's Business Newspaper

REPUBLIC NEW YORK CORPORATION ISSUES \$200,000,000 Floating Rate Subordinated Capital Notes due 2089

Notice is hereby given that in respect of the Interest Period from December 15, 1986 to March 19, 1987 the Notes will carry an interest rate of 6 7/8% per annum. The coupon amount payable on March 19, 1987 will be US\$165.62 per US\$100,000 Note.

December 19, 1986 The Chase Manhattan Bank, N.A. London, Agent Bank

Financial Group  
U.S. \$250,000,000 Floating Rate Subordinated Capital Notes due 2089  
Interest rate of 6 7/8% per annum plus accrued interest on U.S. \$250,000,000 nominal of the Notes will be U.S. \$4,093.75.  
December 19, 1986, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank

### EUROMONEY PUBLICATIONS PLC NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the annual general meeting of the company will be held in The Stock Room, Stationers' Hall, Stationers' Hall Court, Ludgate Hill, London EC4A on Monday, 19th January 1987 at 10.30 a.m. for the following purposes:-

- 1 To receive reports of the directors and the auditors and the accounts for the year ended 30th September 1986.
- 2 To approve a final dividend for the year ended 30th September 1986 of 6p on each of the ordinary shares of 1p each then in issue.
- 3 To re-elect RMP Shields as a director.
- 4 To re-elect C.J.F. Sinclair as a director.
- 5 To re-appoint Grant Thornton and Ernst & Whinney as joint auditors of the company and to authorise the directors to fix their remuneration.
- 6 As special business to propose and, if thought fit, to pass a special resolution amending the articles of association to enable the president to be appointed either from among the directors of the company or otherwise.

By order of the board  
P.S. Gamm  
Secretary  
19th December 1986

Notice: 1 Holders of international depositary receipts in respect of ordinary shares in the company may give directions as to the voting of such ordinary shares on application to Banque Internationale à Luxembourg SA of 2 Boulevard Royal 2553, Luxembourg; telephone (352) 4791-4225, telex 330000. Such instructions must be received by Banque Internationale à Luxembourg S.A. no later than 10.30 a.m. on Monday, 12th January 1987. 2 It is proposed to pay the final dividend, if approved, on 20th January 1987 to shareholders registered on 19th December 1986.

U.S. \$200,000,000  
J.P. Morgan & Co. Incorporated  
Floating Rate Subordinated Capital Notes Due December 1997

Notice is hereby given that the Rate of Interest has been fixed at 6-5/8% p.a. and that the interest payable on the relevant Interest Payment Date, March 19, 1987, against Coupon No. 5 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$163.75 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$4,093.75.

December 19, 1986, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank

NOTICE OF CALL AND REDEMPTION To the Holders of:  
**The Bank of Tokyo, Ltd., Portland Branch**  
(Incorporated with limited liability in Japan)  
US\$1,000,000 Callable Negotiable Floating Rate Certificates of Deposit due January 10, 1988 (the "Certificates")

Notice is hereby given that, pursuant to the provisions of the Certificates, The Bank of Tokyo, Ltd., Portland Branch ("the Bank") will pay the outstanding principal amount of the Certificates identified below in full on January 8, 1987, the next Interest Payment Date, together with the interest accrued to that date. Payment will be made against presentation and surrender of said Certificates at The Bank of Tokyo Trust Company at 100 Broadway, New York, NY 10005. The Certificates being called are as follows:

Issue Date	Total Number of Certificates Redeemed	Principal Amount of Certificates	Aggregate Principal Amount
January 6, 1983	10 (Nos PT 7728-PT 7737)	\$1,000,000	\$10,000,000

The Bank of Tokyo, Ltd., Portland Branch, 411 SW 6th, Portland, Oregon, 97204

NOTICE OF REDEMPTION  
**Shell International Finance N.V., Curacao**  
US \$500,000,000  
8 1/2% Guaranteed Notes 1990

Notice is hereby given that pursuant to the provisions of the above-described Notes ("the Notes") Shell International Finance N.V., Curacao, has elected to redeem all of the outstanding Notes on 1st February, 1987, at the redemption price of 101% of the principal amount thereof, together with interest accrued to 1st February, 1987.

On 1st February, 1987, the Notes shall become due and payable. Notes should be presented for payment together with all unattached Coupons, failing which the amount of the missing unattached Coupons will be deducted from the sum due for payment. Payments will be made in United States dollars at any of the offices listed below.

Coupons due on or before 1st February, 1987, should be detached and collected in the usual manner.

On and after 1st February, 1987, the date fixed for redemption, interest in the Notes will cease to accrue.

Dated: 19th December, 1986

Union Bank of Switzerland, Zurich as Principal Paying Agent

PRINCIPAL PAYING AGENT:  
UNION BANK OF SWITZERLAND  
45 Bahnhofstrasse, CH-8001 Zurich

PAYING AGENTS:  
ALGEMENE BANK NEDERLAND N.V.  
Vijzelstraat, Amsterdam

CREDIT SUISSE  
Paradeplatz 8  
CH-8001 Zurich

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Grosse Gallusstrasse 10-14  
D-6000 Frankfurt am Main

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47 Boulevard Royal, Luxembourg

IRELAND  
U.S. \$50,000,000  
Floating Rate Notes due 1990

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next six months (19th December, 1986 to 19th June, 1987) has been fixed at 6 1/2% per cent per annum. The Coupon amount payable on Coupon No. 13 will be US\$3,177.71.

THE SUMITOMO BANK, LIMITED  
Reference Agent

U.S. \$250,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL NOTES DUE SEPTEMBER 1996  
**Citicorp Overseas Finance Corporation N.V.**  
(Incorporated with limited liability in the Netherlands, Antilles)  
Unconditionally guaranteed by CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 6 7/8% and that the interest payable on the relevant Interest Payment Date, March 19, 1987, against Coupon No. 10 in respect of US\$50,000 nominal of the Notes will be US\$820.31 and in respect of US\$10,000 nominal of the Notes will be US\$164.06.

December 19, 1986, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank

TELFORD & SHROPSHIRE  
A Financial Times Survey  
The Financial Times proposes to publish a survey on the above on  
WEDNESDAY  
FEBRUARY 4, 1987  
For further details, please contact:  
PAUL JEFFERIS  
on 021-454 0922  
FINANCIAL TIMES  
Europe's Business Newspaper

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Dividend Notice  
At the Annual General Meeting held on December 12th, 1986, the shareholders decided a dividend of US\$ 0.38 per share payable on or after December 19th, 1986, to registered shareholders as recorded on December 12th, 1986 and to holders of bearer shares upon presentation of coupon No. 15.

By order of the Board  
The General Manager  
Paying Agent in Luxembourg: Kreditbank S.A. Luxembourg

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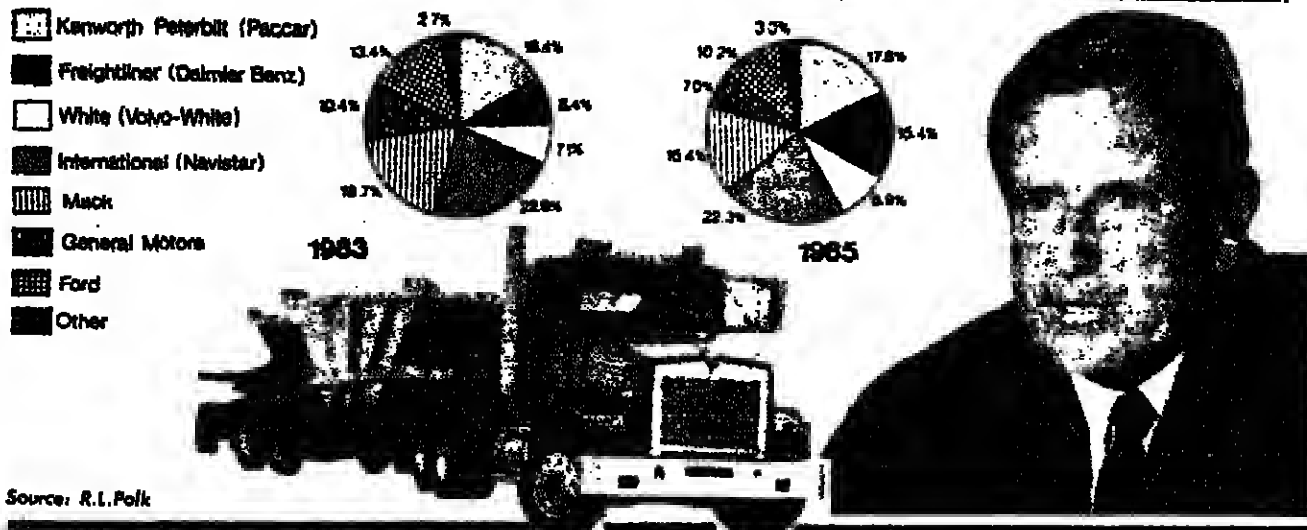
MANAGEMENT

Paccar

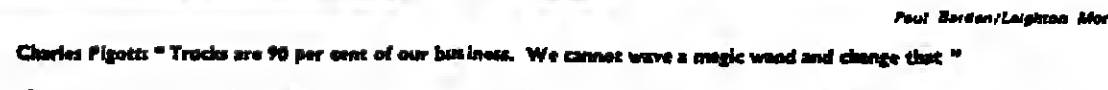
Trucking along on a personal crusade

Kenneth Gooding reports on Charles Pigott's strategy for the American family-dominated heavy truck maker

US MARKET SHARE (class 8 only)



Source: R.I.Polk



Charles Pigott: "Trucks are 90 per cent of our business. We cannot wave a magic wand and change that"

WHEN Britain's Industry Secretary Paul Channon announced that DAF Trucks of the Netherlands and Paccar of the US were candidates to buy Leyland Trucks from the state-owned Rover Group, there were many who asked: "who asked: what is Paccar?"

Although the US company has been operating in the UK since 1980 when it caused something of a sensation by buying the assets of the bankrupt Foden trucks business from the receiver, it remains relatively little known in Europe. Partly this is because it is a highly conservative company which traditionally has kept its profile low. Partly it is because the European heavy truck industry has been in the grip of a severe recession for most of the past decade. Foden and the American company has not had much to crow about.

heavy truck business by handing over its interests to a new company in which it will have only a minority stake. Volvo of Sweden has the majority and management control.

General Motors, the world's largest and richest automotive group, has decided it can no longer afford to continue in heavy truck manufacturing in the US, what chance is there for Paccar, a company whose 1985 annual turnover represents about one week's sales for GM?

Competitive pressure has already forced Paccar to quit steel manufacturing and production of rail cars—its first business: the company was set up as the Pacific Car and Foundry Company. It closed two truck factories this year.

bolsterous bonhomie usually associated with the American truck industry. His quiet conservatism sets the tone deep into the Paccar management. There are no boards, even the women executives have developed a personality-excluding uniform of blue suits and big blue bowties. First impressions suggest that not one cent is spent unless it can be justified.

General Motors says it cannot justify the huge investment required to bring its range up to date because very little growth can be expected in sales of US Class 8 trucks (over 33,000 the gross weight).

Kenworth and Peterbilt trucks are not built unless there are customer orders for them and each truck is built to meet the customer's specifications.

Washington, Chillicothe, Ohio, and Peterbilt plants at Madison, Tennessee, and Denton, Texas. Like other companies, Paccar increased capacity at the end of the 1970s when, in support of the US industry forecast that heavy truck sales would go on climbing to an annual 200,000.

TECHNOLOGY: Computing

Why managers are not making the most of their machines

The problem of slow response from data centres lies with the people involved, not with available technology

TOP MANAGEMENT accepts the fact that information technology (IT) is critical to company performance, but it is too willing to regard the development of an "IT strategy" as a chore to be delegated to the systems department.

Information Technology: Value for Money, a report from the London-based consultancy Butler Cox, is based on surveys of 70 senior managers from Europe's largest companies, 80 information systems departments and over 100 case studies from Europe and the US.

Information technology expenditure table with columns for Industry sector and Average % of turnover. Rows include Manufacturing (Food and allied, Engineering, etc.), Finance (Banking, Insurance), Retail and distribution, Public sector (utilities and local government), and Average for all sectors.

Information systems departments, in their turn, feel remote from top management and from corporate strategy. So it is hardly surprising, as other surveys have shown, that successful attempts to use IT does not identify fully with the business objectives of the company.

Many companies, nevertheless, have made a sustained and successful attempt to use IT imaginatively as part of their business strategy.

The report gives a series of case studies including: The UK-based textile and apparel manufacturer, Accord, has developed electronic links to its distributors.

financial and manpower figures (just before meeting the executive concerned), modelling facilities to explore the effect of capital programme changes on tariffs and access to external information on companies.

Stock Exchange studies options for its financial information

THE London Stock Exchange is working on new plans to market its wealth of computerised financial data as a result of a four-month study of the potential demand for financial information among City and non-City organisations.

Market Penetration of Financial Information Suppliers

Bar chart showing market penetration of financial information suppliers across various categories: BANKING and CREDIT, INVESTMENT and INSURANCE, AUXILIARY BANKING and FINANCE, SERVICE ORGANISATIONS, PUBLIC COMPANIES, PUBLIC SECTOR ORGANISATIONS. Categories include Topics, Reuters, Teletext, Datastream, and Private City Service.

beyond them. Some 37 per cent of licensed dealers who do not at present use any computerised information services indicated that they would do so in future.

services were looking for additional types of financial information over the next three years.

other hand is chiefly interested in UK equities, gilts and currency rates. Only 20 per cent of this sample said they would be looking for additional sources of information.

Quick-thinking chip from Bell Northern GALLIUM ARSENIDE "chips" that multiply a pair of four-digit numbers in one nanosecond (one thousand millionth of a second) have been developed by Bell Northern Research (BNR), the Canada-based company owned jointly by Northern Telecom (70 per cent) and Bell Canada (30 per cent).

Management abstracts

Sexual intimacy in the workplace. G. N. Powell in Business Horizons (US), July/August 1986 (53 pages). Reports the results of a study of how a sample of business students — tomorrow's business managers — felt about sexual intimacy in the workplace (this is wanted sexual attention; not to be confused with sexual harassment). Discovers that most considered it appropriate only if it did not affect productivity; finds that women are less likely to think that public and private lives should mix.

Lovell BICENTENARY Two centuries strong and building 1786 1986

Dowty dials lower costs for telexes DOWTY Information Systems (DIS), a major UK maker of telex modems (the device that allows digital data to be sent over ordinary telephone lines), has launched a unit called Micro-telex that gives access to the telex network via an IBM personal computer (PC) connected to it by cable, reports Geoffrey Charlish.

Quick-thinking chip from Bell Northern GALLIUM ARSENIDE "chips" that multiply a pair of four-digit numbers in one nanosecond (one thousand millionth of a second) have been developed by Bell Northern Research (BNR), the Canada-based company owned jointly by Northern Telecom (70 per cent) and Bell Canada (30 per cent).

Vertical sidebar containing various financial advertisements and notices, including Citicorp, Citicredit, and Citicoverse.



THE PROPERTY MARKET By PAUL CHEESERIGHT

# Norwich Union steps up its investment

Insurance groups remain a key source of funds for big developments but their approach recently has been more cautious

THERE isn't much in the market which doesn't come across our desks, said Martin Olley, the chief estates manager of Norwich Union. It was a simple acknowledgment that the insurance group is one of the biggest players in the national property game.

Insurance companies are the nation's biggest institutional holders of property and the Norwich is one of the biggest property-owning insurance companies with holdings worth £3.5bn. It is topped only by the Prudential and Legal and General.

During a period when institutions have been taking a more cautious view of the sector generally, preferring the returns from equities and gilt-edged stock, the Norwich has been increasing its level of investment. Mr Olley has been riding over the industry cycle.

"Other people have been holding back for the past two or three years—we thought it was a good time to invest." Three years ago the Norwich invested just under £100m in property. This year the allocation of new money is £250m, or 26 per cent of the new money the Norwich has available for investment.

This ability to huck the trend of investment springs partly from the flow of funds that run into the Norwich—£2m a day—which itself forces the search for a place to put them. And property is considered as the classic hedge against inflation, not that that hedge has been so necessary in recent years.

A further factor is that the Norwich can afford to take a long view. It is looking for returns over 20 years. Tomorrow does not worry it too much. "If you take a 20-year view, you

can't keep stopping and starting—you have to keep going," said Mr Olley.

But, although the Norwich has to some extent defied the fashion, the pattern of its portfolio is not far different from the institutional norm worked out by the Investment Property Databank (IPD) after an analysis of the holdings of half the institutions with portfolios worth more than £400m.

IPD, sponsored by six chartered surveying companies, found that the average institutional portfolio was 49.9 per cent composed of offices, 35.3 per cent of retail and 14.8 per cent of industrial property.

The Norwich diverges from this largely because its industrial holdings are under 3 per cent, thus allowing the offices element to go up to 59 per cent and the retail to 38 per cent. It is a loose division though as offices end retail property can be on the same site.

But like other institutions, the Norwich favours the big—large developments and large ready-mades," as Mr Olley put it. Partly this arises from the sheer weight of funds at its disposal, partly it is because it sees better returns from the large than the small.

In the IPD example, it was found that properties valued at less than £500,000 accounted for just 3.5 per cent of total institutional investments and

that the majority of investments were between £1m and £5m, with 5.3 per cent of the data base taken up by five properties each valued at over £40m. For the Norwich, the minimum investment funding is £2m.

And the fundings are becoming larger. Five years ago the largest investment on the books was the Basildon shopping centre at £20m. The Ropemaker Place came up in the City of London as the Norwich indulged its taste for large office buildings—that was £75m. Now there is the

year now and expects to achieve that figure in 1986. This 7 per cent figure is high judged against what institutional property investment has on average achieved this decade. According to IPD average annual rental growth for all properties between 1979 and 1985 was 5.4 per cent and only retail went above the Norwich criterion at 7.4 per cent. Similarly the average capital growth for all properties was 2.98 per cent a year, while for retail alone it was 7.7 per cent.

Because of its long view, however, failure to reach the 7 per cent target does not necessarily mean selling. Indeed the Norwich is cautious of disposals although it acknowledges that it is necessary to do more trading than in the past.

The IDB has noticed an increase in institutional selling of property down two paths: "first the wish to rationalise management of portfolios by selling smaller buildings; second the quest to raise funds by disposing of better quality office schemes in London."

The Norwich does not quite fit the pattern. "We wouldn't get rid of a property if it was just producing 5 per cent for two or three years," Mr Olley said. But it has been selling smaller properties and revenue this year from sales could be around £5m. Its last major sale was a City of London office building in Finsbury Square to the Bank of Nova Scotia and that would not have taken place had it not been a difficult period for lettings. At that time, two years ago, the Norwich was also trying to let buildings in Fenchurch Street, Liverpool Street and Moorgate. The bank did not want to let, but it would buy.

The main focus of the Norwich's investment in the offices sector has been London and looks as if it could remain



Victoria Plaza in London's West End: a £45m investment by the Norwich whose policy is to put funds into large-scale developments

building in Finsbury Square to the Bank of Nova Scotia and that would not have taken place had it not been a difficult period for lettings. At that time, two years ago, the Norwich was also trying to let buildings in Fenchurch Street, Liverpool Street and Moorgate. The bank did not want to let, but it would buy.

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so. "We need to proceed. We've not given up," said Mr Olley. But with the rapid building expansion in the City there is now, he said, a need to deal with caution.

"Some of the puff will go out of rents. If you let in Holborn at £20 a square foot, you're not likely to get £40 at the first rent review. There'll be an increase but it won't be so dramatic," he said.

By contrast, the Norwich has concentrated into retail property has been much more widely spread. Apart from Bentsalls it is currently doing schemes at Hereford, Stevenage, Sutton and Mitcham.

It is at this point that a second element of caution creeps into Mr Olley's views. The extent of the Norwich's investment in the retail sector, like that of other major institutional investors, gives it a vested interest to protect. The Norwich has concentrated

into town centre shopping. "Retail has been very good over the years," commented Mr Olley. "There's still a strong demand in good town centres. We've seen over 10 per cent rental growth a year over 10 years (so returns have been higher than the institutional average). If we were to see a spate of out-of-town centres the situation would be different."

So there is no doubt where the Norwich stands in the in-town and out-of-town shopping debate. "We mustn't sit back and do nothing to existing centres and let out-of-town schemes steal in." Already the Norwich has noticed that, in certain towns where investment has been contemplated and where there is also an out-of-town project being considered, key possible tenants with whom the Norwich has been talking have decided to look elsewhere.

"If the authorities let the lid off and allow a lot of these out-of-town shopping centres to be built then I think that millions of pounds will be knocked off bidding prices for inner city schemes," Mr Olley warned. So far the Norwich has not changed its policy of inner town investment, but it has started lobbying against the grant of planning permission for large shopping schemes outside towns—the sort of scheme, indeed, which has become well-known through Mr Cameron Hall's Metrocentre at Gateshead.

But there is another point. If inner town developments are going ahead, Mr Olley said, then the local planning authorities have to provide better access to the town centres.

# MERRY CHRISTMAS

The Stock Exchange, Merrill Lynch, The Ogden Group, C.D.P. Developments, Jaguar Cars, Ministry of Defence, Property Services Agency, The Home Office, British Aerospace, Atomic Energy Authority, Darchem, National Coal Board, Wiltshire Ltd., Wimpey, Tarmac, Whessoe, Thorn EMI Ltd., British Gas, I.C.I. Macclesfield, British Shipbuilders Ltd., D.E.C. Ltd., Percy Fentham Ltd., John Laing Construction Ltd., John Brown Engineers Ltd., English Industrial Estates Corporation, Amec Ltd., B & Q Ltd., Marks & Spencer Plc., Remploy Ltd., Norwest Holst Ltd., Willett Ltd., Central Electricity Generating Board, Terence E. Dudley, Hillards Ltd., Rush & Tompkins, Norsk Hydro Polymers, Tees & Hartlepool Port Authority, Aycliffe & Peterlee Development Corporations, Darlington Memorial Hospital, Darlington Health Authority, Hardanger Properties Plc., Quarnby Construction Ltd., Rothmans Cameras, Alexander (UK) Ltd., Britvic Ltd., The Post Office, Cleveland & Durham Counties, Patons & Baldwins, National Smokeless Fuels, Williams & Glyn's Bank, Fairdough Ltd., Henry Boot Ltd., Balfour Beatty Ltd., Peter Birse Ltd., Border Engineering Ltd., Taylor Woodrow Ltd., J. & J. Fee Ltd., Bovis Ltd.

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## City of London Property

The Financial Times proposes to publish the above survey on:  
Friday February 6 1987  
Copy date: Tuesday January 28 1987

For further information on this survey please ring or write to:

Gerrard Reed, 01-245 0700  
The Financial Times Limited,  
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Cinema/Nigel Andrews

Clint's assault course of clichés

Heartbreak Ridge directed by Clint Eastwood... Explorers directed by Joe Dante... Frog Dreaming directed by Brian Koppelman...

Welcome to Camp Clitche. In the Marine training movie Heartbreak Ridge...

Day One. Line up the men outside the barracks, and make sure they are all present...

Day Two. Square up to the battalion leader (Everett McGill) and make sure he is a cliché too...

Day Three. Takes the men on a training run to make sure they do not lose their stereotypical qualities...

Day Four. Spend this in the privacy of your own room. Practice your lean, macho, whipcracking style of speech...

Day Five. Visit the old flame or ex-wife (Marsha Mason) who works as waitress in a bar in the local town...

Day Six. As the movie's action classes approach, please ensure you have the full complement of stock characters...

Day Seven. The big day has come. Go to war! Never mind that there are no real wars...

As guns go, Heartbreak Ridge goes at a fair lick...



Clint Eastwood and Mario van Peebles in 'Heartbreak Ridge'

are charging through. By contrast Explorers, directed by Joe (Gremlins) Dante...

The problem is that there are two different films here masquerading as one...

small town collecting ideas and bric-a-brac for a homemade spacehip. This is created out of old dustbins, car seats, goldfish bowls and the like...

After this extended prologue, the machine and carries it away, way up into space...

holds forth in a showbiz stream-of-consciousness culled from soap and game-shows and old movies on American TV...

This whole sequence is at once hilarious in itself and wildly out of key with the rest of the film...

Children, in a Jean move Christmas, might go instead to the Australian fantasy adventure Frog Dreaming...

Finally, for serious film buffs feeling regaled by spaceships, frogs and Clint Eastwood...

A Penny for a Song/Barbican

Michael Coveney

It was not just the old guard of Rattigan, Coward and Fry that was swept aside by the arrival of George Devine's Royal Court in 1968...

A Penny for a Song (1981) was also revived by the RSC in those early days in a revised version...

Beyond that, Howard Davies's languorous production is unlikely to add much weight to the small but still occasional vociferous Whitting lobby...

There is no decision about the development of MacMillan's Baiser de la Jeunesse which ends the evening on a welcome note of choreographic purpose...

Stephenson, who is 24, won this year's Terence Judd Award for young pianists...

Young Apollo/Covent Garden

Clement Crisp

The current Royal Ballet triple bill has been re-ordered to accommodate the stage trickery of Wayne Eagling's Beauty and the Beast...

This has been amended for its current revival, with the role of the young god shared by three male dancers...

Stephenson, who is 24, won this year's Terence Judd Award for young pianists...

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The King and the Corpse

Martha Hoyle

One of the successes of last summer's "Not the King of the Hill" film, Billington, has returned for a Christmas season...

After a quest in the forest of darkness and a large sheet, the men discover that the large feet are the princess's...

Slightly, sparsely, stylised, the show is informal—rather too much on the first night—

Schnittke's Symphony/Festival Hall

Dominic Gill

IN THE final pages of Haydn's Farewell symphony the musicians leave the stage one by one until only a pair of violins remain...

When the conductor has finally called the assembled players to order, the serious fun begins. Quotations are marbled from every conceivable source...

By the early 1980s many composers were chafing at the fashionable constraints of total serialism...

William Stephenson/Wigmore Hall

David Murray

Stephenson, who is 24, won this year's Terence Judd Award for young pianists...

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Saleroom/Antony Thorncroft

A boom of an autumn

This has been an amazing autumn for the leading fine art auctioneers...

Christie's autumn sales totalled £208.6m, from August 1, a rise of 28.2 per cent...

The British Library yesterday paid £165,000 for an Elizabethan manuscript which is likely to be a key reference for students of Shakespeare...

Advertisement for Danish companies with text: "What's special about these Danish companies?" and list of companies like A&B Bank, Frøns A/S, etc.

Theatre listings for NETHERLANDS, NEW YORK, CHICAGO, WASHINGTON, JAPAN.

Theatre listings for NETHERLANDS, NEW YORK, CHICAGO, WASHINGTON, JAPAN.

Theatre listings for NETHERLANDS, NEW YORK, CHICAGO, WASHINGTON, JAPAN.

Theatre listings for NETHERLANDS, NEW YORK, CHICAGO, WASHINGTON, JAPAN.

Vertical advertisement on the left side of the page, partially cut off, mentioning 'Theatre' and 'exception'.



# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finatime, London PS4. Telex: 8954871  
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Friday December 19 1986

## Nimrod in perspective

THE cancellation of Nimrod in favour of Boeing's airborne early warning system is a severe blow to GEC, but it needs to be seen in perspective. Larger aerospace contracts have been cancelled in the past (like the TSR-3 bomber in 1986) and the industry has recovered. Key defence orders have sometimes been placed overseas — as the should be if the foreign product is better or cheaper — and the defeated British bidder lives to fight another day. GEC will continue to be a major supplier of advanced electronic equipment not only to the British Ministry of Defence but to the US Defence Department and other overseas buyers.

It is true that the loss of Nimrod will be especially galling to the company after all the controversy and the criticisms that have been levelled at GEC's handling of the project. Morale inside the company is certain to be damaged and so, too — for a while at least — will be its credibility in world markets. But the Nimrod saga is unlikely to make customers less willing to buy other GEC products in areas where it is an acknowledged world leader. The company will simply have to work harder to win new orders and put the bad publicity behind it.

It is, after all, not the first time that GEC has been on the losing side of an argument with the Government. Quite apart from the recent rejection by the Monopolies Commission of the bid for Plessey, GEC has had some notable failures in seeking to influence government policy over, for example, the choice of nuclear reactors or the privatisation of British Telecom. GEC's lobbying power in Whitehall, even during the period when its management was regarded as higher than it is now, tends to be exaggerated.

## Complacency at the OECD

IF VOLTAIRE'S character Dr Pangloss were to be given a job by the OECD, he would doubtless produce a would-be omniscient and omniscient prospects similar in tone to the Paris-based organisation's latest Economic Outlook. The OECD projects steady economic growth of 3 per cent a year and notes with evident satisfaction that inflation is lower than at any time since 1964. It creates the strong, albeit implicit, impression that governments would be foolhardy to seek faster growth and seems quite unconcerned that the stance of OECD fiscal policy could be slightly restrictive in 1987.

After the trauma of the 1970s and early 1980s, it is hardly surprising that the onset of steady, non-inflationary growth should be greeted with relief. Five years ago, it was easy to dream up much worse scenarios for the world economy. But the realisation that things could be worse should not blind policymakers to the fact that they could also be much better. There is a real danger, especially in Europe, that unnecessarily modest growth aspirations will become self-fulfilling; it would be silly if austerity became habit-forming.

Unemployment in Europe at levels last seen in the Great Depression, unprecedented current account imbalances within the OECD, and the Third World's inability either to earn or borrow enough to sustain the momentum of development ought to be powerful antidotes to any tendency towards Panglossian complacency this Christmas.

# Why predators may get indigestion

By Christopher Lorenz, Management Editor

ON PAST form, 1990 could turn out to be disaster year for many of the European companies which have joined the great American takeover stampede of 1986. Their hands may be clean of the questionable stains of arbitrage and greenmail, and they may be untainted by the downright illegal practice of insider trading. But their respectability may fail to save them from the jaws of the Budd-Crocker Amendment.

This highly unofficial page of the American statute book determines, quite simply, that if anything can go wrong with a transatlantic acquisition, it will — and fast. Doubtless of the law's veracity should consult its unwritten sources. West Germany's once-praised British bumbled Midland Bank. Their well-charted misfortunes with (respectively) the Budd engineering group of Philadelphia, sought in 1978, and Crocker National Bank of San Francisco (1980) represent a spate of failures from which hungry European predators have suffered over the past decade.

Richard Hickinbotham, an analyst at London stockbrokers Hoare Govett, makes no bones about it: "the tradition is that British companies buying in the States don't know how to manage things, and generally Crocker is an arch example; it was poorly vetted before takeover, and produced one nasty surprise after another until Midland managed to knock it into shape, before selling it in 1985. Britain has always been by far the largest European acquirer of US corporate holdings (see graph), and Hoare Govett estimates that the 1986 spend has been about \$9.5bn, against \$3.5bn in 1985, which was the highest for at least five years."

Because of this very volume, the problems of UK-US acquisitions have always made the most headlines. But the spectacular sufferings of other Europeans have arguably done more to make local businessmen think twice about taking the risk at all.

Among West Germany's closest business community, for instance, it was not just the rising dollar which choked off the new subsidiary into one's own organisation and culture: "This last point is linked with a host of other difficult decisions about the maintenance or replacement of existing managers, systems and ways of doing things. None of these problems is peculiar to transatlantic takeovers; they also govern the success or failure of purely national acquisitions, whether the country in question is the US, Britain, Germany or anywhere else. These and other problems are so common that take-overs of all kinds have an average failure rate of about 50 per cent," according to most research studies, with unrelated acquisitions coming off especially badly.

What is worse for transatlantic acquirers, Budd-Crocker also comprises a special set of international clauses, such as the failure of many Europeans to realise that the US market is more regional than it looks; that distribution, service and advertising patterns tend to differ from Europe's; that American organisations are less collegial than (most of) Europe's, with the chief executive often wielding overriding power; that most US subsidiaries will be difficult to control (witness Unilever's long-standing problems with Lever Brothers); and that ownership of less than 100 per cent may therefore be ineffective.

The letter was part of Midland's problem with Crocker, as well as Shell's with Shell Oil. Most American organisations are less collegial than (most of) Europe's, with the chief executive often wielding overriding power; that most US subsidiaries will be difficult to control (witness Unilever's long-standing problems with Lever Brothers); and that ownership of less than 100 per cent may therefore be ineffective.

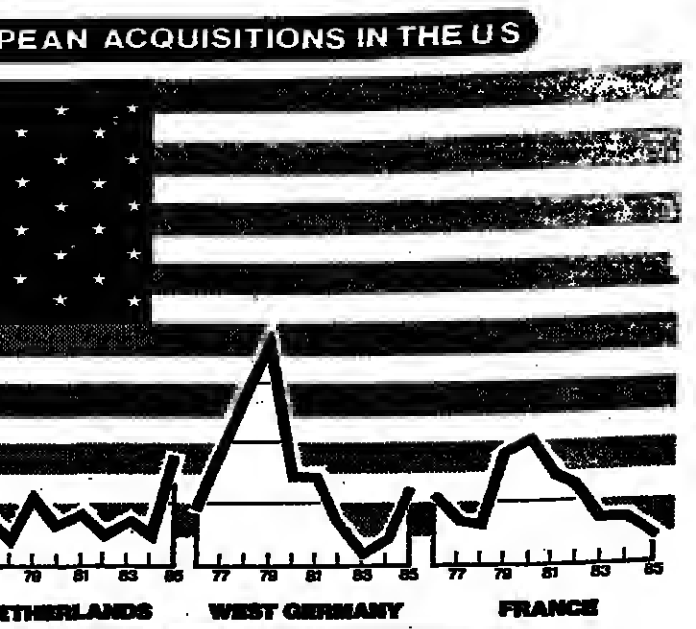
Having looked at past performance, and disliked what he sees, Hoare Govett's Hickinbotham is sceptical about the prospects for many of the European-US acquisitions which have been made during this year's stampede.

At the extraordinary prices which have been paid through out 1986, his caution is not surprising: the \$475m which Bertelsmann of West Germany paid for Doubleday, the New York publisher, represented a price-earnings ratio of 70, and p/e's of well over 20 have been commonplace in this year's European annexation of much of the US cement and building products industry.

The single most criticised deal of all has probably been the \$555m paid by Boots, the UK pharmaceutical company, for Flint Laboratories. The purchase gives Boots a much needed US sales force, but only \$12m of the price was for tangible assets. This prompted the US National Review of Acquisitions, a weekly newsletter, to ask whether British buyers were "suckers," and to accuse them of "using an arithmetic all their own."

But beneath all the brohaha there are signs that, though inexperienced and European acquirers are still making every mistake in the book, the more established fraternity has become much more sophisticated. "I'm surprised how much the big multinationals have learned since the last few years," says Prof Philippe Haspeslagh of Insead, the European business school, who is one of Europe's few specialist researchers into how companies integrate their acquisitions.

Evans told of an equal pay for equal value case recently handled by Acas in which a male applicant claimed equal pay with "any woman who gets more than 1 do."



### KEY BUYERS AND THEIR PRICES

Target	Buyer	Nationality	Price
Chesebrough-Pond's	Unilever	Anglo-Dutch	\$3.1bn
Celanese	Hoechst	W. Germany	\$2.8bn
Container Corp. of America	Inferoco-Emmett	Ire	\$1.24bn
Big Three Inds.	Elf Aquitaine	France	\$1.1bn
White Consolidated	Electrolux	Sweden	\$745m
Charles of the Ritz	Yves St. Laurent	France	\$630m
Jackson Natl. Life	Prudential	UK	\$609m
Glidden Paints	ICI	UK	\$590m
Union Carbide Agro-Chemicals business	Rhone-Poulenc	France	\$675m
Flint division of Baxter Travenol Labs.	Boots	UK	\$555m
Purina Mills	BP Indirect	UK	\$545m
Doubleday & Co	Bertelsmann	W. Germany	\$475m+
Robertshaw Controls	Stabo	UK	\$465m
Ted Bates	Sasabli & Sasabli	UK	\$450m

\* Buyer is a holding company owned 50/50 by Jefferson Smitt and Morgan Stanley. Research: Rhys Nicholas

## The US National Review of Acquisitions asked whether British buyers were 'suckers'

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cause of post-takeover problems; whether to maintain or replace local managers, systems and procedures. While still intent on gaining the benefits of control and synergy with their new subsidiaries, the major European acquirers have become much more sensitised against interfering," reports Prof Haspeslagh. "They used to let every one from the mother company interfere and destroy what they'd bought, but now there's a great emphasis on channeling all communication through one person, at least for a transitional period."

This approach, which has become known as gatekeeping, was practised rigorously by ICI after its \$750m takeover of Beatrice Chemical in early 1985. Its chairman, Sir John Harvey-Jones, issued a rubric that no one was to talk to Beatrice's specialist chemists in operations except through the executive in charge, Dr Ben Lochtenberg.

"It worked—some would say it overworked," says Dr Lochtenberg. "It has now ended, but it established a modus vivendi. ICI has been extraordinarily careful, in other ways too, to keep the essence of Beatrice intact. The company consisted of a collection of 11 small units, many of them entrepreneurial and each with its own culture, incentives and management systems, so this has been an extremely delicate task."

With only one exception, ICI has left the Beatrice management in place. A similar strategy has been practised by Redland, the UK building materials group, whose experience of US takeovers spans two decades and which has bought a string of quarries during 1986, most recently Genstar Stone of Maryland for \$317.5m in October.

"We started by buying small companies that weren't as strong managerially as we thought," says Robert Napier, Redland's Finance Director. "We've learned that size and good management are both important."

But many European predators are still finding to their cost that, in certain types of takeover, a "hands-off" approach can be just as unwise as over-interference. So the question of how US acquisitions should be handled can only be answered with the proverbial "it all depends" — on the relatedness or otherwise of the acquisition, on its managerial strengths, and on lots more besides. Only one thing is certain: that, in the words of ICI's Ben Lochtenberg, "if you buy a company with weak management, especially in an area you're not familiar with, you're in deep water."

Due to a transmission error, last Thursday's leader page featured a reference to the Archbishop of Canterbury as a "parliamentary resistance movement." This should have read "parliamentary resistance movement."

## Storms in the Channel

The board of Britain's independent Channel 4 programme has issued an unanimous public statement on its preferred financial future. But it has managed to paper over the cracks of a serious disagreement within the board-room itself.

It is, however, there for all attentive readers of the BBC magazine, The Listener, to see. For the scuffle is taking place in the letters column of that journal. It is all about the future structure of Channel 4.

## Men and Matters

to "repeat morning and night, to the following lesson: competition can be good for viewers." Fox has now weighed in again to remind Dell that he (Fox) has worked in a highly competitive industry for more than 30 years. He goes on to accuse the Channel 4 chairman of advocating an unworkable form of "half-baked competition."

By that Fox means the competitive selling of TV airtime against ITV, but the non-competitive scheduling of programmes. The happy note in this season of goodwill is that no one has resigned yet over this one.

## More equal

Derak Evans, director of the Wales area of the conciliation service, Acas, makes a rather wide-ranging claim for sex equality. Speaking at a conference of industrialists and trade union leaders in Cardiff this week, Evans told of an equal pay for equal value case recently handled by Acas in which a male applicant claimed equal pay with "any woman who gets more than 1 do."

## Still motoring

Harold Musgrove, who retired from his \$83,000-a-year job as chairman of Austin Rover in September, admits that he no longer has to work for a living. But such a pugacious workaholic who enjoyed calling bleary-eyed colleagues to breakfast conferences, is not prepared to opt for a quiet life at the age of 56.

## Highland game

Ernest Saunders, chairman and chief executive of Guinness, has found a suitably Scottish theme for his Christmas cards this year. They depict a stag at bay.

Quality in an age of change.

Observer



كنا من الدول



A YEAR that began badly for the British Government is ending with Mrs Thatcher's administration on top.

Last January the Conservative Party had 53 per cent support in the opinion polls. The Alliance 26 per cent and Labour was ahead with 21 per cent.

By the end of last month, the Tories had 51 per cent, Labour was on 36 per cent and the Alliance had slipped to 15 per cent.

The turn-around really began in September when the Liberal Party Assembly rejected the nuclear defence policy that had been put together with the Alliance partner, the Social Democrats.

There was also a significant change in the pattern of local by-election results. In September, the Conservatives held four seats and lost 10.

There are two explanations. First, Labour and the Alliance handed the Conservatives the defence issue on a plate. The Tories can present themselves as the party of national defence, whatever the imperfections in their own policy.

The year began with Westland and is ending with AWACS. In between came Leyland. All these matters had something in common. The Government was obliged on the part of the Government that sections of British industry were not strong enough to cope with international competition and must be reorganised.

Government dropped the Shooks leaving the provisions for Sunday trading an unholy mess of anomalies.

The decision to buy the airborne warning and control system (AWACS) from Boeing rather than Nimrod from GEC seems to have been better handled, if only because the Government prepared the ground and is determined to stick to its decision.

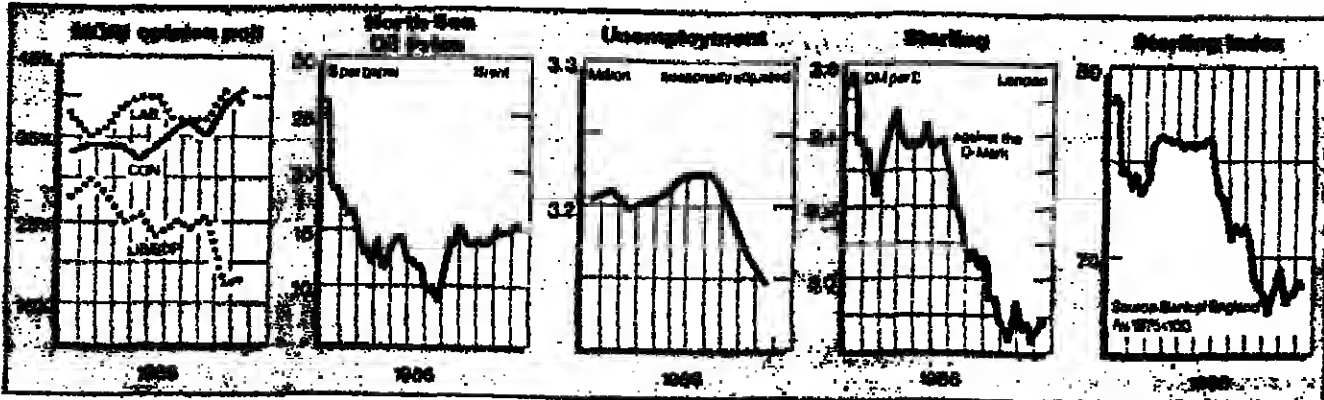
Most of the important business this year, however, has taken place largely outside Parliament. The oil price has demanded attention throughout.

Incidentally, it is not true that the Government watches the oil price and hopes for the best. While practically everyone else was talking about Westland early this year, the Chancellor and Mr Peter Walker, the Energy Secretary, were busy resisting demands from Sheikh Yamani for a cut in North Sea production.

Figures on unemployment show a turn for the better. The seasonally adjusted total in November was down for the fourth month running; the average monthly fall in the last half year has been 10,000.

The teachers' dispute has ground on. Yet, too, shows another characteristic of the Government: the determination to get there in the end and the failure of anyone else to come up with better ideas.

POLITICS TODAY



Tories back at the top of the tree for Christmas

By Malcolm Rutherford

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sections do not work and partly in the belief that South Africa would reform itself. The events of the last few weeks have shown the latter claim to be hollow.

The British presidency of the European Community, which ends this month, has had some success in developing the internal market and in the reform of the common agricultural policy.

There is no inevitability in the fact that so much of what has happened this year has seemed to pass Parliament by.

Other changes that have not commanded too much parliamentary time include the Big Bang in the City and the mounting attack on fraud.

This divided opposition continues to play into Mrs Thatcher's hands. If she wins the next general election outright, the process of political realignment, temporarily at a halt, will have to resume.

As for the date, it will probably be October. There is a case for May 7, the same day as the local elections. If the Prime Minister wanted to go early, that would be the best bet because the opposition would be weakened.

Still, October is the logical month: a year's legislation and the summer holidays will be out of the way and the Government will be free of the charge of cutting and running. Happy Christmas.

Lombard

Too many gaps in the CAP reform

By Andrew Gowers

AMID ALL the euphoria surrounding this week's agreement by EEC farm ministers to quota dairy and beef mountains, it might seem churlish to look for loopholes.

After all, it is not just the farm ministers that have been crowing about their achievement of a deal to reduce milk production by 9.5 per cent between now and 1989, and to phase down support to the beef sector; even that scourge of the EEC Farm Council, Commissioner Frans Andriessen, went on record this week with his praise. The reform is indeed a remarkable political victory over the forces of inertia built into the Common Agricultural Policy.

But without belittling the move, and leaving aside the fact that the equally burning issue of the Common Market has barely been touched, it would be as well to inject a note of scepticism. Consider the record: in the case of milk quotas, it is hardly an inspiring one. The sound of excited ministerial voices, for example, claiming that this is the biggest reform of the CAP since its inception 25 years ago is curiously familiar.

Yet that agreement in April 1984 was followed by a prolonged spectacle of backsliding, as agriculture ministers—aided and abetted, it has to be said, by Mr Andriessen himself—made political concessions to an outraged farm lobby.

The Commission's original intention was to make quotas apply to every individual producer, so that any farmer producing above his allotted quantity would face a punitive fine, the so-called "superlevy". Yet the 1984 agreements allowed national government to choose whether to apply the system directly to farmers or via a milk marketing board.

Still, October is the logical month: a year's legislation and the summer holidays will be out of the way and the Government will be free of the charge of cutting and running. Happy Christmas.

sowed the seeds of the present problem by setting the overall quota far too high.

Perhaps more seriously, the impact of the package was weakened last year, when the Commission proposed that member countries should be allowed to balance quotas between regions, so that surplus production in one area could be offset against a deficit in another. And the disincentive to over-production were further diluted by dairy price rises proposed by the Commission as a "sweetener" for the farm lobby.

The point is that this week's reform agreement may be "historic" as some of the more ambitious commentators have claimed. But it also bears some of the hallmarks of history repeating itself.

When the Commission started pressing for further dairy cuts earlier this year, its avowed intention was to scrap some of the flaws which had so debilitated quotas since the outset. The system was to be tightened so that every over-producer would be forced to cut back. Yet during their sleepless nights of negotiation, the ministers succeeded in retaining both the regional balancing of quotas and the application of superlevies at the dairy level. It is not inconceivable that the Commission will also propose a rise in the next few weeks.

In other words, even if the Community manages to get rid of the butter mountain in the foreseeable future—to believe this requires a certain degree of optimism about both the world market and that within the EEC—there will still be incentives for farmers not to cut production by as much as required. Given that butter consumption is likely to remain stagnant at best, the underlying pressures for surplus-creation remain.

The response of farmers to this week's measures has been suspiciously low-key, probably because the compensation offer is now so generous. But if the cuts really begin to bite, their mood could easily change. It will then be up to Mr Andriessen and his fellow-commissioners to ensure that the backsliding does not start again.

Tax cuts and hard work

From Mr A. Nelson

Sir,—Your report (December 16) that Professor C. V. Brown has reported that, in general, tax cuts do not create jobs.

One has to look elsewhere for the benefits of the tax cuts. Lower taxes provide existing businesses with additional after-tax profits, part of which at least can be invested.

I well remember from the days of excessively high taxation a client with whom I was discussing the progress of his business. He said that the tax system as it then was left him three options, as follows: to carry on expanding with the result that he would be unable to finance his expansion and end either in loss or bankruptcy; or to sell out to a larger company, setting up a new business in his new country which would compete with the business he had established and would be selling. In the event, he did the last, and I believe is now a wealthy man. This country, however, is much the poorer.

Those who cling to the outworn notion that high taxes are not damaging to business and generally deadening to economic progress often seem to me to be other lacking in experience of business, and particularly small and growing businesses, or wilfully blind.

A. W. Nelson, Hedgerow, Orchard Rd, Pratts Bottom, Kent.

Working to live

From Mr M. Barnard

Sir,—The findings of Professor Brown's analysis that tax cuts are not incentives to work harder or longer (Philip Stephens, December 16) are hardly surprising—I thought everyone knew that! Has he never heard of the disutility theory of labour? People work to live, not live to work.

The continuing reduction in the working week throughout this century bears this out. I fear

Letters to the Editor

From Mr M. Tierney

Sir,—I read with interest your report (December 3) of the case of the Thetford Corporation v. Flanagan SpA. It appears from the report of the judgment that a misapprehension exists as to the basis of obtaining patent protection in Ireland under the Irish Patent Act, 1964. That it is suggested that, apart from the UK, it would not have been possible to obtain valid protection in other EEC states with the possible exception of Ireland because the inventions in suit were not new in the sense that the inventions had been anticipated by what was known outside the UK at the time UK patents were applied for.

The so-called "absolute novelty" requirement in the granting of patents was incorporated as part of the Irish domestic patent law under the provisions of section 34 of the Patents Act, 1964. In fact Ireland was one of the first countries to incorporate the "absolute novelty" requirement in compliance with the Strasbourg Convention of November 27, 1963 on the unification of certain points of substantive law on patents for inventions. Thus an Irish patent may be revoked under section 34. (1) (c) on the grounds that the invention is not new having regard to what was published before the priority date of the claim and the following paragraph (f) of the section on the grounds that the invention is obvious and does not involve any inventive steps.

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the Government's intention of a patent which is entitled to rely upon patent specifications made available to the public both in Ireland and in other jurisdictions. Since all Irish patents currently in force were granted under the 1964 Act, revocation of Irish patents can be obtained on the grounds of lack of novelty and obviousness.

From Mr J. Toporowski

Sir,—The analogy that Christopher Gilbert draws (December 15) between financial services and home entertainment is surely inappropriate or, at best, superficial. In particular this is because home entertainment is not essential for the conduct

The key to savings

From Professor I. Pearce and Dr S. Thomas

Sir,—You report the Treasury's conclusion (December 15) that "inflation is the key to the rate of savings". It is based primarily on the belief that unexpected price rises reduce the real value of a fixed stock of nominal wealth: individuals respond by saving more to rebuild their balances. There is, however, a more persuasive explanation: given the way the Central Statistical Office collects the income and expenditure statistics, and "allocates" them to various quarters in the year, a doubling of nominal expenditures and incomes will not leave the savings rate unchanged. Rather, changes in transactions balances will appear as savings. These will not disappear until the rise in prices ceases.

We have found that the personal sector does not save at all once savings has been adjusted for contractual savings by life funds (which are solely subject to separate influences), and for changes in transactions' balances. Furthermore, none of the explanations offered by the Treasury has any influence. (Prof) F. Pearce, (Dr) S. H. Thomas, The University, Southampton, Hants.

The merits of innovation

From Dr J. Toporowski

Sir,—The analogy that Christopher Gilbert draws (December 15) between financial services and home entertainment is surely inappropriate or, at best, superficial. In particular this is because home entertainment is not essential for the conduct

Insider dealing

From Mr L. Goslin

Sir,—The Stock Exchange is not alone when it comes to leaking inside information. Having successfully extracted 10 winning home teams on my football coupon and been awarded the princely sum of £2.35, my mail has been inundated with a flood of charitable requests from the Liverpool area.

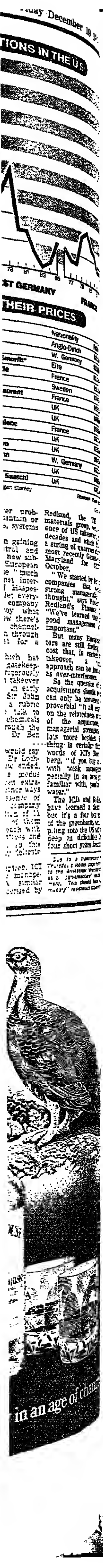
Defence policy

From Mr P. Mitchell

Sir,—Shall we just put things in a nutshell? Mr Neil Kinnoch is truly living in a fairyland—whatever use is a grandiose conventional army? Russia need only say "You better do as we say, otherwise we unleash our nuclear weapons" and then Britain, powerless, would have to toe the line. His defence policy is a travesty and an insult to anybody who lived through the last war, and remembers what we fought for.

Peter G. Mitchell, Southside, Fife Street, Keith, Banffshire.

Advertisement for Ward White Group plc. Includes the company logo, the headline 'Ward White Group plc Increased Final Offer for L.C.P. Holdings plc', and a table showing 'Current value of The Increased Offer' with 'Value per L.C.P. share' of 207p for the 'Increased Share Offer' and 200p for the 'Increased Cash Alternative'. It also states 'The last full business day for acceptances is Tuesday, 23rd December' and 'L.C.P. shareholders can use either the white or green acceptance forms.'





Willet is building

FINANCIAL TIMES

Friday December 19 1986

NELSON BAKEWELL CHARTERED SURVEYORS

MOVE FOLLOWS CONTINUED US REFUSAL TO HALT NUCLEAR PROGRAMME

Moscow abandons test moratorium

BY OUR FOREIGN STAFF

THE Soviet Union said yesterday that it would resume nuclear testing as soon as the US detonates its first explosion in 1987...

to halt unilaterally all nuclear explosions and called upon the US to join that action. The moratorium had been maintained despite serious sacrifices with regard to Soviet security...

Camdessus unanimous choice as new chief of IMF

By Lionel Barber in Washington

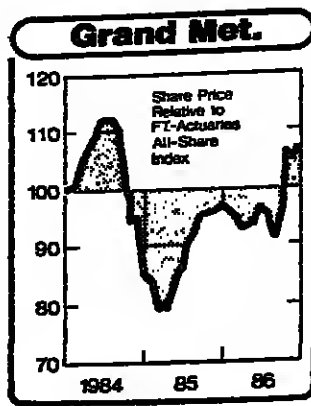
MR Michel Camdessus was yesterday unanimously appointed the new managing director of the International Monetary Fund IMF at a meeting of the 22 strong executive board in Washington.

Mr Camdessus currently governor of the Bank of France, received strong support from developing countries which enabled him to triumph over his rival Mr Onno Ruding...

Mr Ruding is expected to remain as chairman of the powerful policy making interim committee of the IMF. In the longer term, the bitter divisions caused by the candidacies of two Europeans...

THE LEX COLUMN

Grand Met slips the leash



Grand Metropolitan's pre-tax profits of £366m were better than almost anyone expected, so the share price fell 4p to 456p. This is less paradoxical than it sounds.

Grand Met's steady outperformance of the market over the past few months has been very little to do with its trading prospects, and everything to do with rumours of a break-up bid.

Although there was great relief at the sale in October of the Liggett tobacco interests, there is some nostalgic nostalgia in the market, now it is revealed that the business contributed about £55m to 1986 profits.

Usually, this would have been enough for Mr Camdessus to declare victory. But Mr Ruding, looking to his support among Europeans, declined to officially withdraw his candidacy until the last minute.

Warner set to rescue Cannon

By Anatole Kaletsky in New York and Raymond Snoddy in London

WARNER COMMUNICATIONS is expected to rescue the troubled Cannon Film group which today faces a final deadline on a £53.3m (\$76m) payment to the Bond Corporation of Australia.

Warner, one of the major Hollywood studio companies, has assembled a complex financial package to save Cannon, which has been grappling with a growing financial crisis.

Warner will guarantee the £53.3m payment to the Bond Corporation, relieving the immediate pressure on Cannon. In return Warner will receive video distribution rights to Cannon films.

Take an equity stake in Cannon cinemas in Europe, excluding the UK. Have an option to buy a substantial minority stake in the main Cannon company.

Cannon's immediate financial problems stem from its purchase in May of the Screen Entertainment division of Thorn EMI for £175m.

The division, which included the ABC cinema chain, Elstree studios and a film library, was owned by the Bond Corporation for one week in May before being sold on.

The deal made the controversial and fast growing Cannon group one of the biggest cinema exhibitors in Europe.

In the past three months Cannon shares have dropped from \$45.5 to \$13; the company has announced a loss of \$5.8m on a turnover of \$261m for the first nine months of the year and the US Securities and Exchange Commission has conducted a formal investigation into the company's accounting methods.

On Monday the Bond Corporation agreed that a debt payment of \$53.3m would be deferred until today. A balance of \$30.5m would be deferred for four years and the Bond Corporation would be given 500,000 warrants, exercisable for five years, to buy Cannon stock at \$16 a share.

Neither Warner nor Cannon would comment yesterday but investors and analysts were united in expecting an imminent Warner-Cannon link.

The two companies had worked closely in both production and distribution and Mr Yoram Globus and Mr Menahem Golan, the two Israeli-born cousins who control Cannon, had commented on several occasions about "how wonderful it was to work with the Warner people."

Economic reformer to head Vietnam's Communist Party

BY STEVEN BUTLER IN BANGKOK

NGUYEN VAN LINH, the leader of a group of economic reformers, was appointed to head the ruling Communist Party of Vietnam yesterday, in sweeping leadership changes following the resignation of three of the country's most senior leaders on Wednesday.

A new 13-man Politburo was also appointed during the closing session of the sixth Party Congress after a further three Politburo members resigned.

They were Van Thien Dung, Defence Minister, and Chu Huy Man, the Army Political Commissar, both generals and ranked fifth and sixth respectively in the leadership. Tu Huu also resigned.

They joined Truong Chinh, head of the party, Pham Van Dong, the Prime Minister, and Le Duc Tho, fourth in seniority, who went on

Wednesday but who were yesterday named "advisers" to the Politburo, suggesting their influence has waned completely. The new leader is expected to oversee the introduction of limited capitalist measures into the Vietnamese economy, which has been in severe difficulties and now depends on about \$1bn aid annually from the Soviet Union.

Van Linh, 72, was a close associate of Le Duan, the former Party head who died in July. Linh was sentenced to death when he was 15 by the French Government in Vietnam for his political activities, although he was released from jail six years later.

While Party Secretary in Ho Chi Minh City he successfully managed to decentralise the economy, and to

introduce incentive schemes in agriculture and industry. Van Linh's accession to the Secretary-generalship marks the first real transfer of leadership in the 56-year history of the Vietnamese Communist Party.

Vo Chi Cong, the vice-premier, was named to the Politburo for the first time yesterday, and listed as number three in the hierarchy. He has been closely associated with the economic reformers and had been mentioned as a possible successor to the premier, Pham Van Dong, who had been in office for more than 30 years.

The number two man in the Politburo line up is Pham Hung, formerly listed as number three. Pham Hung is the Interior Minister who controls the powerful internal security apparatus.

EEC agrees cuts in fish quotas

BY TIM DICKSON IN BRUSSELS

SHARP reductions in permissible catch quotas of many North Sea fish stocks were agreed yesterday by EEC fisheries ministers in Brussels, as part of conservation efforts.

The reductions, which vary considerably depending on species, but fall typically in the 15-20 per cent range, apply to major whitefish species such as cod, haddock and plaice.

The drastic measures, which are certain to provoke strong protests from fish lobbies and will compound the financial difficulties of the Community's already harassed fleet, are considered essential by the European Commission. Officials in Brussels, impressed by the evidence of scientific experts, have increasingly warned of the need for more conservation in Community waters.

Yesterday's deal represents the second triumph this week for Mr Michael Jopling, Britain's Farm Minister who, wearing his hat as chairman of the EEC's Agriculture



Mr Michael Jopling

Council, announced key reforms of the beef and dairy sector on Tuesday after a marathon nine-day meeting. Looking remarkably fresh after another all night session Mr Jopling claimed yesterday that Britain's presidency of the EEC was now ending with the most incredible grand slam in the fisheries sector.

Major initiatives had been taken in the last four months on conservation, enforcement, structural reform and the setting of total annual catches (TACs) and quotas. "The Common Fisheries Policy is one of the spectacular successes of the European Community," he said.

Although most observers in Brussels share Mr Jopling's enthusiasm for the achievements of the last six months, Community officials are conscious that major problems remain, with the fleets of most member states suffering from excess capacity as stocks continue to decline.

An important new conservation measure was adopted for the German Bight area of the North Sea where fishing in the first and last quarters of next year will be restricted to minimum mesh sizes of 100mm.

maintain high standards both for institutions based in the City and for monetary instruments issued there. The Code emphasises the need for integrity, confidentiality and sound practices, and pledges management to stamp out insider trading.

Until it receives applications, the Bank will have no firm idea of how large its list is likely to be; the estimates yesterday ranged from 50 to 100 institutions, which would include banks, brokers, building societies, bullion dealers, securities firms and foreign institutions.

The Bank stresses that the new regime will not mean any major changes to present practices, but should enhance London's standing as a major world financial centre.

'Code of conduct' for the City

BY DAVID LASCELLES IN LONDON

A NEW regulatory regime for the UK's wholesale financial markets, including a "London Code of Conduct," was proposed by the Bank of England yesterday.

The proposals will result in the Bank of England maintaining a list of institutions authorised to act as principals and brokers in the markets for sterling and foreign currency deposits, foreign exchange, bullion and other short-term instruments like Treasury bills and certificates of deposit.

The aim of the proposals, contained in a 26-page booklet, is to create a clear regulatory structure for these markets in the wake of other changes brought about in the City by the Big Bang deregulation.

Only institutions which meet the Bank's "fit and proper" test will be put on the list, and they will be subject to constant regulatory scrutiny. However, they will also enjoy exemption from certain provisions of the new Financial Services Act, which control the activities of investment institutions.

The Treasury said in a statement that it wanted regulation of the wholesale markets to be non-statutory in order to preserve flexibility. But it warned institutions that they must abide by the spirit as well as the letter of the rules, adding: "It should become necessary for the Government not hesitate to legislate to improve the system."

The London Code is designed to

Paris extends state sell-off programme

By George Graham in Paris

THE FRENCH Government yesterday stepped up its privatisation programme with the announcement that three state-owned banks would be put on sale in the second quarter of next year.

Mr Edouard Balladur, Finance Minister, said that the privatisation of Crédit Commercial de France, the innovative commercial bank, and of two smaller state-owned banks were being brought forward to replace the planned flotation of Assurances Générales de France, the insurance company, now delayed until the autumn.

In addition to these banks, the Government will privatise TFI, the television channel in March and Havas, the advertising agency, and an as yet unnamed large industrial group in the second quarter.

France has just completed its first privatisation, the heavily subsidised FF 13.6bn (\$2bn) flotation of St Gobain, the glass and packaging group. The second, of Paribas, the investment banking group, is due to take place in the second half of January.

Crédit Commercial de France, best known for its innovations in the Euromarkets and for its drive into electronic home banking, acted as adviser to the Government in the privatisation of St Gobain. The CCF group last year recorded net profits, excluding minorities, of FF 258m on total assets of FF 182.7bn.

The other two banks to be privatised are Banque du Batiment et des Travaux Publics and Banque Industrielle et Mobiliera Privee. The French Government had been expected to bring forward the privatisation of some of the smaller state sector banks to fill the gap left by AGF, whose complicated holding structure and heavy unrealised capital gains posed severe difficulties in its hurried privatisation programme.

London insider trading probe

Continued from Page 1

The Ivan F. Boesky company is a highly-g geared arbitrage fund formed in March with an initial equity investment of \$220m by about 40 partners. An additional \$115m was invested after April 1, about \$100m by a single non-US investor, the New York Times reported yesterday.

Drezel Burnham Labert, the US securities house, also issued \$600m in high-yielding bonds for the partnership. Under the terms of the partnership, bondholders have precedence in a liquidation over equity shareholders such as Guinness. Guinness shares closed 11p lower yesterday at 280p.

Soviet sacking sparks riots

Continued from Page 1

Mr Kolbin is generally regarded as an enthusiastic supporter of the programme of economic reform and the drive against corruption launched by Mr Gorbachev. However, his appointment has caused some surprise, given the lingering nationalist tendencies and fears of incipient Moslem revivalism associated with this, and other, of the Soviet Union's Asian republics.

Kazakhstan, however, though often described as Moslem, is less so than the neighbouring republics of Uzbekistan, Kirghizia, Tadzhikistan and Turkmenia.

World Weather table with columns for location, temperature, and other weather data.

Advertisement for Allied-Lyons PLC, Hiram Walker-Gooderham & Worts Ltd., and Shearson Lehman Brothers International. Includes text: 'has acquired a controlling interest in Hiram Walker-Gooderham & Worts Ltd. from Hiram Walker Resources Ltd.' and 'The undersigned acted as financial adviser to Allied-Lyons PLC in this transaction.'





SECTION II - COMPANIES AND MARKETS  
**FINANCIAL TIMES**

Friday December 19 1986

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**KLM launches \$975m bid for Hilton hotels**

BY LAURA RAUN IN AMSTERDAM

KLM Royal Dutch airlines has offered to buy for \$975m the Hilton International hotel chain from Transworld of the US, in a bold move aimed at strengthening KLM's growing hotel business.

The acquisition would make KLM one of the biggest players in the international tourism industry by meshing Hilton's worldwide hotels with the Dutch flag carrier's global destinations. KLM, 39 per cent owned by the Dutch Government, now derives only a modest part of its Fl 4.9bn (\$2.21bn) revenues from hotels but intends to expand that.

Golden Tulip International, KLM's hotel-management and reservation subsidiary, now embraces 343 hotels in 65 countries, up from 320 in 60 countries last year. KLM's full and partial ownership of hotels has jumped to Fl 20.4m from Fl 3.7m a year earlier.

KLM operates one of the largest airlines networks in the industry with 129 destinations in 76 countries, most of which would match Hilton's 90 hotels in 44 countries. The Dutch company is also active in

charter airlines operations, travel agencies, professional catering and sightseeing tours. However, no indication had been given that a major hotel acquisition was in the offing.

KLM's offer is conditional on approval from its supervisory board and clearance from the US Justice Department on antitrust grounds.

The acquisition will be financed with cash and "available credit facilities," the airline said yesterday although it declined to give details. Liquid assets amount to about Fl 2bn.

The size of the offer, however, raises questions about how it will be financed. KLM is already involved in an ambitious Fl 7bn five-year investment programme to expand and renew its aircraft fleet and improve ground facilities.

While its debt-to-equity ratio remains at a healthy 60-40 level, the company has aggressively tapped the market in recent years with frequent equity and bond offers. A Fl 775m share offer in New York last March was the largest in airline history.

**FFr 6bn gain for Société Générale**

By Our Paris Staff

SOCIÉTÉ GÉNÉRALE, third in the trivium of major French commercial banks, plans to reorganise its financial structure in an operation that will bring FFr 6bn (\$910m) to FFr 6m of unrealised capital gains on to its balance sheet.

The restructuring is aimed at tidying up the complicated cross-holdings of the Société Générale parent company and its three main subsidiary holding companies.

Several of France's large banks, including Crédit Lyonnais and Crédit Commercial de France, have announced similar restructuring plans over recent weeks. In most cases the twin target has been to create a separate division to handle financial markets, and to regroup industrial investments into a more flexible investment banking division.

The Société Générale plan is to merge together the holdings of its three main subsidiaries - Uniforest, Valorient and Sogevalmob - and then redivide them into four new subsidiary holding companies according to the class of activity. The four sectors of activity will be industrial investments, specialist financing, including leasing operations, property, and banking activities, excluding the Société Générale bank itself.

Mr Marc Vienot, president of the Société Générale group, said yesterday that the restructuring had already been approved in principle by the French Treasury.

Balance sheets under both old and new structures are expected to be published in April along with Société Générale's consolidated results. On current valuations the assets going into the four new holding companies total about FFr 6bn.

Mr Vienot said net profits of the Société Générale parent company would be between FFr 770m and FFr 800m in 1986, compared with FFr 600m in 1985.

**Citroën sees return to profit at year-end**

BY PAUL BETTS IN PARIS

CITROËN, the private French car concern owned by Peugeot, will report a profit of about FFr 300m (\$45.5m) this year after six consecutive years of losses.

Mr Jacques Calvet, the chairman of Peugeot, also said yesterday that he expected the Citroën subsidiary to show improved profitability next year which would be "more in line with a company with annual sales of between FFr 35bn-FFr 36bn."

With the return to profitability of Citroën, all the car operations in the Peugeot group are now in the black again. The Peugeot-Talbot subsidiary had come back into profitability well before Citroën.

The Peugeot group itself is expected to report profits of about FFr 2m or more this year compared with earnings of FFr 543m last year when the Peugeot division was profitable but when Citroën still lost about FFr 400m.

Mr Calvet said the turnaround in Citroën's financial performance was the result of improved commercial performance and strong productivity gains which have totalled about 10 per cent this year.

The productivity gains follow on-going efforts to hold down the cost of production costs, a 10 per cent lowering in the level of inventories, wage moderation and continuing workforce adjustments.

Citroën shed 4,000 jobs or 10 per cent of its workforce in 1984, another 3,200 jobs or 8.5 per cent of the workforce last year and just under 2,000 jobs, or about 5 per cent of the workforce, this year.

Mr Calvet said Citroën car production was expected to increase from 625,000 cars this year to 700,000 cars next year. Citroën's investments next year would total FFr 3.6bn next year compared with

FFr 3.5bn this year while overall Peugeot group investments next year would rise to FFr 8.5bn from FFr 7.5bn this year. While Citroën European car export sales rose last year to give the company a 4.4 per cent share of the European market, its market share in France declined from 12.8 per cent last year to 11.8 per cent this year.

The largest sales gains were made this year in the UK where sales increased 23.3 per cent, followed by Denmark with a 26.1 per cent increase and then West Germany and the Netherlands with a 23.4 per cent rise.

Mr Calvet said he expected the French car market to continue to recover this year with sales reaching the 1.6m level from between 1.5m-1.55m this year. However, he expected the European market as a whole to decline by about 2 per cent.

**Sony hit by rise in value of yen**

By Yoko Shibata in Tokyo

SONY, the Japanese electronics group, yesterday reported a 42.6 per cent fall in consolidated net profits to Y41,894m (\$256.1m) for its latest year. Sales were down 6.7 per cent to Y1,253,160m, reflecting attempts to defend the company's world market in the face of the yen's rapid rise.

The result embraced the parent company's pre-tax profits of Y25,452m, down 60 per cent, and net profits of Y30,990m, down 38.7 per cent, on turnover of Y1,036,200m, a drop of 3.3 per cent from the previous year. The dividend is being held at Y44 a share.

Sony announced yesterday that it would change its year-end to March 31 from the present October 31, falling into step with most Japanese industrial companies and the Japanese Government's fiscal year.

The yen's 40 per cent appreciation against the dollar during the year, eroded sales by Y243bn. This particularly affected sales in the US, which increased 24 per cent in dollar terms but plunged by 10.7 per cent in yen terms.

Conversely, yen sales in Europe rose by 11.7 per cent, on strong demand for 8mm video camcorders and compact disc (CD) players.

Overseas sales fell 11.4 per cent to account for 70.5 of total turnover. Domestic sales rose 6.8 per cent, also drawn from strong sales of the 8mm video format products, CD players and Walkman personal stereos.

Overall, sales of its older Beta format video cassette recorders slid by 500,000 units to 1.4m units. Sony attributed this to the introduction of the 8mm video range in which it sold 1.2m camcorders during the year.

Meanwhile, sales of colour television sets fell 12.4 per cent to account for 24 per cent of the total turnover.

**Loan 'boosted Fermenta profits'**

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

MR Refast El-Sayed, the former majority owner and chief executive of Fermenta, the troubled Swedish biotechnology group, said yesterday that he had borrowed SKr 50m (\$7.2m) at a foreign bank, which he had used to boost Fermenta's 1985 profits.

Mr Erik Ehn, managing director of Nordbanken, the Swedish bank, confirmed last night that some SKr 50m had been borrowed from Arbutnot Latham, the bank's London subsidiary, by Mr El-Sayed, but said that the loan had since been repaid. "It has not been in our books for a long time."

In an interview with Dagens

Nyheter, the leading Swedish morning newspaper, Mr El-Sayed admitted that the funds had been channelled to Fermenta.

It is understood that this is one of the transactions discovered by Fermenta's auditors, which were reported to the board last week and plunged the company into renewed crisis.

Mr El-Sayed is understood to have informed colleagues last year of a deal in which Fermenta technology had been sold to a company in Mexico for SKr 50m. The proceeds for this deal had still not come in as the accounts for 1985 were being prepared earlier this

year.

Mr El-Sayed is understood to have borrowed the funds at the London bank in order to avoid a cut in Fermenta profits. These were then channelled via intermediaries abroad to Fermenta in Stockholm as if they had come in payment for technology sales.

The irregularities in the source of the payment were not originally discovered by the auditors.

Mr El-Sayed insisted in the newspaper interview that he had taken the loan out of consideration for the company. He refused to accept the interpretation that he had misled shareholders.

**Utah sells prospecting interests in S. Africa**

BY JIM JONES IN JOHANNESBURG

UTAH INTERNATIONAL, the California-based subsidiary of Australia's Broken Hill Proprietary, has sold its South African prospecting interests to Severin Mining and Development, a small Johannesburg-based mining company.

The sale price has not been disclosed, although Severin plans to raise capital through the Johannesburg stock exchange next year to finance mine developments.

At present Severin's principal interest is a holding in Rand Leases, a defunct gold mine which Severin has recently returned to production on Johannesburg's western edge.

Utah's prospecting interests, which are held by wholly-owned Southern Sphere Mining and Development, include gold in the northern Transvaal, diamonds and chromite in the western Transvaal, and tantalite in Namibia.

Mr Ian Preston, Severin's deputy managing director, says that the gold prospects are likely to be the first to be brought into production. In the meantime Severin's own staff are confirming earlier exploration work done by Southern Sphere.

Measorex, the US maker of process control systems, is to sell its South African subsidiary to management. AP-DJ reports from Capetown, California.

Measorex (South Africa), a sales and service operation, is located in Durban and employs 36 field personnel.

**Ponderosa agrees to new offer**

By Rodatsek Gram in New York

PONDEROSA, a US restaurant chain, has agreed to an increased takeover offer from an investment group led by Mr Asher Edelman after a protracted and acrimonious battle.

The group, which already held 19 per cent of Ponderosa stock, increased its offer to \$20.25 a share from \$27.50, valuing it at \$288m.

Business has grown briskly for the chain of 431 company-owned and 170 franchised steak houses as many Americans have moved up market from fast food outlets.

Analysts are forecasting net profits of about \$1.75 a share this year, up from 30 cents last year, on revenues of \$454m against \$380.2m.

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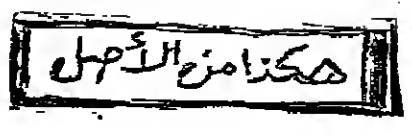
For the three months 19th December, 1986 to 19th March, 1987 the notes will carry an interest rate of 6¾% per annum with a coupon amount of U.S.\$105.63 per U.S.\$10,000 note and U.S.\$22.13 per U.S.\$50,000 note. The relevant interest payment date will be 19th March, 1987. Listed on the London Stock Exchange

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December 19, 1986, London  
 By: Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**





# INTL. COMPANIES and FINANCE

## Alan Friedman on the controversy over the Milan merchant bank Mediobanca old guard under siege

THE MERE mention of Mediobanca, the powerful Milan merchant bank to any senior Italian banker, businessman or politician tends to rouse the most passionate sentiments. Its name has been plastered across the front pages of Italian newspapers for the past seven days. The row about its future has even divided the five parties which make up the ruling coalition of Mr Bettino Craxi, the Prime Minister.

The reason for all of this controversy is that once again the conflict over the future of Mediobanca has exploded in Parliament and in Milanese financial circles. The issue is a peculiarly Italian one and hard to sum up in a few words, but for many thinking Italians the Mediobanca struggle represents far more than what it appears to be on the surface, namely a battle for management control between the majority shareholder — IRI, the state holding group — and a tiny band of private sector minority holders led by Fiat, Pirelli and other glittering names in Italian industry.

Instead, the Mediobanca issue seems a symbol of the continuing tug-of-war between modernising and reform-minded Italians, who want the country's financial system to become more pluralistic and on a par with northern European practices, and the old guard of Italian capitalism. The latter, wish to preserve a status quo under which an oligarchic establishment has traditionally set the rules of the game and forced everyone else to observe them. Even before the start of the current Mediobanca controversy, however, the influence of the old guard had begun to decline, especially with the emergence of new players such as Mr Carlo De Benedetti and Mr Raul Gardini.

The Mediobanca controversy has been rekindled by a proposal by private minority shareholders that IRI, which through its three bank subsidiaries owns 56.6 per cent of the merchant bank, should reduce its holding below 50 per cent by selling shares out of the type company said a spokesman for the private shareholders.

The flames have been fanned by a related controversy over the management of Mediobanca, which since 1946 has been effectively run by Mr Enrico Cuccia, a secretive and imperious 79-year-old who has for the past generation been Italy's most influential corporate deal maker and financial fixer. If Mr Giulio Andreotti, the veteran Christian Democrat

politician who is currently foreign minister, is Italy's political maestro, then Mr Cuccia is considered the country's financial equivalent.

Pirelli's privatisation proposal for Mediobanca was rejected last week by Mr Romano Prodi, chairman of IRI who has stressed repeatedly the need for Mediobanca to broaden its client base and stop serving the interests of its minority shareholders such as the Agnelli (who control Fiat) and Pirelli.

Mr Prodi said he was not averse to reducing IRI's stake in Mediobanca below 50 per cent, but he insisted that IRI

on industrial cross-holdings and vital Mediobanca share stakes in Fiat, Pirelli, Generali and other companies.

Mediobanca has frequently orchestrated deals for this charmed circle, which many newcomers to Italian finance claim are preferential. For example, when the Agnelli family two months ago bought 10 per cent of Fiat ordinary shares from the Libyan Government, the deal was financed by means of two Mediobanca bond issues which provided \$1.1bn of funds over 11 years at an average interest rate of 2.6 per cent. The bonds are convertible into

cracy. This seems improper since in any other country if you own 51 per cent of a business you control it."

The Mediobanca issue is even more complex than the state-private struggle suggests. The Christian Democrat party, which has influence at IRI, wants to wrest control of Mediobanca from the private minority shareholders, but the Republican party meanwhile has virtually threatened a government crisis if the Pirelli privatisation proposal is not approved.

Mr Craxi, somewhat unusually, has thrown his Socialist party's weight behind Mr Prodi, as have the Social Democrats. The Liberal party (the last of the five coalition parties) has now sided with the Pirelli proposal.

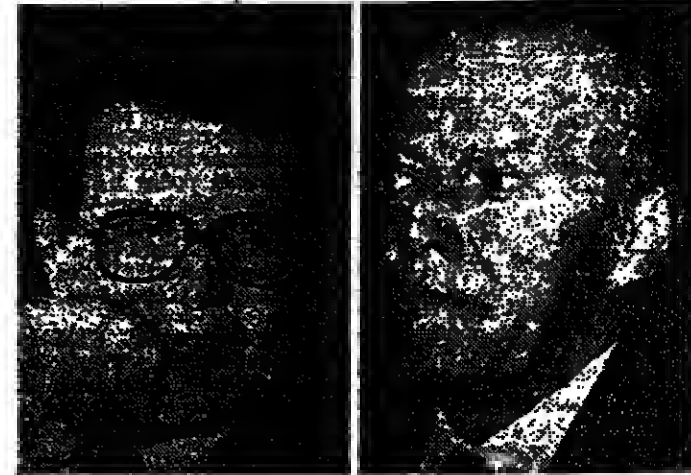
Taking of sides by political parties is considered "part of the game" in Italy but it strengthens the private sector's fears of political meddling in the affairs of Mediobanca, which was one of Mr Cuccia's original concerns.

Mr Prodi wants IRI's majority shareholding in the banks to be reflected in the management. Some Italians still wonder whether this could mean interference from Rome, although the IRI chief has stressed on many occasions that he does not wish to interfere.

The larger issue, however, is whether it is reasonable for Mr Cuccia and his allies to expect Mediobanca to continue to be the supreme arbiter of corporate deal making in Italy. The reality here has overtaken the wishes of the old guard. This reality is a growing stock market, a group of 58 active unit trusts which have attracted \$480m of savers' funds over the past two years and several stinging defeats for Mr Cuccia over stock market takeovers such as the recent acquisition by Montedison of La Fondiaria, the Florence insurer, against Mediobanca's wishes.

Even Wall Street and City of London bankers who follow Italian affairs consider Mr Cuccia a declining power. In Milan, meanwhile, the rise of Sige, a merchant bank controlled by the IRI state credit institute, has challenged Mediobanca's supremacy.

The Mediobanca struggle will carry on into the new year, but some compromise is likely in the opening months of 1987. The end result, whatever the details of the settlement, is that Mediobanca will increasingly become just another merchant bank among others in the market, rather than what the old guard would prefer, which is *primus inter pares*.



Mr Romano Prodi (left), who wants IRI to control Mediobanca, and Mr Leopoldo Pirelli, champion of the private minority shareholders

must have management control, something which in spite of its absolute majority shareholding the state group has never had.

The reason for this strange state of affairs is that Mr Cuccia long ago devised a shareholders "control syndicate" which gave private minority shareholders, who together have only 6 per cent of Mediobanca, voting rights equal to IRI, which owns 56.6 per cent of the bank. Mr Cuccia's vision of Mediobanca in the 1940s and 1950s — a vision which continues today — was of a "strong box" of Italian capitalism which would prevent unexpected takeovers and keep control of leading companies "in the family."

Mr Cuccia, who has been investigated by a Rome magistrate in connection with an embezzlement scandal dating back to the 1970s, assured himself and his allies (the Agnelli, Pirelli and others) of such control by creating a spider's web of financial power, based

shares of three companies controlled by the Agnelli family and Fiat, has meanwhile bought the entire issue, which means an effective transfer of companies from the family to Fiat.

Although there is nothing improper about the transaction, this is precisely the sort of deal that has irked IRI, which feels that its own state banks are gathering funds for Mediobanca and yet the merchant bank is in the hands of a small group of minority shareholders.

Mr Paolo Azoni, a leading stockbroker and managing director of ABK, a Milan investment bank in which Kleinwort Benson of the UK is a partner, said yesterday he could not see why the majority shareholder of Mediobanca should not be able to exercise control. "As an Italian taxpayer I am amazed that for all these years Mediobanca has been run with taxpayers' money as a private company for the benefit of a few private shareholders such as the Agnelli, Pirelli and other members of the Italian pluto-

This announcement appears as a matter of record only.

New Issues

Canadian \$100,000,000



**JOHN LABATT**  
JOHN LABATT LIMITED  
(Organised under the laws of Canada)

9 1/2% Debentures due January 21, 1992

Issue Price: 100 1/2%

- |  |   |
|--|---|
| Wood Gundy Inc.  | Orion Royal Bank Limited                |
| Bank of Montreal Capital Markets Limited                                 | The Bank of Nova Scotia Group           |
| Banque Bruxelles Lambert S.A.  | Banque Paribas Capital Markets Limited  |
| CIBC Limited   | Deutsche Bank Capital Markets Limited   |
| Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft | McLeod Young Weir International Limited |
| Merrill Lynch Capital Markets  | Midland Doherty Limited                 |
| Nomura International Limited   | Salomon Brothers International Limited  |
| Société Générale   | Toronto Dominion International Limited  |
| Union Bank of Switzerland (Securities) Limited                           | Burns Fry Limited                       |
- 
- |   |   |  |
|---|---|--|
| Attel & Cie S.A.                            | Bank Gutzwiller, Kurz Bungeger (Overseas) Limited | Bankhaus Hermann Lampe KG              |
| Banque Indosuez                             | Banque de Luxembourg S.A.                         | Banque Nationale de Paris              |
| Bayerische Landesbank Girozentrale          | Berliner Bank Aktiengesellschaft                  | Caisse Centrale des Banques Populaires |
| Chase Investment Bank                       | Chemical Bank International Group                 | Crédit Communal de Belgique S.A.       |
| Crédit du Nord                              | Deutsche Girozentrale - Deutsche Kommunalbank     | Dresdner Bank Aktiengesellschaft       |
| Fuji International Finance Limited          | Generale Bank                                     | Goldman Sachs International Corp.      |
| Great Pacific Capital                       | Hambros Bank Limited                              | Hessische Landesbank Girozentrale      |
| Lévesque, Beaubien Inc.                     | Mitsubishi Finance International Limited          | Norddeutsche Landesbank Girozentrale   |
| Sal. Oppenheim jr. & Cie.                   | Pierson, Halding & Pierson N.V.                   | FK Christiania Bank (UK) Ltd.          |
| Prudential - Bache Securities International | Rea Brothers Plc                                  | Sanwa International Limited            |
| Schoeller & Co. Bankaktiengesellschaft      | J. Henry Schroder Wagg & Co. Limited              | Swiss Volksbank                        |
| Vereins- und Westbank                       | Westdeutsche Genossenschafts-Zentralbank e.G.     |  |
- Westdeutsche Landesbank Girozentrale

December 1986

This announcement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an offer or invitation to any person to subscribe for, or purchase, any of the Preferred Shares.

### The Bangkok Fund Bangkok Investments Limited

(an exempted open-ended investment company registered with limited liability in the Cayman Islands)

Introduction of Participating Redeemable Preferred Shares of one U.S. cent each ("Preferred Shares") in Bangkok Investments Limited ("BIL").

The Bangkok Fund (the "Fund"), which comprises BIL and its wholly owned subsidiary incorporated in Singapore, is the first mutual investment vehicle for non-resident portfolio investment in Thailand. The principal objective of the Fund is capital growth through investment primarily in equities listed or to be listed on the Securities Exchange of Thailand.

970,246 Preferred Shares in BIL are to be issued and allotted today at a price of U.S.\$16.08 per share. Following this issue, BIL will have 1,970,246 Preferred Shares issued and outstanding.

The investment adviser to the Fund is Bangkok First Investment & Trust Ltd., which is majority owned by Bangkok Bank Limited and affiliates. The Bank of N. T. Butterfield & Son (Cayman) Limited provides management and administration services to the Fund in the Cayman Islands.

Application has been made to the Council of The Stock Exchange for permission for the Preferred Shares to be admitted to the Official List. It is expected that dealings in the Preferred Shares will commence on 29th December, 1986. Particulars of BIL are available in the statistical services of Extel Financial Limited. Copies of such particulars are available for collection from the Companies Announcements Office of The Stock Exchange up to and including 23rd December, 1986, and up to and including 5th January, 1987 from:

Merrill Lynch Limited  
Sherborne House  
119 Cannon Street  
London EC4N 5AX

Cazenove & Co.  
12 Tokenhouse Yard  
London EC2R 7AN

19th December, 1986

This advertisement complies with the requirements of the Council of The Stock Exchange.

### THORN EMI plc

(Incorporated with limited liability in England)

\$60,000,000

7 3/8 per cent. Bonds due 1992

with Warrants to Subscribe for Ordinary Shares of THORN EMI plc

Issue Price per Bond and 216 Warrants:

100 per cent. of the principal amount of a Bond

The following have agreed to subscribe or procure subscribers for the Bonds and the Warrants:

- |  |   |
|--|---|
| County NatWest Capital Markets Limited         | Morgan Grenfell & Co. Limited                 |
| Commerzbank Aktiengesellschaft                 | Credit Commercial de France                   |
| Credit Suisse First Boston Limited             | Dresdner Bank Aktiengesellschaft              |
| Genossenschaftliche Zentralbank AG - Vienna    |   |
| Goldman Sachs International Corp.              | Kidder, Peabody International Limited         |
| Morgan Stanley International                   | Nomura International Limited                  |
| Société Générale                               | Swiss Bank Corporation International Limited  |
| Union Bank of Switzerland (Securities) Limited | S. G. Warburg Securities                      |
| HandelsBank N.W. (Overseas) Ltd.               |   |
| Julius Baer International Limited              | Banca del Gottardo                            |
| Bank J. Vontobel & Co. AG                      | Compagnie de Banque et d'Investissements, CBI |
| Leu Securities Limited                         | Pictet International Ltd.                     |
| Sarasin International Securities Limited       | Swiss Cantobank                               |
| Swiss Volksbank                                |   |

Application has been made to the Council of The Stock Exchange for the Bonds and the Warrants to be admitted to the Official List. Interest on the Bonds will be payable annually in arrear commencing 14th January, 1988.

Particulars relating to the Company, the Bonds and the Warrants are available in the Extel Statistical Service. Copies of the listing particulars may be obtained during business hours up to and including 23rd December, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 2nd January, 1987 from:

County NatWest Capital Markets Limited

Rowe & Pitman Ltd.  
1 Finsbury Avenue  
London EC2M 2PA  
and at The Stock Exchange

Drapers Gardens  
12 Throgmorton Avenue  
London EC2P 2ES

Bankers Trust Company  
Dashwood House  
69 Old Broad Street  
London EC2P 2EE

19th December, 1986

### Financière CSFB N.V.

U.S. \$150,000,000

Junior Guaranteed

Undated Floating Rate Notes

Guaranteed on a subordinated basis

as to payment of principal and interest by

Financière

Crédit Suisse-First Boston



Interest Rate	6 3/8% per annum
Interest Period	19th December 1986 19th March 1987
Interest Amount due	
19th March 1987	
per U.S.\$ 5,000 Note	U.S.\$ 82.81
per U.S.\$100,000 Note	U.S.\$1,656.25

Credit Suisse First Boston Limited  
Agent Bank

### U.S. \$20,000,000

Floating Rate Subordinated  
Bearer Participation Certificates 1990

issued by The Law Debenture Intermediary Corporation Limited  
evidencing entitlement to payment of principal and interest  
on an advance made to

Den norske Creditbank (Luxembourg) S.A.

repayment of which is guaranteed on a subordinated basis by

Den norske Creditbank



Interest Rate	6 3/4% per annum
Interest Period	19th December 1986 19th March 1987
Interest Amount per	
U.S.\$1,000 Certificate due	
19th March 1987	U.S.\$18.88

Credit Suisse First Boston Limited  
Agent Bank







INTERNATIONAL CAPITAL MARKETS and COMPANIES

Philips gains approval for 4m share float in Milan

BY ALAN FRIEDMAN IN MILAN

PHILIPS, the Netherlands-based electronics group, is to become the first foreign company to issue shares and gain a quotation on the Milan bourse.

Italy's foreign trade ministry has authorised the Philips share issue with the proviso that the proceeds be used for investment inside Italy.

Signe, the fast-growing investment bank which is controlled by IMI, the state credit institute, is to lead-manage the Philips issue.

Spain attracts foreign investors

BY DAVID WHITE IN MADRID

FOREIGN SHARE purchases in Madrid have increased almost fourfold this year to Pta 350bn (\$2.57bn), according to estimates by the stock exchange.

where the general index yesterday reached a new high of 206.75, up 2.68 points from Wednesday.

Interest has switched this year from the shares of Telefonica, the semi-state telecommunication group, which in 1985 accounted for about half of all foreign purchases.

Japan's offshore bank trade slackens

BY IAN RODGER IN TOKYO

TOKYO'S offshore banking market has set off to a slow start, as expected.

Funds transferred to the new market on the first day amounted to \$55bn, most of it in dollars.

Mr Kashiwagi, who chaired a committee of bankers last year that recommended the formation of an offshore market said he was not optimistic about an early liberalisation of the market.

Kvaerner securities probe requested

By Terje Knutsen in Oslo

THE NORWEGIAN Securities Exchange Commission has asked the police to start criminal proceedings against Mr John Odsjell, managing director of Vesta for alleged violation of the Norwegian securities law.

The commission alleged that Mr Odsjell had failed to notify the Oslo Stock Exchange and Kvaerner that the Vesta Group with its subsidiary Investa, had acquired more than 10 per cent of Kvaerner.

The board of the commission has also asked its administration to investigate whether the Vesta and Fondsmegling, the stockbroking firm, violated the law in connection.

Kvaerner's board said the company was subject to a "co-ordinated attack" as Elkem, Bergesen and Vesta acquired 50 per cent of its shares on the same day.

\$150m CD offering by Banco do Brasil

By Alexander Nicol, Euromarkets Editor

BANCO DO BRASIL yesterday signed a \$150m certificate of deposit issue, marking the first return by a Brazilian borrower to the securities markets without external credit backing since the debt crisis cut the country's access to them in 1982.

The issue replaces about 5 per cent of Banco do Brasil's short-term interbank credit lines which, like those of other Brazilian banks with operations abroad, have been constantly rolled over by international banks under Brazil's debt rescheduling accords.

A number of Mexican banks have made similar arrangements, and Banco do Brasil signed a \$50m commercial paper facility earlier this year under which issues are covered by a letter of credit from Fuji Bank, giving them a top credit rating.

For borrowers, issues such as these avoid time-consuming repeated negotiations of the same type, and provide greater certainty of longer-term financing and afford them an explicit sign of improving confidence among banks in the borrower's economy.

Y20bn issue by ECSC encounters strong demand

BY HAIG SIMONIAN

THE EUROPEAN Coal and Steel Community (ECSC) Eurobond market yesterday opened with a \$20bn issue, priced at 101 1/2.

Though yielding less than most five-year yen paper—the new issue was priced through the recent yen deal for Sweden—the lead manager reported very good demand thanks to the size of the issue.

There was some temptation to increase the size of the issue thanks to the strong placement, said the lead manager, but it was constrained by the linked swap into D-Mark.

The secondary markets for both straight and floating rate Eurodollar issues were very quiet yesterday. The size of colleagues' managers after seasonal syndicate parties

interest rate cut early in the new year was also a spur.

The Norwegian Mortgage Association for Industry and Trade issued a Dkr 300m 10 1/2 per cent bond due in 1992, priced at 100 1/2.

LTCCB International increased the \$100m straight bond it led for Export Finance of Norway to \$150m.

The secondary markets for both straight and floating rate Eurodollar issues were very quiet yesterday. The size of colleagues' managers after seasonal syndicate parties

seems more a talking point among dealers than data about new issues.

In the secondary market for Swiss franc issues prices were a shade easier in reasonable volume.

The Sfr 300m equity-linked issue for Standard Chartered closed at 98 1/2 on its first day against a par issue price.

The Sfr 178m issue for A&A reversed its previous course to close the day up 1/2 point at 94.

New chairman for IPMA

BY DAVID WHITE IN WELLINGTON

MR ARMIN MATTLE, managing director of Union Bank of Switzerland (Securities), is taking over from Mr John Sanders as chairman of the International Primary Market Association (IPMA).

Brierley joins NZ banks in international venture

BY DAI HAYWARD IN WELLINGTON

BRIERLEY INVESTMENTS, Mr Ron Brierley's New Zealand master company, has joined Bank of New Zealand and F&Y Richwhite, respectively the country's leading commercial and merchant banks, in forming an international banking and trust group called European Pacific Investments (EPI).

partners will each hold 28 per cent, with the balance in public hands.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on December 18

Table with columns for Bond Name, Issued, Maturity, Price, Yield, and other financial metrics. Includes sections for US Dollar, Other Straights, Floating Rate, and Convertible bonds.

AIBD Council of reporting dealers

The following firms have been admitted to membership of the council of reporting dealers, formed under the auspices of the Association of International Bond Dealers.

- List of member firms including: Algemeen Bank Nederland N.V., Amsterdamsche Bank N.V., ANZ Mercantile Bank India, Bank of America International, etc.

Zurich, December 19, 1986 John Wolfers Secretary General

Baloise group optimistic

By John Wicks in Zurich

BALOISE HOLDING, the parent company of the Basle-based insurance group of the same name, expects to present its 1985-86 dividend for its fiscal to May 31 next.

For the past year, the dividend had been increased from Sfr 17 to Sfr 18 a share and participation certificate following a rise in net profits from Sfr 10.7m to Sfr 11.4m (\$6.7m).

AMSTERDAM Apollo HOTEL FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER LONDON - FRANKFURT - NEW YORK

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BOND SERVICE

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Closing prices

Table with columns for bond types and prices. Includes entries like 'At 100.00', 'At 100.00', 'At 100.00'.

FLUORINE RATE

Table with columns for fluorine rates and prices. Includes entries like 'At 100.00', 'At 100.00'.

FLUORINE RATE

Table with columns for fluorine rates and prices. Includes entries like 'At 100.00', 'At 100.00'.

FLUORINE RATE

Table with columns for fluorine rates and prices. Includes entries like 'At 100.00', 'At 100.00'.

# THANKS A MILLION

...or, more accurately, thank you to each of around five million people who bought shares in British Gas. We gas people appreciate the confidence you've shown in us. And aim to justify that confidence by building on our success of the last twenty years or so.

Now, a word to our customers. You'll be glad to know that we intend to go on providing you with a comprehensive, first-class gas service. And to work even harder at improving it. Because we believe that by keeping our customers happy, we'll keep our shareholders happy, too.

So, if you're both a customer and a shareholder, you'll have *two* reasons for thinking gas is wonderfuel!

**British Gas**  
ENERGY IS OUR BUSINESS



UK COMPANY NEWS

DOLLAR WIPES £31M OFF PROFITS

Grand Met exceeds forecasts

BY PHILIP COGGAN

Grand Metropolitan, the food and drinks group, yesterday dismissed bid rumours and announced pre-tax profits 11.2 per cent higher at £386.1m (£347.3m), including a £10.3m benefit from reduced pension contributions. The first announcement since the appointment of the new chief executive, Mr Allen Sheppard, revealed that the increase was achieved despite the pound's strength against the dollar which wiped £30.6m off the profits figure.

which increased trading profits on continuing businesses from £24.6m to £39m. This was despite problems suffered by the Ski yogurt and Eden Vala brands which were hit by the move towards own label yogurt brands in supermarkets. In the brewing division, overall volumes increased by 2 per cent thanks largely to increased sales of Fosters lager and Budweiser beer. Bitter sales were stagnant. The division's profits on continuing activities rose from £78.3m to £94.1m. In the course of the year, Grand Met sold its European brewing interests and bought Ruddle, the regional brewer for £14.2m.

UK consumer services benefited from a strong performance by Mecca bookmakers and an improved contribution from the casinos. Retailing and contract services also increased profits, by 20 per cent and 66 per cent respectively. The division's trading profit on continuing businesses rose from £84.6m to £86.5m.

The US performance was rather more ebequered thanks to poor performance by Pearl, the optical retailer, which is concentrated in the depressed oil-producing regions and disappointing results from DP, the fitness equipment group. After the end of the financial year, Grand Met disposed of its cigarette business, Liggett, for £137m. In the international division, hotels were badly hit by the terrorism and Chernobyl scares, although occupancy rates were beginning to recover by the end of the financial year. Trading profits were down by 19.1 per cent to £30.4m. In June, Grand Met rejected a \$900m bid for its hotels from Trafalgar Hold-

Clean bill of health for Johnson Matthey

By Stefan Wagstyl

Johnson Matthey, the precious metals group which was brought to its knees two years ago by the financial difficulties of its former subsidiary Johnson Matthey Bankers, has been given a clean bill of health by its bankers. The company announced yesterday that, 18 months ahead of schedule, it had repaid its loans under a multi-bank financing agreement signed in August 1985. In its place the group has signed new bilateral agreements with 10 banks. The switch from a multi-bank agreement, which replaced an emergency deal struck after JMB was taken over by the Bank of England in October 1984, is an indication that banks are now prepared to treat Johnson Matthey as a normal corporate borrower.

Guinness Peat shares fall on marginal profits rise

BY DAVID LASCELLES

Guinness Peat Group, the financial services concern, suffered a number of setbacks in the year ending September 30 which left it with a modest increase in pre-tax profits of 2.5 per cent. But the company increased its dividend beyond forecast. GPC shares closed at 87p, down 7p following market disappointment with the results. After an exceptional item of £3.6m, GPC's pre-tax profits were £18m, up from £17.6m last year. The item related to a provision, made against its property portfolio. GPC carried out a review after selling a portion of the portfolio to the former management of Guinness Peat Properties. Profits also reflect the impact of provisions made against loans and facilities in Guinness Mahon, the group's Irish merchant banking subsidiary, where new management was installed during the year to reshape the business.

The group's insurance broking subsidiary, Fenchurch, suffered a decline of £1.5m in income because of the weakness of certain foreign currencies, notably the Australian and US dollars. The Australian business has since been sold at a profit. Apart from these problems, GPC's investment banking and insurance broking operations did well. The group's 23 per cent-owned aircraft leasing subsidiary, Guinness Peat Aviation, increased profits from £2.9m to £3.6m; during the year it tripled its capital base. GPC made a pre-tax profit of £11.2m on the sale of its stake in Britannia Arrow, the unit trust group it tried to take

over a year ago. Since then, GPC has bought Forstmann, a US investment management concern, and is expected to announce a further US acquisition shortly. Next week the group will be launching Henderson White Jenkins, its new securities business formed from Henderson Crosswhite, the London stockbroker, and White & Cheesman and S. Jenkins, two small stockjobbers. The total dividend for the year is 2.35p, up 25 per cent from 1.9p last year. This is higher than the 2.25p forecast at the time of the Forstmann-White purchase, and reflects the board's view that the US company will provide the group with a healthy profit stream in the years ahead. See Lex

Rugby pays £21m for US companies

By Clay Harris

Rugby Portland Cement is more than doubling its US joint venture business by buying two companies for a total of \$29.5m (£30.6m) cash. The building products group is acquiring V. P. Winter Distributing Company of Taunton, Massachusetts, and Chupik Corporation of Temple, Texas. The two companies had combined assets of \$6.6m at August 31 and operate a total of 17 warehouses. Winter, which trades in the north-east US, made pre-tax profits of \$4.1m in the nine months to August. It will add about \$90m in annual sales. Chupik reported nine-month profits of about \$500,000 in spite of the building recession in Texas. Rugby said yesterday that it was taking a long-term view of the resilience of the state's economy, independent of the fortunes of oil. Chupik, with annual sales of \$30m, will be integrated with Addison, Rugby's existing Atlanta-based joinery business, which has a turnover of \$80m. Winter will operate as a separate unit.

Morgan Crucible's £14.3m buy

BY TERRY POVEY

Morgan Crucible is to acquire Laser Diode of the US for a total consideration of \$20.5m (£14.33m) to be fully satisfied by a vendor placing of 4.57m shares at 295p.

Laser is a producer of gallium arsenide crystal material, a key material for use in L.E.D. displays, electro-optics and high speed micro-chips. In the year to September, Laser Diode, a subsidiary of M/A-Com Inc,

made net profits of \$1.2m before non-recurring items of \$870,000 on sales of \$10.8m. Net assets as of the year end were \$12.4m. Dr Bruce Farmer, Morgan Crucible's managing director, said that Laser Diode's activities fitted well with the silicon technology developed by Centronics, a Morgan subsidiary, in the UK and shared a similar customer base. No earnings dilution was expected as a result of this acquisition he said.

Ward White wins battle for LCP

BY NICKI TAIT

Ward White, the acquisitive retailing group, yesterday won the battle for LCP Holdings after LCP directors bowed to the inevitable and withdrew their opposition to its revised offer. Ward White's advisers, Morgan Grenfell, immediately went back into the market at lunchtime and by the close had raised the Ward White stake in LCP to around 50 per cent. Acceptance in respect of 0.7 per cent of the shares give it control. Just over a week ago, Ward White's stake stood at 8 per cent. It then revised its bid terms, adding some £30m to the value of the offer and has subsequently bought heavily. By

Local London £5m acquisition

BY ALICE RAWSTHORN

THE Local London Group, a property developer which went public on the Unlisted Securities Market in September, yesterday announced proposals for the acquisition of the privately-owned property company, Wentag, for £4.5m in shares and unveiled interim profits of £380,000. Wentag owns two freehold properties in the Covent Garden area of London, recently valued at £2.25m. Local London intends to convert these properties into business centres. Wentag also holds liquid assets worth £2.25m. Local London intends to use this capital to develop two sites it has recently purchased in Hammersmith and Putney. "It has been our aim for some time to expand our activities in the Covent Garden area," said Mr Graham Bourne, joint managing director. "Properties in that area are very difficult to find. This acquisition will enable us to develop two substantial properties." The acquisition will be funded

by the issue of 1.5m new ordinary shares in Local London. These shares will be placed by the company's stockbroker, Greenwell Montagu Securities, at 290p each. Local London's shares remained unchanged at 909p yesterday. The proceeds of the placing, together with £300,000 in cash, will provide the total consideration of £4.5m. In the six months to June 30

Local London produced profit of £1m (£81,000) before tax and an exceptional item of £470,000 (£273,000) which represents the remuneration to the company's two controlling directors before the flotation. Pre-tax profit rose to £530,000, compared with a loss of £192,000 previously. The directors intend to pay a dividend of at least 3p at the end of the financial year.

Clyde lifts Buchan Field stake

BY LUCY KELLAWAY

Clyde Petroleum, the UK independent oil company, yesterday announced plans to buy a 9.24 per cent stake in the Buchan Field from Texaco North Sea.

The stake, for which Clyde will pay \$10m (£7m) in cash, is the latest in a succession of North Sea blocks to have changed hands in recent months. Earlier this week Enterprise agreed to take on all the oil assets of ICI, while last month BP, which operates the Buchan field, negotiated the purchase of a similar stake from Sulpetro, a Canadian company. Clyde already has an interest in Buchan, and following the

purchase of the Texaco stake it will have 22 per cent of the field. The sale forms part of Texaco's programme of disposing of its smaller, peripheral North Sea interests. Since Buchan came on stream in 1981 it has produced 50m barrels of oil out of total reserves estimated by BP at 75m. However Mr Colin Phipps, chairman of Clyde said yesterday that the reserve estimate was conservative, and that the acquisition would give shareholders "excellent exposure to increased reserves and any improvement in oil prices." Clyde, which in August bought for shares the oil assets

Abaco buys 55% of Mortgage Systems

Abaco Investments, the financial services group, is paying up to £6.2m for a 55 per cent stake in Mortgage Systems (MS), which administers mortgage portfolios for insurance companies and banks.

This is Abaco's eighth acquisition this year and comes a week after it announced it was buying Hampton & Sons, a central London estate agents for up to £15m. MS made a pre-tax profit of £421,000 in the year ended March 1986. It employs 85 people and has a mortgage portfolio worth £220m under management believes it is the largest company in this field. It verifies the status of mortgage applicants, provides quotations, arranges valuations and monitors payments. Abaco will pay £3.5m and up to £2.3m in its own shares. It will make an initial payment of £4.2m and two further instalments of up to £1m each if profits exceed £1.7m in the two years ending March 1988 and £1.64m in the year ending March 1989.

Windsor Securities expands

Windsor Securities (Holdings), Lloyd's insurance broking group, lifted its pre-tax profit from £47,070 to £161,824 in the year ended September 30 1986. Group income rose from £709,000 to £2,459m.

Mr John Carr, chairman, said during the year solid progress had been achieved. Substantial amalgamation and restructuring costs were absorbed. Last month the company completed the acquisition of Lyon Jago Webb and Lyon Lohr (Life and Pensions). Further acquisitions were envisaged, the chairman reported. Two negotiations were well advanced and, if concluded, would complement and expand the insurance broking activities. Earnings for the year were up to 1.106p (0.005p) per share, and the final dividend is 0.5p for a net 0.7p total (0.65p).

Hardys & Hansons increased its pre-tax profits from £345m to £3.67m in the 52 weeks to October 3 1986 on turnover (excluding VAT) up from £19.62m to £20.25m. The total dividend is raised from 16.8p to 18.7p with a final of 13.1p (11.9p). Stated earnings per share improved from 38.77p to 45.47p.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div	Total for year	Total for last year
Asplmall	6	Apr 3	6	6	6
Bankers Inv	1.06	Apr 4	1.1	2.96	2.6
Bradstock Gp	3.75	Apr 7	5.3	3.75	7.5
Brown Tawse	2.2	Apr 7	2.2	7.2	7.2
Danae Trust	2.31	Apr 7	2.1	5.25	5.25
Electric Gen	2.1	Apr 7	2.1	4.5	4.5
Grand Met	6.25	Jan 31	5.45*	10.25	9.09*
Guinness Peat	11.48	Jan 31	1.1	2.38	1.9
Irish Ropes	11.15	Feb 7	2.1	4.56	2.1
Kleinwort Charter	1.78	Feb 7	1.53	2.6	2.32
LMS	0.8	Feb 7	0.75	2.55	2.55
Macarthy	14	Apr 6	0.7	13.51	8.2
Marion Thompson Int	3.25	Apr 6	2.25	4.5	3.24
Reliable Progs	2.5	Feb 2	2.2	5	5
J. Rothschild Hldgs Int	2.5	Feb 2	2.2	5	5
Rush Tomkings	2.75	Jan 30	2.2	10.65**	10.65**
Speyhawk	7.48	Jan 30	7	10	9.52
TSB Group	11.07	Feb 27	4.1	6.8	5.8
Walson Philip	14.8	Feb 27	4.1	6.8	5.8
Windsor Secs	0.5	Apr 7	0.1	0.7	0.65

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. § Unquoted stock. ¶ As forecast in prospectus. \*\* For 17 months. \*\*\* For 15 months. †† Irish pence throughout.

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Closing of Registers  
UAL Merchant Bank Limited is authorised to announce that the registers of the holders of ordinary, "A" ordinary and participating 5% preference shares in the Company will be closed from 16:30 on Friday, 9 January 1987 to 16:30 on Friday, 16 January 1987 for the purpose of determining those shareholders entitled to participate in the rights offer of unsecured variable rate subordinated loan stock referred to in the announcement published on 14 November 1986.  
UAL Merchant Bank Limited  
Reg. No. 55/09181/06 (Registered Bank)  
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High	Low	Company	Price	Change	Gross Yield	P/E
146	118	Ass. Brit. Ind. CULS	122	10.0	6.9	8.1
121	121	Ass. Brit. Ind. CULS	145	10.0	6.9	8.1
46	23	Avonage Prod. Rhodes	34	4.2	12.4	4.6
71	64	BBA Design Group (USA)	67	1.4	2.1	16.9
212	108	Bardon Hill Group	272	4.8	2.5	14.1
53	48	Bent Technologies	86	+1	4.3	11.3
207	76	CCL Group Ord. Conv. Pt.	90	2.9	2.2	9.4
152	86	CCL Group 11pc Conv. Pt.	90	2.9	2.2	9.4
284	87	Carborundum Ordinary	254	+1	9.1	3.4
94	83	Carborundum 7.5pc Pt.	86	2.2	10.7	12.8
32	20	Frederick Parker Group	22	10.7	12.0	12.0
125	89	George Blair	91	3.8	4.2	2.5
215	148	Isla Group	158	6.7	7.1	8.5
125	101	Jackson Group	125	18.3	12.4	8.5
37	37	James Burrough	355	17.0	4.9	10.0
100	85	James Burrough	355	17.0	4.9	10.0
1026	342	Multihouse NV (Amst)	705	12.9	14.3	11.0
393	250	Record Highway Ordinary	30	2.1	4.8	14.5
100	82	Record Highway 10pc Pt.	355	2	14.1	11.0
90	32	Robert Jenkins	82	14.1	17.2	11.0
130	28	Scruttons "A"	82	14.1	17.2	11.0
130	28	Scruttons "A"	82	14.1	17.2	11.0
370	320	Travian Holdings	136	8.7	4.2	8.2
79	25	Unilock Holdings (SE)	79	7.3	2.4	6.9
105	47	Walter Alexander	105	6.1	4.8	14.5
226	190	W. S. Yates	195	+1	5.0	4.7
98	67	West Yorks. Ind. Hosp. (USA)	97	17.4	8.0	19.0

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# Coloroll in £31m agreed bid for Fogarty

BY DAVID GOODHART

Coloroll, the fast-growing home fashion group, has made its largest acquisition to date paying £31m for the quilt and cover maker Fogarty.

The agreed deal — which went over 50 per cent yesterday afternoon — strengthens the textile-based home furnishings division of Coloroll following the £15m acquisition of ceramics company Staffordshire Pottery six months ago.

Coloroll is now the largest UK fashion manufacturer aiming to provide "one stop shopping" to major retailers in walkovers, ceramics and textiles.

It is expected to continue on the acquisition trail in these fields and many analysts expect a very large acquisition — probably in textiles — within 18 months.

Mr Philip Green, Coloroll development director, said that the acquisition of Fogarty had come earlier than expected because of the incorporation of Staffordshire Pottery had run so smoothly.

Fogarty has many similarities with Staffordshire Pottery — both have been family controlled public companies with strong brand names and high market share.

Fogarty, which claims about 30 per cent of the quilts and pillows market, is based in Lincolnshire and 40 per cent of the share capital has been controlled by Mr Robert Fleet and Mrs Carol Lee.

About 37 per cent of the family stake has been pledged to Coloroll and Mr Fleet will join the Coloroll board. Coloroll is offering 48 of its shares for every 100 Fogarty with a cash alternative of 157p per share.

Full acceptance of the offer will mean the issue of another 13.6m new Coloroll shares — about 30 per cent of the enlarged share capital.

Coloroll had been planning to spend about £10m on a greenfield textile development before deciding to bid for Fogarty. The company has a textile mill in Lincolnshire but no printing facilities which will be added by Coloroll at a cost of £2m.

Fogarty made pre-tax profit of £2.9m on turnover of £40m in 1987 but is forecast to slip back to £1.4m pre-tax profit this year and £2.8m next. The acquisition has been made on a p/e of about 18 but Coloroll is confident there will be no dilution.

# Jas. Neill £13.2m fire claim settlement

James Neill Holdings, the engineering group, has reached a final settlement with its fire insurers of £13.2m arising from its claim for damage and losses caused by a fire at the Neill tools factory in Sheffield.

The settlement comprises £2.5m for stock replacement, £5.1m for replacement and repairs of machinery, £1.5m for increased working costs and £4.1m for loss of profit.

Interim payments of £4.35m have already been received and the balance should be paid by the end of the year.

When James Neill reported its interim figures for the six months to June 30, the fire at Neill Holdings was partly responsible for pushing pre-tax profits down from £2.5m to £226,000. Its shares climbed 25p to 186p yesterday.

ELIZA TINSLEY Group (agricultural machinery): Interim dividend 1p (same) for half-year to September 30 1988. Turnover £4.8m (£5.3m) and pre-tax profits £206,000 (£222,000). Earnings per 5p share 2.56p (2.19p).

# Pilkington sells Rockware stake

BY TONY JACKSON

Pilkington's 18 per cent stake in glass bottle makers Rockware has been placed with City institutions for £5.5m.

Mr Peter Grunwell, finance director of Pilkington and also a director of Rockware, said "we had identified in our strategy earlier this year that we weren't going to be involved in the container industry." The sale had no connection with the hostile bid for Pilkington from BTR. "I was about to agree this the day the BTR bid landed," Mr Grunwell said.

Sir Peter Parker, chairman of Rockware, said "Pilkington have

been very good friends, and we welcome this move, which has been with our understanding and approval."

The deal raises speculation that Rockware, which has ambitions to diversify further from the troubled glass bottle industry into plastic packaging, aims to go to shareholders for further capital. Mr Grunwell said "we made it clear we would not be willing to invest any more money in Rockware, since it was not part of our core strategy."

"It was a question of the right time to sell," he said, "but only

to people who were totally acceptable to Rockware." The stake was acquired by Pilkington in the mid-1970s, but the group had not gone on to develop a further interest in round glass. The stake was "neither one thing or the other," Mr Grunwell said.

The share placing was undertaken by Alexander Leung & Co. Mr Henry Poole, is also a director of Rockware. A total of 4.27m ordinary shares were placed at 49p, a 5p premium to the market, and 1.73m second preference shares were sold at 196p.

# Bremner breaks off talks with CWF

BY CHARLES BATCHELOR

Bremner, the controversial property group headed by Mr James Rowland-Jones, has broken off merger talks with City & Westminster Financial (CWF), a small corporate finance company with which it has been negotiating for the past three months.

Previously amicable discussions between the two sides dissolved into a bitter row yesterday with Bremner attempting to oust Mr Andrew Greystoke, head of CWF, from its board and CWF responding with an attempt to oust Mr Rowland-Jones as chairman.

Mr Rowland-Jones said the talks had broken down because CWF wanted too many boardroom seats for its representatives and because CWF had proved to have fewer assets than had originally been expected.

The original plan had been for Bremner to acquire CWF for shares. This would have given CWF more than 30 per cent of Bremner and triggered a mandatory cash bid from CWF for Bremner. CWF would then have had a public listing which to pursue its ambitions.

However, following an independent auditors' report which valued CWF at only £350,000 Mr Rowland-Jones said he would recommend shareholders to accept the CWF cash offer rather than remain with the merged company.

Mr Rowland-Jones said he doubted whether CWF would have the funds if a large number of Bremner shareholders accepted the cash offer. "CWF is trying to go for something too big," he added. "I doubt whether they have got the money."

Mr Greystoke, however, said he was "absolutely staggered and totally mystified" at Bremner's decision to pull out. He denied attempting to impose conditions on Bremner.

JACKSONS BOURNE END (Manufacturers of components, expanded polystyrene products and insoles): Interim dividend 2p (same) for 28 weeks to October 11 1988. Manufacturing turnover was £2.46m (£2.97m) and retail income £122,000 (£116,000). Pre-tax profit £70,000 (£205,000). tax £24,000 (£82,000) and there was an extraordinary debit of £967,000 (£330,000 credit). Earnings per share were 2.2p (5.5p).

# Pearson's US paperback purchase costs \$65.5m

BY MARTIN DICKSON

Pearson, the publishing, banking and industrial group, yesterday confirmed that it is buying New American Library (NAL), a leading US paperback publishing house, from a group of investors, and announced that the purchase price would be \$65.5m (£46m).

Pearson — which owns the Financial Times — said on September 30 that it had agreed in principle to buy NAL, but did not disclose financial details of the deal, which marks a major expansion in the US by its subsidiary Penguin.

Yesterday Pearson said the agreement was now unconditional and it would pay for NAL through a vendor placing of

8.5m shares at 538p a share, giving rise to a 4.3 per cent increase in its share capital.

NAL, which gives Penguin a major paperback presence in the US for the first time, had sales of \$107.7m in 1985 and made an operating profit of \$10.6m. In the first nine months of this year the operating profit was \$6.5m, before interest of \$4.5m, and other charges of \$1.9m, neither of which would arise under Pearson's ownership.

NAL's management estimates that its operating profit for 1988 would be \$7.5m. Net assets — totalled \$56.1m on September 30, including \$20m of intangibles.

# Rush & Tompkins sell-off

Rush & Tompkins, the London-based international property and construction group, has sold most of its investment property portfolio to First Markings Holdings, the investment and development company, for \$32.05m.

Rush also announced yesterday interim pre-tax profits for the six months to September 30 of 15.7 per cent at £1.49m, compared with £1.22m for the six months ended June 30, 1988.

Priest will make an immediate payment of £28.55m on completion of the deal with

three annual deferred payments totalling £3.5m to follow. The properties have been independently valued at £36.04m and currently generate gross annual revenue of £4.85m.

Rush and Priest intend to jointly carry out several projects with Priest providing design capability and Rush & Tompkins the construction work.

Turnover of Rush in the six months to end September, totalled £73.96m (£67.1m). The interim dividend is increased to 2.75p (2.2p) on earnings per share of 9.9p (9.7p).

# Bowater expands in US

Bowater Industries, the packaging and builders merchants supplier, which sold its UK paper business earlier this year, yesterday announced a further expansion of its US activities with the purchase of Pacur of Oshkosh, Wisconsin, for an initial payment of \$15m (£9.1m).

Further payments up to a maximum of \$4m will be paid depending on Pacur's profits performance over the next three years.

Pacur operates in the plastics business and is an established custom extruder of cast film.


The latter's principal applications are for convenience food and medical and pharmaceutical packaging.

Pacur will form part of Bowater's growing US interests along with StarTex Corporation, acquired in January, and Canvac.

The President of Pacur, Mr Ron Johnson, will remain with the company, which Bowater expects will make pre-tax profits of \$1.8m on sales of \$14m in the year to December 31.

Mr Cyril Washer, Corporate Public Affairs Manager at Bowater said yesterday that the company was seeking further acquisitions in the plastics, packaging and builders merchants fields, with particular emphasis on expansion in the US.

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# LWT's gain in TV media stakes

BY ALICE RAWSTHORN

London Weekend Television became the third largest independent television company in terms of advertising revenue in the year to October 31, its chairman, Mr Christopher Bland, told the company's annual meeting yesterday.

Traditionally LWT has taken the fourth largest share of network revenue, behind Thames, Central and Graosda. In the year to the end of October the station increased its share of both national revenue and of

revenue within the London area — where it competes with Thames — said Mr Bland. Accordingly LWT has now moved into third place replacing Granada.

In its last financial year, to July 27, LWT secured 10.75 per cent of national TV revenue, which is expected to be worth almost £1.2bn this year. Specific figures on revenue shares are generally only released by the companies at the end of financial reporting periods, although

Mr Bland is considering ways of issuing LWT's share figures on a more regular basis.

Over recent months the television companies have enjoyed a buoyant advertising market, boosted by a stream of financial advertising campaigns for share issues such as the Trustees Savings Bank and British Gas. Revenue growth has now settled down to relatively less hectic levels, but is still running well ahead of retail price inflation.



## Our new structure offers a fully comprehensive range of financial services at home and abroad to both business and personal customers.

...Sir Michael Herries, Chairman

The past year has again seen significant developments in the structure of the Group, representing further stages in the transition to its new role of controlling and promoting the operations of a diversified range of companies in the financial services sector.

The 'new' Royal Bank of Scotland, created from the merger of our two clearing banks, has been active in expanding its operations in England and introducing new products and services.

The Charterhouse group, now very much an important part of the Group, has undergone a process of reorganisation including the acquisition of Tilney, the long-established and well-respected firm of Liverpool stockbrokers. In the insurance group, the underwriting and direct selling of motor insurance is progressing well and its activities in the home and contents, and credit insurance markets are being developed.

Since the end of the financial year, we have taken the initial steps to set up the fourth separate division of the Group, RoyScot Finance Group, to co-ordinate and grow the services, such as leasing, hire purchase, instalment finance and debt factoring, which have been dealt with in the past by several subsidiary companies.

**Group results**  
Overall, we have had another good year. The profit before taxation was £184.5 million, an increase of £18.2 million or 11 per cent, over the previous year. The clearing bank was again the principal contributor to our profits. The contribution from Charterhouse in its first full year within the Group was significant and, in addition, our insurance company continues to make good progress.

Unfortunately, the operating performance has been overshadowed by the charge for bad and doubtful debts where the disappointing increase reflects in particular the problems experienced in the construction, oil and shipping industries.

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 merchant banking, development capital and investment management

During the year, the clearing bank experienced satisfactory increases in sterling deposits and advances of 11 per cent, in each case, with current accounts growing by 12 per cent.

The clearing bank is likely to remain the major contributor to Group profits well into the future; it is alert to changing investment and borrowing patterns which have implications for all the major clearing banks and it will continue its process of constant adaptation to meet the public demand for a friendly, flexible and price-competitive banking service.

Already, however, approximately 37 per cent of Group profits are flowing from activities other than clearing banking. In the years ahead, we foresee significant growth in these areas and we see it as vital, to maintain and enhance the Group's position against competition from financial organisations in this country and overseas, that the range of services offered to our customers should continue to broaden, expanding into areas of expertise quite distinct in many cases from those in clearing banking.

**Looking ahead**  
The British financial industry has entered a new age transforming the nature, range and marketing of services as well as increasing

competition, all with a significantly more important international dimension. This presents an exciting challenge with great potential for profitable expansion. Designed for this changing environment, the new structure of The Royal Bank of Scotland Group is logical and well balanced offering a fully comprehensive range of services at home and abroad to both business and personal customers whilst retaining the flexibility and speed of response to their needs which we have always regarded as paramount.

KEY FIGURES	Year ended 30th Sept 1986	Year ended 30th Sept 1985	Change
Profit before taxation	£184.5m	£166.3m	+11%
Total assets	£16,597m	£15,031m	+10%
Dividends per 25p ordinary share	10.8p	9.6p	+12.5%

Copies of the 1988 Annual Report and Accounts may be obtained from the Secretary, The Royal Bank of Scotland Group plc, 36 St. Andrew Square, Edinburgh EH2 2YB.



## UK COMPANY NEWS

## Lower oil prices halve LMS profits to £4m

London Merchant Securities (LMS) announced pre-tax profits for the six months to September 30 1986, halved from £8.32m to £4.12m.

The fall largely reflects the downturn at Century Power and Light arising from the decline in oil prices. The latter remains volatile, but Lord Rayne, the chairman, said it was hoped that recent improvements would produce better results in the second half.

LMS is a holding company with interests mainly in oil and gas exploration and production, commercial property development and investment in leisure enterprises.

Its net rental income for the period rose from £6.3m to £7.42m. From its trading activities oil and gas incurred losses of £321,000 (£4.36m profits) and other activities losses of £234,000 (£43,000 profits). Last time property contributed £166,000.

Investment income was slightly lower at £1.12m (£1.28m), while administrative expenses fell to £953,000

(£1.45m), and interest charges to £2.88m (£2.77m).

Although earnings per share were substantially down at 0.56p (2.27p) the interim dividend is raised to 0.5p (0.75p). A total of 2.55p was paid in 1985-86 when pre-tax profits were £17.21m.

The chairman said that First Leisure, a related company, achieved excellent results for the 26 weeks ended May 4 1986, and continued growth was expected for the full year.

The last orders of Multimedia Publications (UK) were being printed, and the company had contracted out management of the backlist, the value of which was uncertain.

Rental income from investment property continued to grow, and group profits for the second half were expected to be similar to the £3.89m achieved last time.

Tax took £1.53m (£1.76m), and minorities £1.02m (£936,000). There was an extraordinary loss of £511,000 arising from the investment in Multimedia.

### comment

IC Gas had already indicated the problems at Century Power and Light, where LMS has a 28.4 per cent stake, and the decline in oil price duly took a heavy toll on LMS' bottom line. Not that LMS has lost its enthusiasm for the oil sector—it restructured its interests in July acquiring 16.45 per cent of Carless, Capel in the process. But with the trading and extraordinary losses at Multimedia effectively ending that investment, the First Leisure stake and the rental income had to carry the first half profits. Neither is expected to produce a dramatic increase in the second half and the prospects are still heavily dependent on the future direction of the oil price—if things get no worse, then LMS should make around £13m for the full year, putting the ordinary shares at 59p on a fully diluted prospective p/e of 24. Those wanting to take a punt on the oil price will probably find better prospects.

## Slough pays near £15m for holding in Bredero

By Paul Chesteright, Property Correspondent

Slough Estates, the biggest industrial property development group in the UK, yesterday moved decisively into the retail market by paying £14.57m to buy a 49.5 per cent stake in Bredero Properties.

The purchase triggered a formal bid for the whole capital of Bredero in accordance with the City takeover code, but both Slough and Bredero stated their intention to maintain the Bredero stock market quotation, indicating indifference on the part of Slough as to whether it should be accepted or not.

Following a Slough purchase on the market of shares to bring its stake to 50.00 per cent, the offer became unconditional.

The Dutch group has recently been facing heavy losses and decided to sell its stake to Slough after a City broker had brought the two together.

Slough paid 145p for each Bredero share, the same price as that at which Bredero shares were offered last June. The price is at a 31p premium to the net asset value of Bredero shares. On the market yesterday the price closed at 141p.

Brokers were expecting in the face of a Bredero board injunction to shareholders not to sell, that the formal offer from Slough would probably meet a 10 per cent response.

Slough itself was attracted to Bredero by its inner city expertise.

The group has a property portfolio with a book value of £770m, but owes 70 per cent of it is linked to industrial uses with retail interests taking a tiny 1.5 per cent.

## Dealing profits lift J. Rothschild

J. Rothschild Holdings, the investment company, unveiled pre-tax profits up by 139 per cent from £27.6m to £65.9m in the six months ended September 30 1986.

Earnings per share emerged at 11.5p (4.5p) and 12.2p (7p) including investment holding portfolio gains and extraordinary items. The interim dividend is increased from 2.2p to 2.5p net per share.

The directors stated that present conditions were unsettled, particularly in the financial sector, but they believed the strong balance sheet and the flexibility of resources positioned the company well for the future.

In the last six months it was decided to reduce the company's exposure to unsettled stock markets by realising a significant proportion of unrealised profits in the dealing portfolio carried forward at March 31 1986. As a result the reserve of unrealised dealing profits had

been reduced to £38.3m at September 30 1986 from a level of £98m at March 31 1986.

This reduction of £59.7m was the major contributor to realised dealing profits of £71m. That level of profit should not therefore be taken as a basis for extra profit for the year and should be regarded as exceptional. At November 30 1986, the unrealised profit on the dealing portfolio had risen to £32.5m.

At the operating level £86m (£82.2m) was contributed by the parent company and its subsidiaries but there was a nil (£13.2m) contribution from related and associate companies this time.

An analysis by activity showed investment holding profits virtually unchanged at £14.5m on capital employed of £611.6m (£14.6m on £582m), investment dealing £71m on capital of £377.2m (£12m on £287.2m); and financial services £1.8m on £25.7m (£1.3m on

£25.4m). Discontinued activities contributed £1.2m (£17.3m). Central interest payable was £20.1m (£13.8m).

Net assets at September 30 1986 amounted to 171.5p per share compared with 126.7p a year earlier and 163.5p as at March 31 1986. At November 30 1986 the net had risen to 179.5p. Between April 1 and September 30 1986, JRH bought in 12.1m of its own shares at a cost of £15.2m. Since the end of September 1986 a further 18.6m shares costing £24.1m have been purchased making a total of 102.2m shares so far acquired.

Under Stock Exchange rules JRH may purchase a further 12.6m shares before February 8 1987. From then until September 30 1987 an additional 22.8m shares may be purchased under the authority granted by shareholders at the last agm. It is proposed to continue acquiring shares at appropriate discounts and financial services for the benefit of continuing share-

holders.

JRH retained several unquoted investments, including Anglo Leasing, which continues to make excellent progress. Profit before tax for the period under review was £2.2m as compared with £2.9m for the whole of 1985-86. The possibility of obtaining a stock market quotation for Anglo Leasing in 1987 was being considered. The market value could significantly exceed the present carrying cost of £20.2m for that investment.

Last year JRH invested £60m in a partnership formed to acquire Crown Zellerbach, the San Francisco-based forest products company. Following the reconstruction of that company, \$37.1m of the original investment was repaid, leaving JRH with a 12.6 per cent interest in the partnership which owned 1.8m acres of timberland and certain other assets. It was proposed for the time being to continue this investment at cost.

See Lex

## Macarthy improves to £6.06m

DESPITE a period of reorganisation and rationalisation, Macarthy, wholesale and retail chemist and formerly Macarthy Pharmaceuticals, turned in taxable profits of £6.06m for the 17 months ended September 30 1986, compared with £4.06m for the previous 12 months.

The directors said that in the interim statement in July, reference was made to the steps being taken to reorganise the group to improve efficiency and profitability. Much progress had been made since then, they pointed out.

From earnings per 20p share up from 16.2p to 27.9p at the end of the 17 months—after

tax £2.23m (£1.89m)—directors are paying a third and final dividend of 4p making a total of 13.9p (8.2p for 12 months).

External sales for the period totalled £379.2m (£235.7m), of which manufacturing and distribution contributed £361.8m (£73.2m), and with pre-tax profits, were divisionally split as to pharmaceutical manufacturing £10.37m (£7.01m) and £1.23m (£576,000); pharmaceutical distribution £285.19m (£24.39m) and £3.14m (£2.7m); surgical £27.53m (£19.63m) and £896,000 (£734,000); veterinary £38.4m (£23.42m) and £1.2m (£625,000); retailing £39.78m (£27.3m) and £1.04m (£494,000).

Farillon, the UK's leading specialist pharmaceutical distributor, is performing well, having moved to new and larger premises to accommodate anticipated expansion, the directors said, while the surgical division was showing encouraging results and would further benefit from measures to streamline Macarthy Medical's hospital supplies business.

The manufacturing division had made further progress while in the veterinary division, Willington continued to show volume growth and increasing market share.

Below the line there were extraordinary debits for a period of £6.29m (£1.21m).

## Burgess buys Swiss company

By CLAY HARRIS

Burgess Products is to become Europe's leading manufacturer of microswitches with the purchase of Saia from Landis & Gyr, the Swiss engineering group.

The precision electrical and electronic components maker will fund the £8.4m (£9.2m) acquisition through a three-for-four rights issue and medium-term Swiss franc borrowing.

Saia reported pre-tax profits of Fr 5.6m on sales of Fr 85.2m in the year to September. It supplies microswitches to makers of domestic appliances and to the motor industry.

The acquisition will bring Burgess into three new products: impulse counters, programmable logic controllers and synchronous and stepper motors.

Saia employs 700 people at two plants at Murten and Bulle, near Bern. Burgess approached

Landis and Gyr after the Swiss group said it planned to rationalise its operations, in part by giving up components manufacturing.

Burgess is also buying for a nominal amount Landis and Gyr's half interest in Acir, French distributor of Saia products. Saia will continue to use Landis and Gyr's international sales network for at least two years, but Burgess will negotiate to buy distribution operations in the UK, West Germany

and North America.

The rights issue will be at 170p and raise a net £16.2m. Burgess will finance the remaining Fr 7.2m (£5m) through medium-term borrowing by Handelsbank Lazard Brothers will be underwriters and de Zoete and Bevan brokers to the issue.

Burgess yesterday forecast an interim dividend of at least 0.75p (0.5p) for the six months to next February. Its shares fell 15p to 203p.

## Cambridge Instrument tops £2.6m

REFLECTING the acquisition of the Reichert Scientific Instruments business last May, the first half figures from Cambridge Instrument have soared. Turnover rose from £27.15m to £61m and the pre-tax profit from £1.4m to £2.61m.

The integration of Reichert was proceeding well, reported Sir Terence Gooding, chairman and chief executive. It was profitable and its performance was improving.

Another factor in the improved results was the benefits now coming through from the reorganisation of the UK industrial business, he said.

Cambridge is unquoted. It intended to seek a listing, the chairman stated, and continued to keep that under review with advisers.

Earnings for the half year came to 4p (2.6p) per share after tax £1.3m (£345,000). The profit attributable, however, surged to £12.6m (£942,000) with the inclusion of an extraordinary credit of £11.2m, being the profit on the sale of an overseas subsidiary with substantial property interests.

Benefit of tax losses brought forward have resulted in a low tax charge but that was likely to be reduced in future.

An interim dividend of 0.4p net is being paid at a cost of £137,000.

The scientific instrument business continued to be affected by the recession in the semiconductor industry. The market for advanced lithography systems was good, but the market for crystal growth products was weak.

## Superdrug improves to £9m

THIRD QUARTER profits of Superdrug Stores showed a virtual 20 per cent improvement at £7.1m and enabled the group to lift its pre-tax figures for the nine months to November 29 1986 from £7.78m to £8.9m, an increase of 15 per cent.

The nine months' results were struck after deducting interest charges of £463,000 compared with previous income of £255,000.

Turnover, excluding VAT, improved from £117.97m to £146.53m, an improvement of 24.21 per cent. Trading profits

advanced by 25 per cent to £9.38m.

New stores accounted for 15.2 (18) per cent of turnover growth and existing stores for 9.1 (5.5) per cent.

Tax for the nine months rose to £5.58m (£2.58m) and left the attributable balance £460,000 ahead at £5.34m.

Profits for the first six months rose from £4.68m to £5.18m and shareholders received an interim dividend of 2.3p (2p). They received a total payment for the 1985-86 year of 5p (4.2p) when pre-tax profits reached £10.36m (£8.74m).

## Brown & Tawse profits reverse

Brown & Tawse, the distributor of steel and pipeline products, was affected by the reduction in North Sea investment in the six months ended September 30 1986. Turnover fell little changed at £51.74m (£51.43m) and pre-tax profits have fallen from £2.91m to £2.01m. The profit figure was additionally reduced by some £150,000 by reorganisation costs in connection with both the divisionalisation of the group and the restructuring of newly acquired businesses.

The chairman, Mr S. D. Rae, said that in the company's main activity the distribution of pipeline products, demand remained steady, while, at present there were few signs of any significant overall improvement in demand, company was confident that, with the expected benefits

from acquisitions, the group's prospects were favourable.

Operating profit for the six months was £2.51m (£2.62m); interest payable was £492,000 (£511,000) and tax charged £707,000 (£1.16m). Amortisation of revaluation reserve amounted to £38,000 (£39,000). Stated earnings per 25p ordinary were 6.0p (8.2p).

DANAE INVESTMENT Trust —In half year ended November 30 1986 net revenue £171,755 (£160,826) after tax £70,973 (£68,926) for earnings of 2.45p (2.25p) per share. Interim dividend 2.3075p (2.1p). Net asset value per capital share 30.06p (19.4p). Decided to repay outstanding Swiss Franc loan.

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interests or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY	
Interim—	AIM, Graysway, Electric and General Investment, Fletcher Dennis Systems, Optometrics (USA), Sutcliffe Speelman, TR Trustees Corporation, Weisman.
FUTURE DATES	
Interim—	Dec 23
Final—	Dec 23
Starting Industries	Dec 23

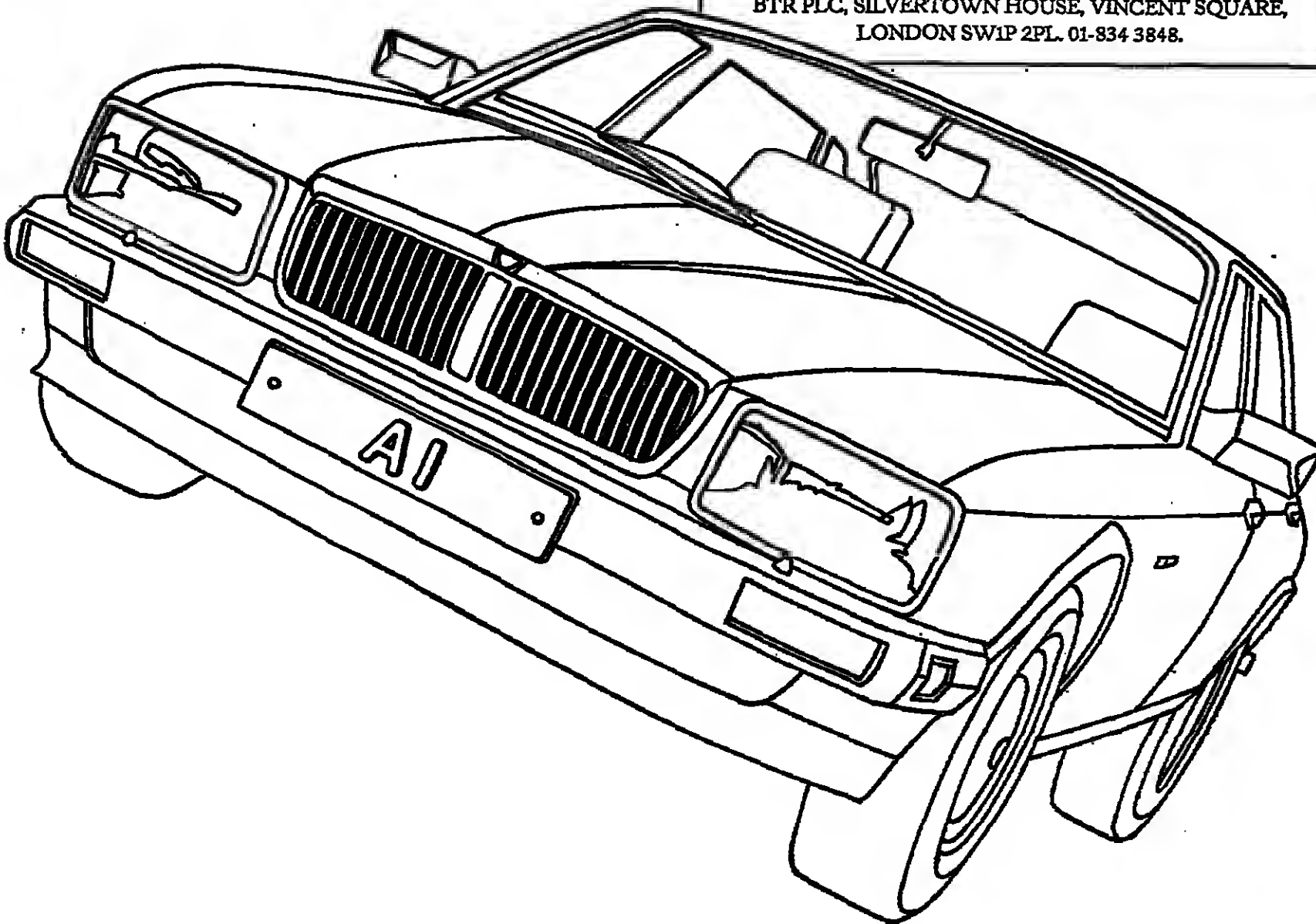
WE HELP  
TURN MORE THAN  
THE WHEELS OF  
INDUSTRY.

BTR companies have played their part in the development of the impressive new Jaguar.

Metalastik and Peradin supplied engine mountings, bushes and hoses, Dunlop Hiflex came up with the power steering, air conditioning and cooler hose assemblies, and Dunlopillo supplied foam for the front seating. Clearly, using top performance suppliers is the way to build a high performance car.

**BTR**

BTR PLC, SILVERTOWN HOUSE, VINCENT SQUARE,  
LONDON SW1P 2PL. 01-834 3848.



**SANDHURST**

**Sandhurst Marketing  
Public Limited Company**

has been acquired by

**Tootal Group  
Tootal Group plc**

The undersigned assisted in the negotiations and acted as financial advisers to Sandhurst Marketing Public Limited Company in this transaction

**ORION ROYAL BANK LIMITED**  
A member of The Royal Bank of Canada Group

December 1986



UK COMPANY NEWS

Aspinall profit hit by drop in high stake players

THE REDUCTION in oil prices and consequent fall in both the attendance of high stake players and the level of their business, is blamed by Aspinall Holdings for the fall in pre-tax profits from £15.66m to £7.31m in the year to September 30 1986.

comment

Aspinall's gaming profits have been almost cut in half and profits before tax were about the same proportion of analysts' expectations - we all know that the house always wins but this is no guarantee of earnings quality.

Watson & Philip lifts profit by 50%

WITH ALL divisions but one contributing, the Dundee-based Watson & Philip group of food distributors lifted its turnover by 31 per cent, and the pre-tax balance by 50 per cent to £1.66m in the 52 weeks ended October 1 1986.

Ferguson in £7.3m US expansion

Ferguson Industrial Holdings, the Cumbria-based printing, packaging and plastics group is paying \$10.5m (£7.3m) for an 80 per cent stake in Empery Corporation, a US group with broadly similar businesses to those of Ferguson.

Bradstock profit up 66% despite some slowdown

THE RATE of profit growth slowed at Bradstock Group but this insurance and reinsurance broking business still showed an overall lift of 66 per cent for the year September 30 1986.

25.8p (14.5p) after tax £1.95m (£1.32m) and minorities £1,000 (£25,000). In addition there were extraordinary debits of £154,000 (£428,000).

Marston Thompson hopes to maintain midway rise

FIRST-HALF figures from brewer Marston Thompson & Co showed that pre-tax profit improved by over 10 per cent to £5.87m following a 9 per cent rise at the trading level.

Gates says 'no'

Frank G. Gates, Ford main car dealer, yesterday advised shareholders to reject the £120p share cash bid from Giltrap UK.

Marston Thompson hopes to maintain midway rise

FIRST-HALF figures from brewer Marston Thompson & Co showed that pre-tax profit improved by over 10 per cent to £5.87m following a 9 per cent rise at the trading level.

John Mowlem

John Mowlem, the construction group, has unveiled the details of its offer for holders of Glasgow Stockholders Trust preference shares and debenture stock.

T&N purchase: NEI disposal

Turner and Newall has acquired the Arclux business of Northern Engineering Industries. Consideration received for the investment of less than 1 per cent of the net assets of T&N and NEI.

Notice of Redemption U.S. \$30,000,000 The Sanwa Bank, Limited Callable Floating Rate Certificates of Deposit Due 29th January, 1988

S.F.E. INTERNATIONAL N.V. U.S. \$75,000,000 Guaranteed Floating Rate Notes Due 1991 Société Financière Européenne - S.F.E. Luxembourg

London & Scottish banks' balances as at November 28 1986

THE TABLES below provide the first monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive banking and money supply figures published later by the Bank of England. They are prepared by the committee of London and Scottish bankers and cover the business of their offices and their subsidiaries which are listed by the Bank of England as falling within the monetary sector.

Table with columns: AGGREGATE BALANCES LIABILITIES, Assets, and various sub-categories like Sterling deposits, Foreign currency deposits, etc.

Table 2: INDIVIDUAL GROUP BALANCES. Columns include Group, Bank of Scotland, Barclays, Lloyds, Midland, National Westminster, Royal Bank of Scotland, Standard Chartered, TSB.

\* Includes items in suspense and in transit.

Profit after tax up by 25.5 per cent FREEGOLD

Extract from the annual review by Mr E. P. Gush, chairman of Free State Consolidated Gold Mines Limited, administered by Anglo American Corporation

Operating results During the year turnover improved by 25.4 per cent to R3 023.5 million as a result of a 29.8 per cent increase in the gold price received to R26 194 per kilogram.

Labour and industrial relations Agreement was reached on October 28 whereby mines administered by the Corporation, together with others administered by JCI and Gancor, improved wages by between 19.5 and 23.5 per cent with effect from October 1.

Considerable progress was made on rationalising the operations following the formation of Freegold. Both regions, now with their management teams in place, have implemented a programme of reallocating reserves to suitable shafts and, in addition, have rescheduled the trimming of ore to ensure maximum plant utilisation.

Following this, we intend to implement a major housing programme in order to meet our ultimate objective of extending to our employees the opportunity, within a range of options, of living with their families in a normal society.

Table: FREEGOLD YEAR IN BRIEF. Columns: Tons milled, Yield, Production, Cost, Revenue, Gold profit, Metallurgical Scheme profit, Dividends, Capital expenditure.

London office of the Company: 40 Holborn Viaduct, London EC1P 1AJ.

MARKETING AND COMPANY BANK LIMITED



FT COMMERCIAL LAW REPORTS

Offeror not bound by letter of credit

CHEMCO LEASING SPA v REDIFFUSION LTD
Court of Appeal (Lord Justice Fox, Lord Justice Goff and Lord Justice Giddwell); December 11, 1986

received confirmation that the sale had taken place at a meeting on January 13 1982 between Chemco and CMC France.

As a result Chemco phoned Rediffusion and asked whether the comfort letters had been considered. It was told that the matter was being looked into.

give prior notice and that Chemco was discharged from any obligation to exercise the option by acceptable time.

A PUT OPTION by which one person offers to underwrite another's obligations should certain events arise does not impose liability on the offeror unless it is accepted by the offeree within a time which is reasonable, having regard to the date on which he became aware that the events had occurred.

The Court of Appeal so held when dismissing an appeal by Chemco Leasing Spa from Mr Justice Staughton's decision that obligations owed to it by a previous subsidiary of Rediffusion Ltd had not been transferred to Rediffusion.

On July 23 CMC Italy went into liquidation. At that time it had defaulted in respect of one lease. Default was made under another lease on August 1 and September 1.

On no view, however, could the option be converted by failure to give notice into an option free of all obligations as to time limit. If no notice was given at all a reasonable time from disposal would not elapse until a reasonable time after knowledge of disposal. If a reasonable time must be then have expired Chemco could achieve the same result by damages for breach of the obligation to give notice.

On Thursday 18 December 1986 their Lordships gave judgment in the following terms: The Lords were divided 3 to 2 as to whether the option to be amended as proposed as the Bar; the option to be amended to be in substance on the basis of the Minutes Book in common form; and as to the appointment of Mr Justice Staughton to the process; and as to the Company to assume and hold a meeting of the shareholders for the purpose of the capital of the Company other than the LCI, or of nominees for the purpose of exercising the put option.

On August 12 1980 a further letter in identical terms was sent with regard to another transaction. Facilities were granted in respect of two transactions falling within the ambit of the first letter, and one falling within the ambit of the second letter. This was done by Chemco prior to the entry of equipment from CMC Italy and leasing it back to CMC Italy on the terms of Chemco's standard lease agreement.

Chemco appealed. It was common ground that the intention of the final paragraph of the letters was to cover a "put option" on Chemco in the event that it found that the new shareholders were unacceptable; ie, it was an offer to take over the remaining liabilities in such an event. It followed that Rediffusion could be under no liability unless and until the offer was accepted and that Chemco could not succeed unless it proved acceptance.

What was a reasonable time in all the circumstances? This was a question of fact. The judge's conclusion that four months from disposal was a reasonable time could not be impugned. He extended a prima facie period of three months by one month to take into account the fact that Chemco was apparently uncertain that a sale had taken place until the meeting of January 13.

On December 21 1979 Rediffusion sent Chemco a "letter of comfort" regarding lease financing facilities provided by Chemco to Rediffusion's subsidiary, Computer Machinery Corporation Italia (CMC Italy).

On September 3 Chemco notified Rediffusion formally that it did not find the new shareholders of CMC acceptable and that it claimed "under the indemnities" contained in the letters of December 21 1979 and August 12 1980.

Rediffusion replied it was too late for Chemco to claim under the letters of comfort. Chemco commenced proceedings against Rediffusion in the Commercial Court by a writ dated August 15 1983.

Mr Justice Staughton dismissed Chemco's claim, holding that Rediffusion's obligation to take over the remaining liabilities of CMC did not arise until Chemco had given notice that the new owners were unacceptable; that such notice, to be effective, had to be given within a reasonable time of the disposal of Rediffusion's interest; that in the circumstances a reasonable time was four months; that no notice had been given by that time or at any time prior to the letter of September 3; and accordingly Rediffusion was under no liability.

The letter confirmed that CMC Italy was owned 99.9 per cent by CMC France which was 100 per cent owned by Rediffusion and that Rediffusion was therefore in a position to exercise sufficient control over CMC Italy to ensure that its obligations to Chemco were maintained.

It stated: "We assure you we are not contemplating disposal of our interest in CMC Italy and undertake to give Chemco prior notification should we dispose of our interest during the life of the leases. If we dispose of our interest we undertake to take over the remaining liabilities to Chemco of CMC Italy should the new shareholders be unacceptable to Chemco."

On August 12 1980 a further letter in identical terms was sent with regard to another transaction. Facilities were granted in respect of two transactions falling within the ambit of the first letter, and one falling within the ambit of the second letter. This was done by Chemco prior to the entry of equipment from CMC Italy and leasing it back to CMC Italy on the terms of Chemco's standard lease agreement.

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On December 16 1981 Rediffusion sold its entire shareholding in CMC Europe. It did not give Chemco prior notice of disposal, but Chemco did receive notice from CMC Italy on December 14. It also

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NOTICE OF TENTH PARTIAL REDEMPTION

THE KINGDOM OF DENMARK

Issue of US\$ 250,000,000 12 1/2% Notes due February 27, 1992 with 250,000 Warrants to subscribe 12 1/2% Notes due February 27, 1992

Pursuant to paragraph "Redemption and Purchase" of the Terms and Conditions of the Notes, notice is hereby given that as a result of exercise of Warrants, Notes for an additional aggregate principal amount of US\$ 5,000,000 will be redeemable on January 20, 1987 at 101 per cent of their principal amount, together with accrued interest (i.e. US\$ 571.98 per denomination of US\$ 5,000) from February 27, 1986 to the date of redemption.

The Notes bearing the following serial numbers have been drawn by lot in the presence of a Notary Public and may be presented to Kredietbank S.A. Luxembourg, 43, Boulevard Royal, Luxembourg or to the other Paying Agents named on the Notes:

Table with 10 columns of serial numbers for the Kingdom of Denmark bond redemption.

Notes surrendered for redemption must be coupon due February 27, 1987 and subsequent attached. Interest will cease to accrue on the above drawn Notes as from January 20, 1987. Amount remaining outstanding: US\$ 21,000,000

Luxembourg, December 19, 1986

THE FISCAL AGENT KREDIETBANK S.A. LUXEMBOURGEOISE

Legal Notices

SCOTTISH AGRICULTURAL PUBLIC LIMITED COMPANY

A Petition was presented on 15 December 1986 to the Court of Session by Scottish Agricultural Industries Public Limited Company, a company incorporated under the Companies Act and having its registered office at 25 Ravelston Terrace, Edinburgh EH4 3ET (the Company) praying their Lordships inter alia (a) to order a meeting to be held of the holders of the issued shares in the capital of the Company other than Imperial Chemical Industries PLC or its nominee for the purpose of considering and if thought fit agreeing with or without modification to the Scheme of Arrangement proposed in the Appendix to the said Petition, and (b) to sanction and approve of Arrangements.

On Thursday 18 December 1986 their Lordships gave judgment in the following terms: The Lords were divided 3 to 2 as to whether the option to be amended as proposed as the Bar; the option to be amended to be in substance on the basis of the Minutes Book in common form; and as to the appointment of Mr Justice Staughton to the process; and as to the Company to assume and hold a meeting of the shareholders for the purpose of the capital of the Company other than the LCI, or of nominees for the purpose of exercising the put option.

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A FINANCIAL TIMES SURVEY

UK Industrial Prospects

Monday January 5, 1987

The Financial Times proposes to publish a Survey on the above. The aim of this Survey is to assess the prospects for a number of key industries in the coming year. The main emphasis will be on the UK but the international context will be fully analysed and described. The articles will be illustrated by charts and tables and will contain some profiles of individual companies. Important trends affecting each sector will be discussed.

Introduction

A review of 1986 with reference to production trends in key sectors, imports and exports, technological changes, changes in structure and the impact of government policy. The outlook for growth in 1987, world trade prospects, likely changes in competitive performance.

Economic Outlook

Prospects for demand, corporate profitability, capital spending.

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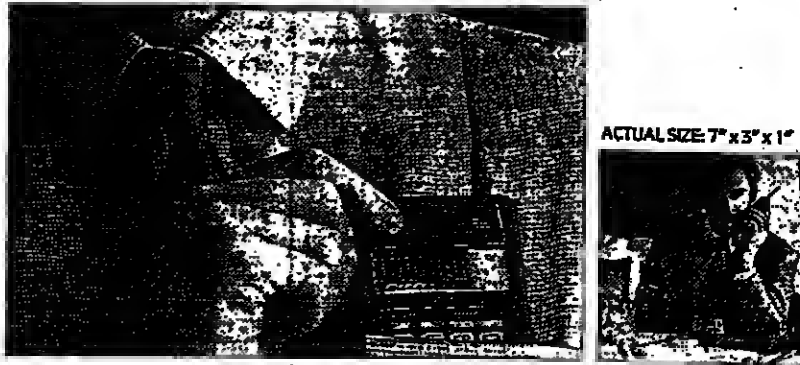


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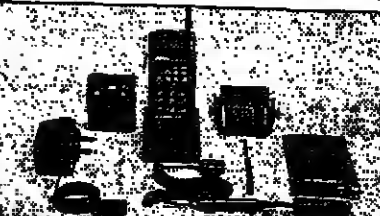
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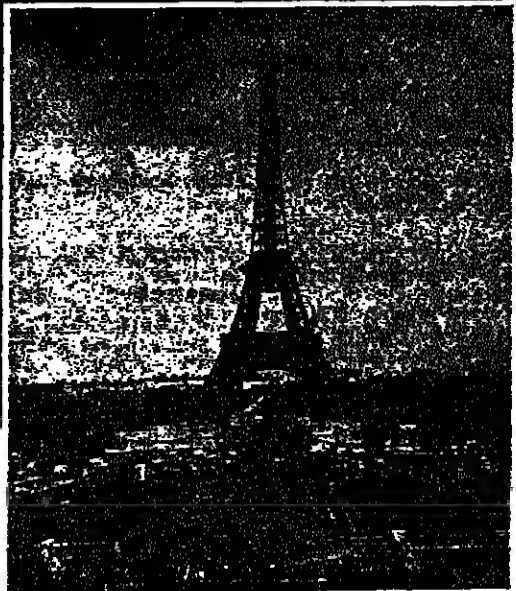
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## French Banking, Finance and Investment 2

### The capital markets

# Underpinned by public deficit

PARIS HAS always had ambitions to be a major international financial centre, but even its staunchest supporters have generally had to admit that reality did not live up to the ambitions. But the wave of reforms carried out over the past few years—creating new financial markets and modernising old ones—has introduced a new note of pride.

The successful introduction of financial futures and commercial paper, the reopening of the Eurofranc bond market, and a wave of measures aimed at refurbishing the government debt markets have given Paris the weapons necessary to attract international institutions.

"The French market is becoming legible to foreign banks," said Mr Francois Fourrier, who moved from France's administrative establishment, working at the Treasury and at the state

financial institution Caisse des Dépôts, to become executive director of Shearson Lehman Brothers, in Paris.

These structural measures, undertaken mostly at the initiative of the authorities rather than of the private sector, have been helped along by favourable economic fundamentals, which have given a tremendous boost to both fixed interest and equity markets. Buoyant markets have led to rapidly increasing volumes, which has in turn provided the profits to finance the process of change.

In gross terms, the total volume of securities issues on the French markets multiplied seven times over the past 10 years to reach FF 800bn in 1985. By the end of August this year, issues had already reached FF 352bn. Issues of bonds reached FF 227bn in the first nine months of 1986, up 23 per cent from the same period of 1985.

### Electronic banking

## A smart route to security

THE FRENCH banking system has long played a leading role in the development of electronic banking services and the introduction of the so-called "smart card".

The smart card is a plastic card containing a microprocessor. It permits a series of revolutionary applications, including cashless payments, home banking, the pinpointing of records for hospitals, universities and other administrators, and motorway toll payments.

A number of major banks in France now offer, as a regular service to customers, home banking opportunities that use the French telecommunications authority's minitel videotex terminals. These are installed free of charge to telephone subscribers.

Miniteles are connected to the telephone network, and subscribers are charged for use of the videotex terminal on the same basis as if they had made a telephone call. The terminal enables subscribers to home into their "personal" accounts and analyse their balances. The service appears to be especially useful to small and medium-sized companies in managing their accounts.

The French banking system has also launched the first mass application of smart cards based on a technology invented by Frenchman, Roland Moreno, in the early 1970s. The French nationalised Bull computer group is leading the programme with its CPS chip card.

The overall programme involves the introduction, by 1988, of about 17m smart cards throughout the country, of which Bull will supply about 12.5m and Phillips another 4.5m. The original timetable was the supply of 200,000 cards last year, 3m this year, 4m next year, and 5m in 1988.

Although the timetable for the introduction of smart cards on a nationwide basis has slipped, the banks are committed to the new system because it offers far greater payment security and is expected to boost the efforts of the banks to combat fraud. The new bank cards are also intended for use in pay-telephones adapted to accept smart cards.

At the same time, the French telecommunications authority is launching its own scheme to instal pay telephones accepting chip cards. About 1,500 pay telephones were installed in 1984 and by the end of this year the total is expected to increase to about 30,000. The authority's target is to instal 100,000 pay-telephones for smart cards by the end of the decade.

The smart card will also be linked with the minitel videotex terminal system, to extend home banking and cashless shopping applications. The French telecommunications authority is now preparing to market a card reader, which can be connected to a minitel terminal to enable direct payment for videotex services as well as home banking and telepayment applications. The authority has already placed an initial order for 50,000 card readers with a consortium led by the Bull computer group.

Tests of other applications of the new chip card have been conducted in France, including use of the smart card for motorway tolls. The city of Blois has also chosen the Bull smart card for use as an electronic bus ticket with a memory. French universities and medical authorities are also showing increasing interest in the card for filing and record applications.

Apart from helping to increase the competitiveness of the French banking system at home, France's commitment to electronic banking and smart card technology is also seen as offering the country good export opportunities in new areas of banking technology.

Paul Betts

### When the Matif opened in February with a contract on a notional government long bond, volume exceeded all expectations. The second contract, on 90-day Treasury Bills, has been less successful.

range of maturities to a wide range of investors.

The process began with the authorisation of long-term bank certificates of deposit in April 1985, followed by commercial paper—referred to as *Billets de Trésorerie*, to avoid confusion with the trade bills already known in France as *Papier Commercial*—in December last year. From the beginning of 1987, the maturities and conditions of CDe and commercial paper will be brought into line, opening up a full spectrum of tradable instruments from 10 days to seven years.

Parallel to these developments came the creation of a range of hedging instruments to complete Paris's armoury. The Matif, the French financial futures exchange, opened in February this year with a contract on a notional government long bond. Volume exceeded all expectations, and in October for the first time turnover outstripped that in the

London exchange's gilt contract, with 325,424 contracts changing hands.

The Matif's second contract, on 90-day Treasury Bills, has not been as successful, with volume in the range of 400 to 800 contracts a day rather than the 10,000 to 20,000 a day generally traded in the long bond contract. Some dealers expect this to take off next year as the reforms of the money market start to take full effect.

In addition, an over-the-counter market in interest rate options, based on the Matif long bond contract, developed among a few market makers in April. The Matif itself intends to introduce an option on its long bond contract in 1987. This is expected to open the way for the over-the-counter market makers to develop more custom-made options.

With the selection of specialists in primary dealer status, or *prime dealers*—a Paris is likely to have taken the decisive step towards the creation of a continuous and liquid market in the full range of financial instruments.

One major remaining handicap to Paris as a financial centre is the persistence of foreign exchange controls. Mr Edouard Balladur, the Minister of the Economy, Finance and Privatisation, has already announced four separate batches of measures designed to relax exchange controls; and he claims that 90 per cent of the restraints have now been abolished.

Bankers remain sceptical, however, so long as they remain unable to make French franc loans to foreign residents except in very tightly limited circumstances. Foreign exchange contracts also remain an area where the Matif looks longingly at the opportunities that might arise if exchange controls were fully lifted.

The French Government still wants progress in transforming Paris's financial markets to be slow, in order to learn all the lessons that can be deduced from London's upheaval and to ensure that, whatever changes are made, the result is not to reduce the degree of safety enjoyed by French investors. But the pace of change has already been rapid, and the Paris markets will never look the same again.

George Graham







# French Banking, Finance and Investment 4

## Privatisation

### Little change, but readier capital

HOVERING over all France's banks is the prospect of privatisation. For many—the range of banks nationalised by the former Socialist Government in 1982—privatisation would merely mark the end of an interlude. For the bigger commercial banks, however, it would bring to a close more than 40 years under the wing of the state.

For Paribas, the first bank due to be privatised in the programme drawn up by the new right wing government of Mr Jacques Chirac, the benefits of a move into the private sector are clear. It will not change the way the bank is managed, but will simply allow Paribas to raise more capital—traditionally the weak point of the French banking system.

"If the state had remained our shareholder for long, we would have had problems over capitalisation. The change brought about for Paribas by privatisation is that it will be able to finance itself on the markets," said Mr Michel Francois-Poncet, the group's

new chairman. For Credit Lyonnais, one of the trio of leading commercial banks whose experience of nationalisation dates back to the end of the second world war, the issue is the same.

"In 40 years of nationalisation our shareholder gave us not a sou of capital, although admittedly it demanded only modest dividends. In the private sector, we can raise capital and make acquisitions for paper. Privatisation gives us the possibilities of association in the world that one needs if one wants to be an international bank," said Mr Bernard Thiolon managing director of the bank.

Credit Lyonnais has already issued as many non-voting certificates of investment as it is permitted to do before privatisation, although other methods of raising capital, such as the FFR 1.5bn perpetual floating rate note launched in the French domestic market this month, remain open to it.

Societe Generale, another of the big three, still has leeway to issue more certificates of

investment, but has received a fat refusal from the Finance Ministry, which is keen not to spoil the market at a time when its first privatisations are already underway in the role of the markets in allocating capital, which should correct the long term weakness in equity market capitalisation in relation to the size of the French economy.

The decline in French savers' preference for liquidity has brought a significant flow of funds into the capital market, Mr Hua said, while the demands placed on that market by the state itself should diminish, both because of a reduction in public sector spending and because the government has pledged half of the proceeds of

the privatisation to reducing its indebtedness.

Putting on its fund manager's hat, Paribas, too, is confident of the French market's ability to cope with the privatisation programme. A report from Paribas Asset Management, published last month notes that the sales will be spread over five years and priced attractively in relation to the market.

In addition, foreign investors, who will be limited to 20 per cent of the capital of each new offer for sale, may well increase their stakes in the secondary market, Paribas said, while many investors have already been taking steps to establish war chests in preparation for the series of privatisations.

Early evidence from the offer

for sale of St Gobain, the glass and packaging manufacturer that was first on the government's privatisation list, showed an encouraging response from small investors applying for shares over the counter of their local bank or post office. Before the offer had closed, it had already attracted significantly more than the one million individual subscribers the government had been hoping for.

"We cannot expect Banque Nationale de Paris or Credit Lyonnais to stick up posters for Paribas everywhere in the same way they did for St Gobain, but we hope that we will be able to trigger the demand from their customers," said Mr Francois-Poncet, who hopes to make as big a success of his group's

privatisation in January. (Waiting in the lists to follow Paribas are 42 other banks, grouped into six main holding companies. Most fretful of them all is the Suez group, including principally the Banque Indosuez—arch rival of Paribas in the category of banque d'affaires, or investment bank.

Many observers believe, however, that the Government is likely to choose a commercial bank for the next privatisation in the financial sector. Besides the big three—Banque Nationale de Paris, Credit Lyonnais and Societe Generale—the choice includes the Credit Commercial de France group, known for its innovations in the electronic home banking, and CIC, which brings together a chain of regional banks as well as CIC Paris.

These groups have already issued around FFR 14.5bn of non-voting investment certificates between them and, on the basis of these, now have a combined market capitalisation approaching FFR 90bn.

But the banks have another interest in privatisation: they are lining up privately to advise the Government and the companies on the denationalisation list on how to set about the process.

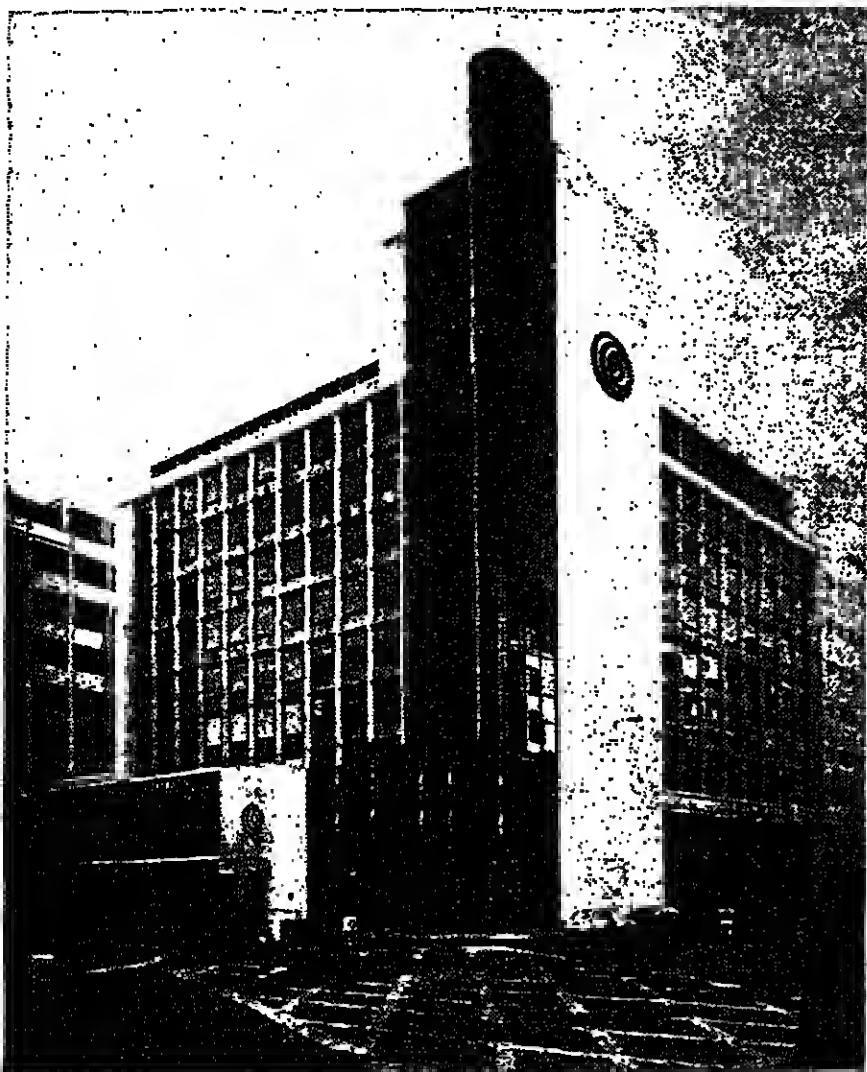
Leading the pack so far is BNP, which led the domestic offer for sale of St Gobain, with Lazard Freres handling the international offer. For the privatisation of St Gobain, the Government was advised by CCF together with Kleinwort Benson, which developed a reputation as the great UK privatisation specialist after its success with British Telecom.

For the sale of Paribas, the Government is advised by Rothschild and Swiss Bank Corporation, while Paribas itself, has brought in its close associate, Merrill Lynch.

The fees from the privatisation programme may provide a crumb of comfort to those banks that are not as high on the Government's list as they would have liked.

George Graham

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### Men at the helm

## Firmly committed to the Tunnel

● PROFILE: Antoine Jeancourt-Galignani, of Indosuez

ANTOINE Jeancourt-Galignani is the only chief executive of a major French bank to have survived the Socialist wave of nationalisations and the purges in top management which swept the French banking system four years ago.

With the return of the right in government this year, there has inevitably been another purge in the nationalised banks which are now all targeted for privatisation. But the latest upheavals in the banking system have not affected Mr Jeancourt-Galignani, who remains more than ever in charge of Banque Indosuez, the large internationally orientated bank owned by the Suez financial group.

Under Mr Jeancourt-Galignani's leadership, Indosuez has continued to develop and reinforce its traditional positions "East of Suez." Indeed, it became last year the first European institution to receive a full banking licence in China,

with the People's Bank of China giving the French bank authorisation to open a full branch in the economic expansion zone of Shenzhen in southern China.

But Indosuez has also actively reinforced itself in Europe, developing its presence, especially in Norway, to capitalise on its ability to offer "East of Suez" services. It has also been active in the US where it recently bought a majority stake in GNP Commodities, a major financial trader on the Chicago futures markets. The acquisition reflects Indosuez's efforts to step up the development of new financial products and services for its corporate and institutional clients.

Only last month, Mr Jeancourt-Galignani also fulfilled another major ambition of boosting the bank's efforts to develop its securities and stockbroking activities by agreeing to acquire for between £36m and £40m, Wico, the stockbroking subsidiary of Exco, the large UK money broking company.

Indosuez had had its eyes on Wico for some time, because it regarded the Exco stock-

broking subsidiary as fulfilling its needs to have a stockbroker in London but one which also had strong positions in the French bank's traditional territories in the Far East.

Mr Jeancourt-Galignani felt that Wico provided "an ideal fit" for his bank's ambitions to develop its securities business in western Europe and the Far East. Indeed, Wico has bases in Tokyo and Hong Kong, as well as London.

The French bank in paying relatively little for Wico, because the price reflects the mass defection of staff at the stockbroking company following a raid by Swiss Bank Corporation. About a quarter of Wico's staff has left, affecting mainly its London and Tokyo operations.

However, Mr Jeancourt-Galignani says Indosuez plans to build up again Wico where Mr Patrice Migonot, the Indosuez official who negotiated the Wico acquisition, has just been made managing director.

Another area that Mr Jeancourt-Galignani has been building up is the bank's large project financing business. In

line with its historical antecedents, the bank is actively involved in the Channel tunnel project. Indeed, it is with the Credit Lyonnais the leading French bank for the French side of the Eurotunnel scheme.

It has already started work on next summer's £750m scheme for placing the tunnel. To ensure that the next placing turns out into a smoother and less nail-biting operation than this autumn's £206m international share placing, Indosuez is setting up a team of seven to 10 bankers who will be fully absorbed by the next placing.

Despite the risks, Mr Jeancourt-Galignani is firmly committed to the Channel tunnel project and believes that if the fixed-link treaty is ratified by the British parliament and the French give the go-ahead for the construction of a high-speed rail link for the tunnel, and if no major surprises crop up during construction, the tunnel will be a commercial success.

The other major pre-occupation of the urbane chief execu-



Paul Betts

## National weight, regional strength

● PROFILE: Jean Dromer, of CIC

MR JEAN Dromer, the new chairman of the CIC (Credit Industriel and Commercial), likes to say that the group is the fourth largest banking group in France—which helps to focus attention on what is internationally one of the less well known French institutions. But the description also draws a well across the problems of structure and identity from which it has suffered.

Over the last four years, CIC has been wrestling with the problems of maintaining its regional character while also giving it more unity and cohesion, which will serve it on a national and international level. Mr Dromer believes that the bank's combination of having a strong regional presence coupled with its

national weight is a source of strength in France that is increasingly important.

At origin, CIC is a network of regional retail banks that operated like a club and which had a common shareholder in the Paris based CIC. Among the 10 regional banks that are members of the group are some of the most important flowers of the French provinces.

After nationalisation in 1982, the unity of the group was reinforced by giving the new parent company, La Compagnie Financiere de Credit Industriel et Commercial, a majority stake in each of the constituent banks. But as the chairman of all the regional banks were named independently by the Minister of Finance (and were sometimes political appointments as well) there was a good deal of dissonance in the group and blocked lines of communication.

Mr Dromer has been able to put more order in the house. He was allowed to nominate himself the chairman of the constituent banks. He has also taken over the chairmanship of the Banque de l'Union Europeenne (BUE) the investment bank formerly owned by the Empala Schneider concern and acquired by CIC after nationalisation—to demonstrate that it is an integral part of the group. He is also chairman of CIC-Paris, the regional bank of the Ile de France.

Mr Dromer has set up a consultative co-ordination committee to improve liaison and the flow of information within the group and to develop long term strategy. But he leaves no doubt that the final word on policy remains with the Comite Financier—and that regional chairmen who do not like it are free to go.

As a group with a large retail

network, CIC has been benefiting from the boom in consumer credit and has pushed up personal lending by 37 per cent in the first nine months of the year. As against a total loan portfolio in 1985 of FFR 117.8bn on a consolidated basis, and shareholders' capital and long-term funds of FFR 23.2bn, it has one of the stronger capital to loan ratios among French banks.

Mr Dromer wants to see the regional banks developing closer links—and, maybe, cross shareholdings—with similar banks in neighbouring countries such as Italy.

He concedes that the bank's international side remains weak—a legacy of the foreign network it inherited from its regional subsidiaries—and says that the future of the international division is under consideration. One of the bank's recent ventures is the setting up



David Housego

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## Sharing the farmers' risk

● PROFILE: Bernard Anberger, of Credit Agricole

MR BERNARD ANBERGER took over as head of Credit Agricole this summer, just as farmers in the south were coming to grips with one of the worst droughts of recent years. It has been costly for the giant farmers co-operative bank as well. Under government prodigal, and in line with the bank's tradition of helping farmers in time of need, it is providing FFR 650m to those worst hit through the writing off of interest payments.

The relief will be spread over three years. Mr Anberger hopes to minimise the impact on the bank's accounts by offsetting a substantial part against tax. But he believes that Credit Agricole can no more escape carrying its share of the mishaps that befall French agriculture than the major French banks can avoid sharing part of the cost of major industrial bankruptcies. His concern is to see that such calls on the bank's funds are limited in number and do not damage its competitiveness.

Mr Anberger came to Credit Agricole with the experience behind him of both the Ministry of Agriculture—as a departmental head—and of banking (at Societe Generale).

Under his first hat he thinks that French agriculture still has ten potentially difficult years ahead before it becomes competitive. As a banker, he believes that the Caisse Nationale de Credit Agricole will have to help it over the humps while strengthening its own competitiveness.

Credit Agricole gains two main benefits from being the farmers' bank. It has a monopoly in distributing state-

subsidised credits for agriculture, and it is also the bank where notaries' funds are deposited.

Both privileges would stand to go if Credit Agricole were privatised—as seemed likely to be the case this summer.

But privatisation at the moment hangs fire in a dispute between the Ministry of Agriculture and the Ministry of Finance.

The Ministry of Agriculture had been pressing for an early privatisation that would effectively have turned the bank into a mutualist association owned by its regional networks. It proposed as well that the proceeds from privatisation be devoted to the modernising of French agriculture.

The Ministry of Finance believes that a privatised Credit Agricole should abandon its privileges and compete on the same basis as other retail banks. It is also at odds with the Ministry of Agriculture and the regional banks over the price.

Mr Anberger believes that, if the issue is not settled in the coming months, it will be postponed until after the presidential elections.

He has meanwhile, carried out an internal reorganisation of the bank that establishes new divisions for its main activities. These are: agriculture, personal clients, corporate sector, capital markets, international, and housing.

With 25 per cent of its activity stemming from personal accounts, Credit Agricole is one of the banks that stands to gain most from customer acceptance of bank charges on the use of cheques. Eight of the bank's regional networks have already taken a step in that direction.

David Housego



FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgmt. Co., Allied Dancer Unit Trusts PLC, and others, with columns for name, address, and contact information.

Table listing unit trusts under the heading 'Bridges Fund Managers (UK)', including Bridges Fund Managers (UK) and various sub-funds.

Table listing unit trusts under the heading 'Fidelity Investment Services Ltd', including Fidelity Investment Services Ltd and various sub-funds.

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FT CROSSWORD PUZZLE No. 6,207

Crossword puzzle grid with 'XIXEN' in the top row and numbered squares for clues.

- ACROSS clues: 1 The flight made pets ill (8), 5 Lines in the solicitor's test (6), 9 A message about a motorway... quite courteous (8), 10 Parking in a ring, call for assistance (6), 12 Members of the family needing change it reveals (9), 13 The German soldiers both returned the duck (6), 14 Capital growth (4), 16 Six-footer interrupted by coopers making check (7), 19 Eat all fruit outside (7), 21 Staffs taking certain measures (4), 24 Turn up (2-3), 25 Found private American backing at one point—beat that! (9), 27 Grating a non-drinker, getting a lip (5), 28 Gratifying puff about sale arranged (8), 29 Some rebel eventually, though not very many (6), 30 A churchman has to tear around always (8).

Table listing unit trusts under the heading 'Global Asset Management', including Global Asset Management and various sub-funds.

Table listing unit trusts under the heading 'Legal & General (Unit Tr. Mgmt.)', including Legal & General (Unit Tr. Mgmt.) and various sub-funds.

Table listing unit trusts under the heading 'Lloyds B. Unit Tr. Mgmt. Ltd', including Lloyds B. Unit Tr. Mgmt. Ltd and various sub-funds.

- DOWN clues: 1 Apples for a Cockeye (6), 2 At such distance swathes failed (4), 3 A factory that is growing (5), 4 Free transport (7), 6 Checked newspapers sitting in the tall grass (8).

Table listing unit trusts under the heading 'Meritable Unit Trust Managers Ltd', including Meritable Unit Trust Managers Ltd and various sub-funds.

Table listing unit trusts under the heading 'Morgan Stanley & Co. Ltd', including Morgan Stanley & Co. Ltd and various sub-funds.

Table listing unit trusts under the heading 'National Provident Life Mgmt. Ltd', including National Provident Life Mgmt. Ltd and various sub-funds.

Vertical text on the left margin: 'December 19 1986', 'George G...', 'David M...', 'ring the...ners' risk', 'David M...'.



AUTHORISED UNIT TRUST & INSURANCES

Main table containing financial data for various insurance and unit trust companies, including names, addresses, and numerical values.

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INSURANCE, OVERSEAS & MONEY FUNDS

Table of insurance and overseas funds, including entries for Sun Life, Prudential, and various international investment funds.

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Table of insurance and overseas funds, including entries for Sun Life, Prudential, and various international investment funds.

Money Market Trust Funds

Money Market Bank Accounts

TRADITIONAL OPTIONS

Table of traditional options, including entries for various call and put options.

Notes and additional information regarding the options table, including details on interest rates and market conditions.



COMMODITIES AND AGRICULTURE

Trading hectic on oil market

BY LUCY KELLAWAY

THE OIL market yesterday had one of its most hectic days since the summer with prices first falling sharply, and then climbing on a mass of confused news from the Opec meeting in Geneva.

By mid-afternoon in New York, West Texas Intermediate was trading at about \$28.25 after having first dropped to \$15.35, and then rapidly climbed to \$16.50.

The turnaround came in mid morning when traders, which were increasingly coming round to the view that Opec had lost all its initiative, suddenly changed their minds on reports that Opec Ministers were congratulating in Geneva for the final meeting of the session.

Opec production deal hangs on Iraqi quota demand

BY RICHARD JOHNS IN GENEVA

THE CHANCE of the Organisation of Petroleum Exporting Countries cutting collective oil output from 17.2m to 17.3m b/d to 15.8m b/d depended last night on Iraq's willingness to drop, or qualify, its demand for a production quota equal to that of Iran.

Arab states which have been running at 310,000 b/d; 190,000 b/d from Saudi Arabia and 120,000 b/d from Kuwait.

It seemed that any acceptance of such a compromise would have to be temporary—lasting probably for no more than three months.

US administration considers abandoning acreage reduction

BY NANCY DUNNE IN WASHINGTON

CHANGES in the US farm programme, which would end Government acreage reduction schemes and allow production to be linked to market demand, are under serious consideration by the Reagan administration.

Legislation introducing the concept, proposed last year by Senator Rudy Boschwitz, a Minnesota Republican, and Senator David Boren, an Oklahoma Democrat, failed to pass by just nine votes.

Both Mr Richard Lyng, the US Agriculture Secretary, and Mr Larry Speakes, the President's spokesman, have said the proposal will be considered by the administration. The agriculture lobby is also expected to throw its support behind the measure.

Brighter hopes for Brazil's soya harvest

By Ivo Dawnya in Rio de Janeiro

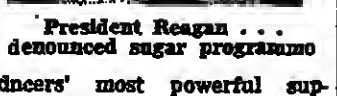
BRAZIL'S soya harvest could recover by up to 24 per cent from last year's disastrous 13m tonnes, in spite of a near 7 per cent cut in the area under cultivation.

US expected to lower sugar support prices

BY NANCY DUNNE

THE US Department of Agriculture (USDA), is expected to propose legislation which would drop the high support price of domestically produced US sugar over the next five years and pay American farmers a subsidy to compensate for their reduced returns.

A Department official said the details of the Bill will not be decided until the budget for fiscal 1988 is produced early next year. The USDA has not yet decided if domestic prices will be allowed to drop to world market levels.



President Reagan... denounced sugar programme

Exports, which this year are forecast to have fallen in value by \$900m (\$829m), to \$1.6bn, may remain depressed because of sharply increased internal demand and poor world prices.

On Monday the Department announced a 41 per cent cut in 1987 import quotas as a result of increased domestic production.

North Sea bears the brunt of fish cuts

BY TIM DICKSON IN BRUSSELS

AFTER nine days and nine largely sleepless nights in which he presided over the negotiations of major reforms of the Common Agricultural Policy (CAP) and the Common Fisheries Policy (CFP), Mr Michael Jopling might be forgiven for thinking he can walk on water.

Most of these quotas are in any case for "joint stocks"—jointly owned with Norway or Sweden—so that the scope for changing them this week was limited by the European Commission's already successful negotiations with the Norwegians.

Several other important issues were resolved at the week's meeting which was so successful in achieving its aims that the planned February EEC Fish Council has now been cancelled. An important new conference...

Brazilian coffee trade looks for fresh start

By Ann Charters in Sao Paulo

THE BRAZILIAN coffee trade, which feels it has suffered severe roasting this year as a result of serious miscalculations by the official Brazilian Coffee Institute (IBC), is hoping for a fresh start in the country's coffee policy today with the inauguration of a new body to oversee the sector.

In Brasilia, the Government is to set up a National Coffee Policy Council, and may end the suspense which has been gripping the market over the country's export plans for next year.

Nevertheless, earlier estimates predicted that coffee earnings could be as much as \$4bn this year. Many producers of marketing blunders, threw away the opportunities offered by the crop shortfall and the resulting rise in prices.

But according to producers and traders, the IBC seriously miscalculated world coffee stocks. And instead of looking to Brazil, foreign roasters sought other coffee sources in their hunt for coffee in the northern hemisphere consumption in the winter months.

Further, in a move which derailed the market in September, Brazil actually bought coffee in Europe in a bid to restrain prices in the face of a demand and price rise. But it was unsuccessful in that prices continued to slip once Brazil stopped buying. In the meantime, domestic prices stayed high, outpricing export prices and making it even more difficult for exports.

According to the Institute, Brazil is entering 1987 with stocks of at least 13.5m bags (80 kg each). Of the total, traders estimate that 2.5m bags belong to the IBC, 3m are in the hands of the private coffee industry (an unusually low figure), 6m are available for export and 4m will meet domestic consumption requirements.

It is still open to question, though, whether such a policy will meet with the approval of the new coffee council. With 10 growers' representatives, six exporters, two from the roasting industry and two from the instant coffee companies—all with their own vested interests—fighting has already begun.

LONDON MARKETS

ZINC PRICES rose sharply on the London Metal Exchange yesterday under the influence of what appeared to be buying by producer interests. The cash price jumped by \$3.59 to close at \$567 per tonne, its highest level since the first half of November.

INDICES

Table with columns: REUTERS, DOW JONES, and various index values for Dec 18 and 19.

MAIN PRICE CHANGES

Table listing price changes for various commodities like Aluminium, Copper, Lead, Tin, Nickel, Zinc, and Soybean Meal.

ALUMINIUM

Table showing Aluminium prices for different grades and regions.

COPPER

Table showing Copper prices for different grades and regions.

COFFEE

Table showing Coffee prices for various types and origins.

LEAD

Table showing Lead prices for different grades and regions.

NICKEL

Table showing Nickel prices for different grades and regions.

TIN

Table showing Tin prices for different grades and regions.

ZINC

Table showing Zinc prices for different grades and regions.

GOLD

Table showing Gold prices for different grades and regions.

SILVER

Table showing Silver prices for different grades and regions.

SOYBEAN MEAL

Table showing Soybean Meal prices for different grades and regions.

US MARKETS

DEVELOPMENTS in Geneva made for choppy trading in the oil markets, where a chart technical key reversal was seen in the leading February crude oil delivery, reports Reindold.

The announcement of Opec members Monday, which was to be held in the evening, encouraged some aggressive short-covering, following a very weak opening with values trading at one point over 50c below previous closing levels.

NEW YORK: ALUMINIUM 40,000 lb. cents/lb. Dec 18 48.00 48.00 48.00 48.00. Copper 3.50 3.50 3.50 3.50.

CHICAGO: LIVE CATTLE 40,000 lb. cents/lb. Dec 18 58.00 58.00 58.00 58.00. Pork Bellies 38,000 lb. cents/lb. Dec 18 68.00 68.00 68.00 68.00.

COFFEE C C 37,000 lb. cents/lb. Dec 18 122.00 122.00 122.00 122.00. Soybean Meal 100 tons, \$/ton Dec 18 242.00 242.00 242.00 242.00.

COCAOA: Futures failed to inspire and in light of volume added a very dull session. Physicals reacted the contrary and with physicals reacting the contrary and with physicals reacting the contrary...

POTATOES: The market opened \$1.30 down in response to a slightly weaker Dutch price and increasing UK physical demand, but a good support at \$14.00, basis April.

GRAINS: Old crop wheat was extremely quiet and finding little support in the country's bid for a major feature of the season was spreading at a 2.20 differential. Old crop wheat was extremely quiet and finding little support in the country's bid for a major feature of the season was spreading at a 2.20 differential.

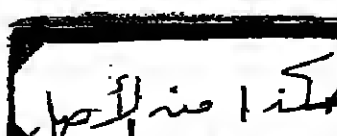
WHEAT: Dec 18 110.00 110.00 110.00 110.00. Barley: Dec 18 110.00 110.00 110.00 110.00.

HEAVY FUEL OIL: The market opened \$1.30 down in response to a slightly weaker Dutch price and increasing UK physical demand, but a good support at \$14.00, basis April.

SUGAR: PARIS (FFY per tonne): March 1165/1165, May 1202/1202, July 1235/1235, Sept 1270/1270.

GAS OIL FUTURES: Month Year's end or Business Done. Dec 18 121.00 121.00 121.00 121.00.

FREIGHT FUTURES: Month Year's end or Business Done. Dec 18 121.00 121.00 121.00 121.00.









LONDON SHARE SERVICE

ENGINEERING—Continued

INDUSTRIALS—Continued

Table of share prices for AMERICANS, CANADIANS, BANKS, HP & LEASING, and FOREIGN BONDS & RAILS. Includes columns for High, Low, Stock, Price, Div, and Yield.

Table of share prices for BUILDING, TIMBER, ROADS, DRAPERY & STORES, CHEMICALS, PLASTICS, and DRAPERY AND STORES. Includes columns for High, Low, Stock, Price, Div, and Yield.

Table of share prices for FOOD, GROCERIES, and HOTELS AND CATERERS. Includes columns for High, Low, Stock, Price, Div, and Yield.

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INDUSTRIALS—Continued

Table of industrial stock prices including companies like British Airways, British Petroleum, and British Telecom.

LEISURE—Continued

Table of leisure stock prices including companies like British Airways, British Petroleum, and British Telecom.

INVESTMENT TRUSTS—Cont.

Table of investment trust prices including various funds like British Airways, British Petroleum, and British Telecom.

FINANCE, LAND—Cont.

Table of finance and land stock prices including companies like British Airways, British Petroleum, and British Telecom.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade prices including companies like British Airways, British Petroleum, and British Telecom.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stock prices including companies like British Airways, British Petroleum, and British Telecom.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stock prices including companies like British Airways, British Petroleum, and British Telecom.

SHOES AND LEATHER

Table of shoes and leather stock prices including companies like British Airways, British Petroleum, and British Telecom.

SOUTH AFRICANS

Table of South African stock prices including companies like British Airways, British Petroleum, and British Telecom.

TEXTILES

Table of textile stock prices including companies like British Airways, British Petroleum, and British Telecom.

TOBACCO

Table of tobacco stock prices including companies like British Airways, British Petroleum, and British Telecom.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stock prices including companies like British Airways, British Petroleum, and British Telecom.

OIL AND GAS

Table of oil and gas stock prices including companies like British Airways, British Petroleum, and British Telecom.

OVERSEAS TRADERS

Table of overseas trader stock prices including companies like British Airways, British Petroleum, and British Telecom.

PLANTATIONS

Table of plantation stock prices including companies like British Airways, British Petroleum, and British Telecom.

MINES

Table of mine stock prices including companies like British Airways, British Petroleum, and British Telecom.

PROPERTY

Table of property stock prices including companies like British Airways, British Petroleum, and British Telecom.

LEISURE

Table of leisure stock prices including companies like British Airways, British Petroleum, and British Telecom.

FINANCE, LAND, ETC.

Table of finance, land, and other stock prices including companies like British Airways, British Petroleum, and British Telecom.

FAR WEST

Table of far west stock prices including companies like British Airways, British Petroleum, and British Telecom.

DIAMOND AND PLATINUM

Table of diamond and platinum stock prices including companies like British Airways, British Petroleum, and British Telecom.

CENTRAL AFRICAN

Table of central African stock prices including companies like British Airways, British Petroleum, and British Telecom.

FINANCE

Table of finance stock prices including companies like British Airways, British Petroleum, and British Telecom.

AUSTRALIANS

Table of Australian stock prices including companies like British Airways, British Petroleum, and British Telecom.

TITAN

Table of titan stock prices including companies like British Airways, British Petroleum, and British Telecom.

MISCELLANEOUS

Table of miscellaneous stock prices including companies like British Airways, British Petroleum, and British Telecom.

NOTES

Notes section containing financial information and company announcements.

REGIONAL & IRISH STOCKS

Table of regional and Irish stock prices including companies like British Airways, British Petroleum, and British Telecom.







WORLD STOCK MARKETS

AUSTRIA Dec. 10 Price +/- % ... Creditanstalt 13.10 +0.5 ... Gossauer 2.10 +0.1 ...

GERMANY Dec. 10 Price +/- % ... AEG 234 -0.5 ... Allianz 9.89 +0.2 ...

NORWAY Dec. 10 Price +/- % ... Bergens Bank 185.5 +0.5 ... Bergen 250 -0.5 ...

SPAIN Dec. 10 Price +/- % ... Banco de España 1,380 +0.1 ... Banco Central 255 +0.1 ...

ITALY Dec. 10 Price +/- % ... Banco Com. 1,300 -1.0 ... Banco di Napoli 1,100 -0.5 ...

FINLAND Dec. 10 Price +/- % ... Amer 180.0 -0.5 ... Amer 84.5 -0.5 ...

NETHERLANDS Dec. 10 Price +/- % ... ACF Holding 60.0 +0.1 ... AEGON 60.0 -0.1 ...

FRANCE Dec. 10 Price +/- % ... Smpart 4,117.1 -0.5 ... Smpart 7,181.5 -0.5 ...

AUSTRALIA (continued) Dec. 10 Price +/- % ... Gen. Prop. Trust 3.55 -0.01 ...

HONG KONG Dec. 10 Price +/- % ... Bank East Asia 11.0 +0.2 ... Bank Pacific 10.0 +0.2 ...

SWITZERLAND Dec. 10 Price +/- % ... Adia Ind. 6,885 +0.5 ... Adia Ind. 8,000 -0.5 ...

FRANCE (continued) Dec. 10 Price +/- % ... Smpart 4,117.1 -0.5 ... Smpart 7,181.5 -0.5 ...

AUSTRALIA (continued) Dec. 10 Price +/- % ... ACI Int. 4.00 -0.05 ... Amcor 0.05 -0.01 ...

NETHERLANDS (continued) Dec. 10 Price +/- % ... ACF Holding 60.0 +0.1 ... AEGON 60.0 -0.1 ...

FRANCE (continued) Dec. 10 Price +/- % ... Smpart 4,117.1 -0.5 ... Smpart 7,181.5 -0.5 ...

AUSTRALIA (continued) Dec. 10 Price +/- % ... ACI Int. 4.00 -0.05 ... Amcor 0.05 -0.01 ...

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OVER-THE-COUNTER Nasdaq national market, closing prices ... Continued from Page 45 ...

OVER-THE-COUNTER (continued) Nasdaq national market, closing prices ... Continued from Page 45 ...

OVER-THE-COUNTER (continued) Nasdaq national market, closing prices ... Continued from Page 45 ...

OVER-THE-COUNTER (continued) Nasdaq national market, closing prices ... Continued from Page 45 ...

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NEW YORK STOCK EXCHANGE CLOSING PRICES

Main table of stock closing prices with columns for 12 Month, Stock, Div, Yld, P/E, High, Low, and various stock symbols like AAR, AAT, ABB, etc.

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NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, Price, Change, and Volume. Includes sub-sections for 'Continued from Page 44' and 'Over-the-Counter'.

Table of AMEX Composite Closing Prices. Columns include Stock, Price, Change, and Volume. Includes sub-sections for 'Continued from Page 44' and 'Over-the-Counter'.

OVER-THE-COUNTER Nasdaq national market closing prices

Table of Over-the-Counter (Nasdaq) national market closing prices. Columns include Stock, Price, Change, and Volume.

AMSTERDAM/DELFT/EINDHOVEN GRONINGEN/DE HAGUE/HAARLEM/HEMESTEDE/LEIDEN/LEIDERDORP/OEGSTGEEST/RUSWIJK/ROTTERDAM/JUTRECHT/WASSENAR THE NETHERLANDS. Includes contact information for Richard Willis.

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# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Bewitched, bothered and bewildered

FURTHER unwinding of futures and options ahead of today's Triple Witching Hour forced a limited retreat in stock prices yesterday, writes Roderick Oram in New York.

Bond market prices were narrowly mixed as the ebb and flow of news from Opec's meeting in Geneva on oil production cuts pushed prices up and down in a narrow range.

The Dow Jones industrial average closed down 5.49 points at 1,912.82 while the New York Stock Exchange composite index eased 0.46 of a point to 141.10, trading volume was 155.4m with declining shares outpacing rising by a ratio of three-to-two.

Moderately brisk stock trading was dominated as it has been all week by investors squaring their positions ahead of the expiry today of options on stock indices and futures on the rise of stock markets since the previous quarterly expiry in September, the general expectation is for the unwinding of positions to continue to exert downward pressure on stock prices today although prices and volume might not be as volatile near the

end of the session as in some past quarters.

Among blue chips, American Express gained 5/8 to \$59 1/4, Coca-Cola eased 5/8 to \$38 1/4, Digital Equipment lost 1/4 to \$106, General Motors declined 1/4 to \$66 1/4, ITT fell 5/8 to \$52 1/4, McDonald's rose 3/4 to \$63 1/4 and Sears Roebuck was off 1/4 to \$40 1/4.

AT&T declined 1/4 to \$26 with volume of more than 4.8m shares making it the most active NYSE stock. It announced a \$3.2bn write-off from restructuring charges in the fourth quarter which would leave it with a "small profit" for the full year.

IBM fell 1/4 to \$125 1/4. It said it would take a \$250m fourth-quarter charge related to the early retirement of 10,000 employees.

Ponderosa, a steakhouse chain, jumped 5/8 to \$28 1/4 after it accepted a sweetened offer of \$29 1/4 a share from an investment group led by Mr Asher Edelman, a New York corporate raider. Its earlier offer was \$27 1/4.

Diamond Shamrock lost \$1 to \$12 1/4. Mesa Limited Partnerships run by Mr T. Boone Pickens, the Texas oilman and corporate raider, dropped its bid for the company after the board rejected it as inadequate. Mesa, up 1/4 to \$16 1/4, had proposed a one-for-one share swap offering Diamond Shamrock at about \$2bn.

Ranco, a controls manufacturer, climbed 5/8 to \$37 1/4. Siebe, a British industrial group made an agreed bid of \$40 a share.

Interco, a clothing manufacturer and

retailer, gave up 1/4 to \$40 1/4 after announcing an agreed bid for Lane which was up 3/4 to \$57. Interco is offering 1.5 of its shares for each of the furniture makers, dropping an earlier \$55 a share cash bid.

Rorer fell 1/4 to \$38 1/4. The health care group said it would not dispose of its drug unit after all.

Government bond prices moved in tandem with the news from the Opec meeting rising on signs of failure to agree on production cuts and falling on indications of imminent success. The 7.50 per cent benchmark Treasury long bond finished up 1/4 of a point at 101 1/4 at which it yielded 7.36 per cent. In contrast, prices at the short end of maturities were unchanged to slightly lower.

The Federal Reserve supplied reserves to the system with a four-day system repurchase when the Fed funds rate stood at 6 1/4 per cent. The sharp rise in the rate on Wednesday was attributed to an earlier-than-usual increase in bank borrowing from the Fed to cover the heavy cash demands of the Christmas period. It ended the day at 6 1/4 per cent.

The Treasury's auction of four-year notes brought an average yield of 8.84 per cent, down from 6.87 per cent at the previous auction on September 30 and the lowest since December 7, 1976. Bidding for the notes was relatively unaggressive and the result had virtually no impact on the market.

### LONDON

DRUG MAKERS came to the aid of a weak London market yesterday as heavy trading developed in Glaxo, £4 up at £10.4, ahead of a new drug announcement.

Fisons held unchanged at 538p on volume of 1.7m shares after confirming that its respiratory drug Tladiol will be launched in the UK next month. Beecham also saw large volume - 3.7m shares - and posted a 2p gain at 432p.

Guinness dropped a sharp 19p to 280p on 8.2m shares on the disclosure that a subsidiary had become a limited partner in an Ivan Boesky investment partnership.

Glits finished 1/4 point higher on some foreign buying.

The FT SE 100 index dropped 5.7 to 1,630.8 and the FT Ordinary index at 1,270.8 showed a 5.5 decline.

Chief price changes, Page 43; Details, Page 42; Share information service, Pages, 40, 41.

### HONG KONG

BETTER-THAN-EXPECTED results at the government land auction injected some life into Hong Kong stocks and triggered a small rally among property stocks. The Hang Seng index gained 11.14 to 2,422.22 and the Hong Kong Index advanced 7.61 to 1,543.00.

Among properties Cheung Kong surged 75 cents to HK\$35.75, Hutchison Whampoa added 25 cents to HK\$41.50 and HK Land firmed 5 cents to HK\$8.55.

Trading in Wah Kwong Properties was suspended before the start of the afternoon session with brokers suggesting that the group's major shareholders, members of the Chao family, are about to sell part of their stake. Wah Kwong last traded at HK\$1.40.

### AUSTRALIA

A SHARP DROP among gold and oil issues pulled Sydney from its recent peaks and trimmed 0.1 off the All Ordinary index at 1,453.8.

Industrials saw sporadic support for banks on the hopes of a cut in local interest rates. National added 18 cents to A\$5.86 as Westpac finished 8 cents stronger at A\$5.30. Among media stocks, News Corp gained 10 cents to A\$18.70 in reaction to Rupert Murdoch's bid for more control of the South China Morning Post, while Fairfax at A\$11.05 was 5 cents higher, although Queensland Press moved against the trend again with a 30-cent decline to A\$18.50.

### CANADA

PRE-CHRISTMAS lethargy gripped Toronto and left most sectors largely unchanged in subdued trading.

Seagram managed a CS% rise to C\$88 amid denials that it planned to dispose of some of its US winemaking interests.

Oils flickered briefly on hopes that Opec would reach a production accord soon. Imperial Oil showed a CS% gain to C\$49 1/2 and Shell Canada traded CS% higher to C\$26 1/2.

Industrials showed the best gains in Montreal as banks edged lower.

### SINGAPORE

INSTITUTIONAL bargain hunting continued to push Singapore higher, although turnover remained low at 13.7m shares. The Straits Times industrial index rose 8.54 to 898.7 with most gains registered among blue chips.

Sime Derby, most active with 715,000 shares traded, added 2 cents to S\$1.90 as Haw Par gained 4 cents to S\$3.00 on 511,000 shares. Selangor Properties was unchanged at S\$1.12 with 385,000 shares changing hands.

### SOUTH AFRICA

THE FINANCIAL RAND continued to strengthen in Johannesburg and placed more pressure on gold shares despite the higher bullion price. Trading turned quiet, however, ahead of the seasonal holidays.

### TOKYO

## Nervous fall fuelled by tax plan

THE OVERNIGHT drop on Wall Street plus reports of a government plan to increase capital gains taxes sparked a wave of small-lot selling and sent share prices lower in Tokyo yesterday, writes Shigeo Nishitoki of Jiji Press.

The Nikkei market average finished at 18,723.72, down 124.05 points from the previous day, after shedding 204 points in mid-afternoon. Volume decreased to 431m shares from Wednesday's 553m. Declines outnumbered advances by 580 to 277, with 161 issues unchanged.

Wall Street's plunge, a record-breaking margin buying balance and a possible increase in capital gains tax fuelled concern over high prices, which had begun after the Nikkei average briefly touched record highs on Monday and Tuesday.

Nevertheless, many investors believe that the market was only in a temporary correction phase, as it usually performs strongly toward the new year.

In lacklustre trading, some speculative issues with hidden incentives attracted buying interest.

Nippon Oil topped the active list with 23.84m shares traded and rose Y80 to Y1,450, bolstered by buying by Nikko Securities.

Massive buy orders were placed for Dowia Mining, which has reportedly found a promising gold vein in north-eastern Japan. Dowia, actively traded, scored a daily limit gain of Y80 to Y510.

Tokyo Gas, the second most active stock with 15.82m shares, ended at Y1,140, unchanged from the previous day.

Blue-chip Fuji Photo Film rose Y30 to Y3,750, while Yamamoto Pharmaceutical and Sankey, both biotechnology-related issues, gained Y40 each to Y4,040 and Y1,890, respectively.

But buying enthusiasm for other issues was extremely weak. Tokyo Electric Power lost Y180 at one stage before closing Y80 higher at Y8,140.

Bond trading was thin in the absence

of fresh incentives to brighten the market.

Securities houses hesitated to enter the market before negotiations between the Finance Ministry and the underwriting syndicate on terms for the January issue of long-term government bonds.

The market did not react to the US commerce Department's announcement that the US gross national product grew at an inflation-adjusted annual rate of 2.8 per cent in the third quarter, down slightly from the 2.9 per cent growth given in the first revised report released earlier.

As a result, the yield on the 5.1 per cent government bond, maturing in June 1996, moved narrowly throughout the day, finishing at 5.275 per cent, compared with Wednesday's 5.295 per cent.

### EUROPE

## Spain enjoys view from fresh peak

THE OVERNIGHT falls on Wall Street together with persistent concern about domestic interest rates took a toll on some European bourses yesterday but trading was mainly very thin in the run-up to Christmas.

Madrid, however, rose to its fourth consecutive record high on heavy foreign and domestic interest, with the Stock Exchange index reaching 206.78, up 2.68 on Wednesday.

Utilities were strong and communication issues picked up, with Telefonica adding 2 percentage points to 162 per cent of nominal market value.

Among banks, Bilbao put on 21 points to 1,330 per cent and Exterior added 15 points to 365 per cent.

Firmer constructions saw Dragados 6 1/2 points ahead at 442 per cent, while Petroleros in oils was 5 points lower at 370.5 per cent amid the Opec impasse.

Frankfurt finished mainly easier in a quiet, directionless session as many investors took the view that the 1986 trading year was all but over. The Bundesbank's money supply target for next year and its decision to leave key interest rates unchanged came too late to influence the market.

The Commerzbank index fell 27 to 2,030.1.

Under the shadow of Thyssen Stahl's problems and the US move to curb machine tool imports, the steel and engineering sectors fell again. Thyssen itself lost DM 7.70 to DM 126. Hoersch DM 2 to DM 114 and Klöckner DM 2.20 to DM 61, all new lows for the year.

Cars, banks and retailers were all narrowly mixed. Bonds were firmer on end-of-year short-covering. The Bundesbank sold DM 18.6m worth of paper after selling DM 39m on Wednesday in its daily market-balancing operation.

Amsterdam was surprised by KLM's bid for the Hilton International hotel chain and the news failed to boost international, with KLM itself only edging up 30 cents to Fl 42.

Instead, the weakness on Wall Street and relatively high Dutch money market rates dampened sentiment in a dull market.

Zurich ended mainly lower although bargain-hunting lifted some share prices after a weak opening. Turnover here, too, was limited, with investors cautious at the end of the year and in advance of Wall Street's triple witching hour.

In communications, Autophon continued Wednesday's rise in the wake of a joint radio venture with Brown Boveri, adding Sfr 50 to Sfr 8,400. But Brown Boveri lost Sfr 5 to Sfr 1,820.

Paris was mixed with investors still hesitant about interest rates and tending to take profits as the end of the trading month approaches.

Among car stocks, Peugeot rose Ffr 14 to Ffr 1,214 after news of Citroën's return to profit and its increased share of the European market, while Michelin gained Ffr 80 to Ffr 2,610.

Brussels moved lower, depressed by the decline on Wall Street. Petrofina lost Bfr 50 to Bfr 9,780.

In steels, Cockerill Sambre eased Bfr 2 to Bfr 130. The company said later it had agreed voluntary job cuts with the unions.

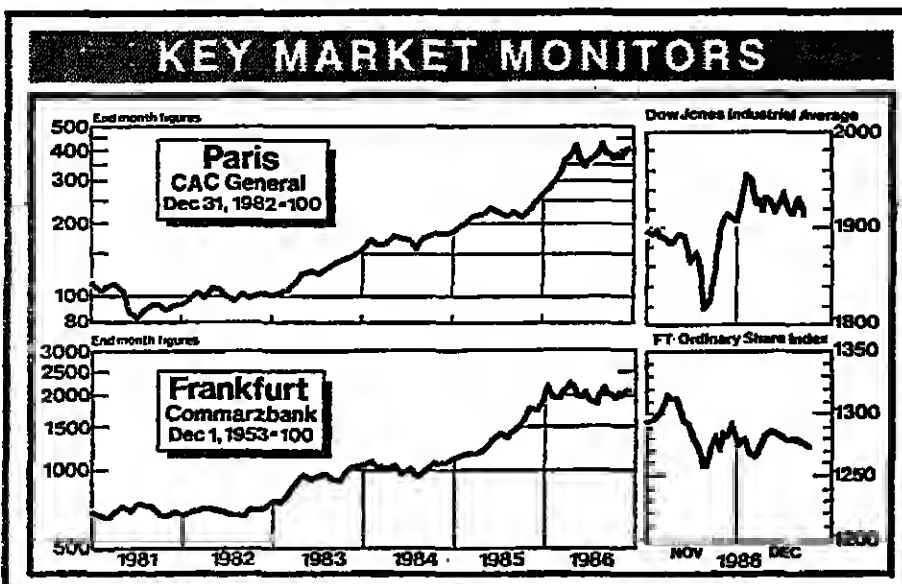
Milan pursued its upward trend, closing marginally higher in quiet trading.

Fiat gained L180 to L13,460 amid market rumours of an advance dividend payment. Olivetti, whose Tecnomep subsidiary plans an increase in share capital, advanced L350 to L13,050.

Stockholm also ended firmer, with forestry shares in particular boosted by the rise in pulp prices. Fermenta share trading remained suspended.

Oslo fell as oil related stocks took the brunt of the drop in crude prices following the deadlock at Opec.

Madrid boom, Page 24



STOCK MARKET INDICES			
	Dec 18	Previous	Year ago
<b>NEW YORK</b>			
DJ Industrials	1,912.82	1,918.31	1,542.30
DJ Transport	825.34	829.58	716.29
DJ Utilities	211.02	210.67	173.63
S&P Composite	246.78	247.67	209.81
<b>LONDON</b>			
FT Ord	1,270.6	1,276.1	1,114.0
FT-SE 100	1,630.6	1,636.3	1,378.1
FT-A All-share	815.04	817.34	670.98
FT-A 500	891.97	893.99	737.64
FT Gold mines	311.3	315.9	256.4
FT-A Long gilt	10.53	10.53	10.47
<b>TOKYO</b>			
Nikkei	18,723.72	18,847.77	13,102.3
Tokyo SE	1,552.27	1,563.23	1,045.17
<b>AUSTRALIA</b>			
All Ord.	1,453.8	1,453.8	986.1
Metals & Mins.	712.8	715.2	477.9
<b>AUSTRIA</b>			
Credit Aktien	—	230.49	234.79
<b>BELGIUM</b>			
Belgian SE	4,093.84	4,065.54	2,852.93
<b>CANADA</b>			
Toronto			
Metals & Mins	1,916.40	1,948.50	2,075.0
Composite	3,027.70	3,026.40	2,871.2
Montreal			
Portfolio	531.18	526.35	441.25
<b>DENMARK</b>			
SE	192.70	—	233.57
<b>FRANCE</b>			
CAC Gen	408.50	410.00	251.1
Ind. Tendances	162.50	162.40	94.2
<b>WEST GERMANY</b>			
FAZ-Aktien	672.77	680.06	619.24
Commerzbank	2,030.10	2,057.10	1,844.1
<b>HONG KONG</b>			
Hang Seng	2,422.22	2,411.08	1,726.0
<b>ITALY</b>			
Banca Com. I.	687.36	694.84	444.61
<b>NETHERLANDS</b>			
ANP-CBS Gen	278.30	280.20	242.5
ANP-CBS Ind	274.50	277.30	226.0
<b>NORWAY</b>			
Olo SE	368.26	361.11	396.10
<b>SINGAPORE</b>			
Straits Times	898.57	890.03	622.86
<b>SOUTH AFRICA</b>			
JSE Golds	—	1,888.0	1,105.1
JSE Industrials	—	1,388.0	1,030.7
<b>SPAIN</b>			
Madrid SE	206.78	204.10	100.49
<b>SWEDEN</b>			
J & P	2,448.95	2,447.08	1,724.06
<b>SWITZERLAND</b>			
Swiss Bank Ind	586.90	—	557.6
<b>WORLD</b>			
Dec 17	Previous	Year ago	
MS Capital Int'l	353.90	355.7	251.6
COMMODITIES			
(London)	Dec 18	Prev	
Silver (spot fixing)	375.25p	375.25p	
Copper (cash)	£931.75	£934.00	
Coffee (March)	£1,768.50	£1,750.00	
Oil (Brent blend)	\$15.85	\$15.50	
GOLD (par ounce)			
	Dec 18	Prev	
London	\$393.00	\$392.00	
Zürich	\$391.75	\$392.45	
Paris (fixing)	\$391.20	\$391.90	
Luxembourg	\$393.10	\$393.35	
New York (Feb)	\$397.80	\$394.20	

CURRENCIES			
	US DOLLAR	STERLING	
(London)	Dec 18	Previous	Dec 18
\$	—	—	1.4310
DM	2.0080	2.0160	2.875
Yen	162.95	163.80	233.25
FFr	6.5875	6.60	9.4275
Sfr	1.6885	1.7010	2.415
Guiliner	2.2700	2.2780	3.2475
Lira	1.394	1.396.5	1.985
Bfr	41.85	41.85	59.90
C\$	1.3795	1.3785	1.9720
INTEREST RATES			
Euro-currency	Dec 18	Prev	
(3-month offered rate)			
£	11%	11%	
Sfr	4 1/4	4 1/4	
DM	5%	4 1/4	
FFr	9%	8%	
FT London Interbank fixing (offered rate)			
3-month US\$	6 1/4	6%	
6-month US\$	6%	6 1/4	
US Fed Funds	6 1/4	5%	
US 3-month CDs	6.00*	6.275	
US 3-month T-bills	5.9950*	5.75	
US BONDS			
Treasury	December 18*	Prev	Yield
	Price	Yield	Price
6% 1988	99 1/2	6.30	99 1/2
7% 1983	100 1/2	6.86	100 1/2
7% 1986	101 1/2	7.09	101 1/2
7% 2016	101 1/2	7.385	101 1/2
Source: Harris Trust Savings Bank			
Treasury Index			
Maturity	Return	Day's change	Yield
(years)	Index	Index	Index
1-30	160.83	+0.10	8.92
1-10	152.88	+0.05	6.62
1-3	142.29	+0.04	6.32
3-5	155.54	+0.02	6.69
15-30	189.07	+0.25	7.86
Source: Merrill Lynch			
Corporate			
	December 18*	Prev	Yield
	Price	Yield	Price
AT & T	—	—	—
3% July 1990	92.25	6.371	92.295
SCOT South Central	—	—	—
10% Jan 1989	106.375	9.485	106.375
Philbro-Sal	—	—	—
8 April 1986	99.50	8.075	99.016
TRW	—	—	—
8% March 1986	103.75	8.159	103.625
Arco	—	—	—
9% March 2018	110.75	8.840	110.75
General Motors	—	—	—
8% April 2018	93	8.792	93